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#### SUPERIOR COURT OF THE STATE OF CALIFORNIA

#### FOR THE COUNTY OF SAN FRANCISCO

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4	JANET	C.	MANGINI,	On	Behalf	of	The	)
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5 General Public, ) Case No. 939359

Plaintiff, ) Pages 1 - 218

7 vs.

8 R. J. REYNOLDS TOBACCO COMPANY, ) CONFIDENTIAL

9 et al. ) RECORD

Defendants. ) CONFIDENTIAL

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12

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14

15 CONFIDENTIAL DEPOSITION OF:

16 MARVIN RAY MARTIN

TUESDAY, DECEMBER 19, 1995

18 10:05 A.M.

19

20 Reported by:

21 BRENDA S. LAMM

22 Court Reporter

23

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### TEARNEY & TEARNEY

CERTIFIED CORY

Los Angeles - San Francisco - San Diego - Irvine - New York 1950 Sawtelle Blvd., Suite 320 -Los Angeles, CA 90025 310/477-8867 FAX 310/478-8412

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-1848 319

1	C O F I D E N T I A L Confidential Deposition of MARVIN RAY MARTIN, the
2	witness, taken on behalf of the Plaintiffs, on TUESDAY,
3	DECEMBER 19, 1995, 10:05 A.M., at the offices of
4	Womble, Carlyle, Sandridge & Rice, 1100 BB&T Financial
5	Center, 200 West Second Street, Winston-Salem, North
6	Carolina 27101, before BRENDA S. LAMM, Court Reporter
7	and Notary Public.
8	
9	
10	
11	
12	APPEARANCES OF COUNSEL:
13	
14	FOR PLAINTIFF:
15	MILBERG, WEISS, BERSHAD, HYNES & LERACH
16	BY FRANK J. JANECEK, JR., ESQ.
17	600 West Broadway
18	1800 One America Plaza
19	San Diego, California 92101-5050
20	619/231-1058
21	
22	

23

24

	CONFIDENTIAL
1	APPEARANCES OF COUNSEL (CONTINUED)
2	
3	FOR DEFENDANTS:
4	JONES, DAY, REAVIS & POGUE
5	BY KIM F. BIXENSTINE, ESQ.
6	TED S. HISER, ESQ.
7	North Point
8	901 Lakeside Avenue
9	Cleveland, Ohio 44114
10	216/586-3939
11	- and -
12	R.J. REYNOLDS TOBACCO COMPANY
13	BY THOMAS F. MCKIM, ESQ.
14	401 North Main Street
15	Winston-Salem, North Carolina 27101
16	910/741-3348
17	
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By Mr. Janecek

By Ms. Bixenstine

9	By Mr. Janecek	209
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WITNESS

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12 INFORMATION REQUESTED: Page 71 Line 15
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15	NO.	PAGE	DESCRIPTION
16	1	7	Notice of Deposition
17	2	127	Document entitled RJR Sales Regions
18	3	133	Document entitled California Master
19			Account List-Active
20	4	133	Document entitled California Master
21			Account List-Deleted
22	5	135	Document entitled RJRT Customer
23			Account Management
24	6	139	Document entitled 1992 Work Plan,
25			Account Specific Marketing

4

PAGE

6

1	NO.	PAGE	ONFIDENTIAL DESCRIPTION
2	7	139	Document entitled 1992 Work Plan,
3			Account Specific Marketing, Second
4			Half
5	8	141	Document entitled 1993 Account
6	,		Specific Marketing
7	9	142	Document entitled Camel Placements
8			for National
9	10	146	Document entitled Shipments
10	11	149	Document entitled MSA
11	: *** :		Inquiries-Standard Geographical
12	12	156	Document entitled Marlin
13	13	156	Graphs
14	14 W	162	Document entitled RJRT Customer
15			Account Management
16	15	163	Document entitled Camel Shipments
17	502 &- - - ********************************		to California
18	16	184	Organization Chart
19		eta	
20			
21	•		
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1	WINSTON-SALEM, NORTH CAROLINA; DECEMBER 19, 1995
2	10:05 A.M.
3	
4	MS. BIXENSTINE: Frank, at the outset, I'd
5	like to say that the information and systems covered by
6	the deposition notice served by the plaintiff in this
7	case and the testimony that I expect Mr. Martin to give
8	is proprietary and confidential to R. J. Reynolds
9	Tobacco Company, and I would therefore like to
10	designate the entire transcript as confidential
11	pursuant to the stipulated protective order and all of
12	the exhibits.
13	MR. JANECEK: All right.
14	
15	MARVIN RAY MARTIN,
16	having been duly sworn,
17	was examined and testified as
18	follows:
19	
20	EXAMINATION
21	
22	BY MR. JANECEK:
23	Q. Mr. Martin, could you state your full name
24	for the court reporter?

Marvin Ray Martin.

Α.

1	CONFIDENTIAL Q. Mr. Martin, I'm going to give you what I
2	will have the court reporter mark as Exhibit 1 to the
3	deposition which is the notice of deposition. Have you
4	seen a copy of this?
5	A. Yes, I have.
6	(The documents referred to were
7	marked as Plaintiff's Exhibit 1 for
8	identification, and attached to and made a
9	part of this deposition.)
10	Q. Before we get started, I want to go over a
11	couple of ground rules. Have you talked to your
12	attorneys about what a deposition is and what you can
13	expect today?
14	A. In general terms, yes.
15	Q. Let me just go over a couple of things.
16	The court reporter is taking down everything that's
17	said in the room, whether it's from myself, yourself,
18	or anyone that speaks. She will type up when we get
19	done in booklet form what's transpired today.
20	You'll have a chance to review that

booklet which is called a transcript to ensure its
accuracy, make any changes that you want to or you feel
necessary, and give back to the plaintiff's counsel in
this case.

Anyone in the action -- plaintiff,

- defendant, any other defendant -- can use the
- deposition as if you were testifying in a court of law.
- 3 Do you understand that?
- A. Yes, I do.
- 5 Q. Mr. Martin, is there any reason why you
- 6 couldn't give truthful testimony today?
- 7 A. Not to my knowledge, no.
- 8 Q. You're not under any prescription or
- 9 nonprescription drugs that would affect your ability to
- 10 truthfully testify?
- 11 A. No, I'm not.
- 12 Q. Please listen to my question and wait
- until I get finished before you answer. It makes it
- 14 difficult for the court reporter to take down if both
- of us are speaking, and I'll try to do the same for
- 16 you.
- 17 If you have any questions or you don't
- understand my question, please let me know, and I'll
- 19 try to rephrase it. If you need to take a break at any
- time, let me know, and we can adjourn to take that
- 21 break.
- Mr. Martin, what's your title at Reynolds?
- A. I am vice president of information
- 24 resources.
- Q. And is that for R. J. Reynolds Tobacco

A. For R. J. Reynolds Tobacco Company	2	Α.	For	R.	J.	Reynolds	Tobacco	Company
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- Q. Mr. Martin, Exhibit B to the -- or
- 4 Schedule B to the deposition notice identifies certain
- 5 exemplars of documents that Reynolds would normally
- 6 keep. Did you bring any such exemplars with you today?
- 7 A. Yes, I did.
- 8 MS. BIXENSTINE: Do you want them now?
- 9 MR. JANECEK: Yes. I'll take a look.
- 10 (Counsel review documents.)
- MR. JANECEK: We'll get back to the
- 12 documents.
- MS. BIXENSTINE: We went ahead and made
- 14 four copies or so of each.
- 15 BY MR. JANECEK:
- Q. Perhaps I should just do this in order. I
- have briefly scanned the types of documents that have
- 18 been produced. With respect to Subdivision A on
- 19 Schedule B, the identity and location of retail stores,
- were you able to find any exemplars that would satisfy
- 21 that category?
- A. Yes, I did.
- Q. Which of the documents that your counsel
- 24 handed me would be exemplars of the retail stores?
- MS. BIXENSTINE: Frank, we've noted which

- item in Schedule B each of these is responsive to.
- 2 MR. JANECEK: I got you.
- 3 MS. BIXENSTINE: I should note that what
- we've produced in response to Schedule B(1)(e) are also
- 5 responsive to B(1)(h), and I think what is responsive
- to B(1)(i) are also responsive to B(1)(j).
- 7 Q. If I've read your notations correctly, Mr.
- 8 Martin, are there any documents you could locate
- 9 responsive to B(1)(b), locations of billboards?
- 10 A. In my area, there is no documents that we
- 11 could locate.
- Q. What do you mean by your area?
- 13 My area is the information resources area
- 14 that supports the computer systems for the business and
- 15 the manufacturing arena.
- 16 Q. What about sub (c), the identification of
- 17 publications?
- 18 A. We had no exemplars for the identification
- 19 of publications.
- MS. BIXENSTINE: That run or ran Joe Camel
- 21 advertisements.
- THE WITNESS: Right.
- Q. What about (f)? That's market research
- 24 connected with Camel cigarettes.
- A. Again, there were no exemplars with regard

1	to my	area	of	accountability	for	the	(f).	I	believe	it
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- is, that you referred to.
- Q. And is that the same with (g), the market
- 4 research conducted with the youth market?
- 5 A. That's true.
- Q. When you say that you found no documents
- 7 in your area, is it your testimony that Reynolds
- 8 doesn't maintain these types of documents or just that
- 9 your department doesn't maintain these types of
- 10 documents?
- 11 A. I would not know all the documents that
- would be maintained, and with regard to -- I have no
- knowledge of, personal knowledge, of such documents.
- 14 Q. I understand you may not have personal
- knowledge, but in discovery, it's a little broader, and
- if you know or you've heard that such documents exist,
- 17 that would be -- I'm entitled to know that. I'm just
- 18 throwing that out there.
- 19 A. Right.
- Q. So please don't limit your responses to
- 21 your personal knowledge, quote, unquote, if I ask you a
- 22 question.
- A. Right.
- Q. Mr. Martin, I'm trying to understand the
- 25 division. Could you describe what information

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- resources is? Is it a department or a division or?
- 2 A. Information resources is the department
- 3 that has the accountability to do the design and
- 4 implementation of computer related systems that support
- 5 the company's business operation for both the business
- 6 side, as R. J. refers to it, and the manufacturing
- 7 arena.
- 8 Q. So would you term information resources a
- 9 department or a division?
- MS. BIXENSTINE: Objection. Asked and
- 11 answered. You may answer.
- 12 A. Information resources -- repeat the
- 13 question, please. I'm sorry.
- 14 Q. Is information resources a department of
- 15 R. J. Reynolds Tobacco Company?
- MS. BIXENSTINE: Objection. Asked and
- 17 answered. You may answer.
- 18 A. Information resources is a department of
- 19 R. J. Reynolds Tobacco Company.
- 20 Q. In designing and implementing computer
- 21 systems, would that be solely limited to the
- information resources department or would that overlap
- with other divisions or departments of R. J. Reynolds?
- MS. BIXENSTINE: Objection to the form of
- 25 the question. It's vague. If you understand it, you

- 1 can answer it.
- 2 A. Please clarify.
- 3 Q. Sure. What I'm trying to find out, Mr.
- 4 Martin, is if information resources, your
- 5 accountability as you termed it, would involve
- 6 designing and implementing computer systems for other
- 7 departments of Reynolds -- the marketing department,
- 8 sales department, manufacturing department, whatever
- 9 other departments there would be -- or if it's solely
- 10 limited to the information resources department?
- MS. BIXENSTINE: Objection. Asked and
- 12 answered. You may answer.
- A. We do support the business operations of
- the major functional areas within R. J. Reynolds
- 15 Tobacco Company.
- 16 Q. Mr. Martin, I want to revisit your
- 17 background. You're currently the vice president of
- information resources; is that correct?
- 19 A. For R. J. Reynolds Tobacco Company.
- Q. How long have you been the vice president
- 21 of information resources?
- 22 A. Since 1987.
- Q. And prior to 1987, were you still in the
- 24 information resources division?
- MS. BIXENSTINE: Department.

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- 2 A. Yes, I was.
- 3 Q. What was your title if you had one prior
- 4 to 1987?
- 5 A. My title prior --
- 6 MS. BIXENSTINE: Objection. Could you
- 7 specify the time frame? Immediately prior?
- 8 MR. JANECEK: Yes. I'm trying to go
- 9 chronologically.
- MS. BIXENSTINE: Backwards?
- MR. JANECEK: Backwards, yes.
- A. My title prior to being vice president was
- manager of manufacturing systems.
- Q. As a manager of manufacturing systems,
- were you in the information resources department?
- MS. BIXENSTINE: Objection. Asked and
- 17 answered. You may answer.
- 18 A. Yes, I was.
- Q. And what were your duties as a manager of
- 20 manufacturing systems?
- 21 A. Those duties were oriented toward doing
- the design and implementation of systems that
- specifically were oriented toward the manufacturing and
- 24 operational area.
- Q. And how long were you a manager of

- 1 manufacturing systems?
- A. Approximately three years, I believe.
- 3 Q. Immediately prior to becoming a manager of
- 4 manufacturing systems, were you still employed in the
- 5 information resources department?
- A. No, I was not.
- 7 Q. Were you employed with Reynolds?
- A. Yes, I was.
- 9 MS. BIXENSTINE: Just so the record is
- 10 clear, by Reynolds, we mean R. J. Reynolds Tobacco
- 11 Company?
- 12 MR. JANECEK: That's correct.
- Q. What was your status immediately prior to
- being the manager of manufacturing systems?
- 15 A. I was part of an area that was responsible
- 16 for the design and implementation of a facilities
- 17 development program that was oriented toward upgrading
- 18 the manufacturing facilities of both construction and
- 19 renovation.
- Q. When you say design of a facilities
- 21 program, is that a computer program?
- A. No, it is not.
- Q. Mr. Martin, could you state your
- educational background for me starting with high
- 25 school?

15

- 1 A. I graduated from Borden High School in
- 2 Salisbury, North Carolina and then attended and
- 3 graduated from North Carolina State University with a
- 4 B.S. Degree in Manufacturing and Engineering.
- 5 Q. Did you have any graduate work?
- A. I took in the course graduate courses but
- 7 not a graduate degree.
- 8 Q. Have you taken any computer courses?
- 9 A. Yes, I have.
- 10 Did you obtain any sort of computer degree
- or a degree in Computer Sciences or computer related
- 12 fields?
- A. No, I did not.
- Q. What types of courses did you take? Was
- this during college or was this since becoming an
- 16 information resources individual?
- 17 MS. BIXENSTINE: Objection to the form of
- 18 the question. Are you talking about what courses did
- 19 he take when he was in college related to computer
- 20 science or after college? I'm confused about the time
- 21 frame.
- 22 MR. JANECEK: I'm just trying to get an
- overview of his educational background with respect to
- 24 computers now.
- MS. BIXENSTINE: Object to form of the

1	guestion	as	being	vaque.	If	you	understand	it,	you	can
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- 2 answer it.
- A. I do not understand.
- Q. Did you take any computer courses in
- 5 college?
- A. Yes, I did.
- 7 Q. What types of courses?
- 8 A. There were courses on programming skills
- and on the use of computers, general courses of
- 10 computer related. . .
- 11 Q. Was this in connection with your
- 12 Manufacturing and Engineering Degree?
- 13 A. The actual degree is called Engineering
- 14 Operations. It's in the field of manufacturing
- 15 engineering.
- Q. Were the computer courses you took in
- 17 college associated with obtaining your Engineering
- 18 Operations Degree?
- 19 A. Yes, they were.
- 20 Q. Since joining the information resources
- 21 department, have you taken any computer courses?
- A. Yes, I have.
- Q. What types of courses have you taken since.
- joining the information resources department?
- 25 A. There are several different types, and

- they are from the general knowledge about equipment and
- 2 overviews to some specific courses with regard to
- 3 programming of certain languages.
- 4 Q. Mr. Martin, is there anyone at Reynolds
- 5 that is more knowledgeable about the topics that are
- 6 noted on Schedule A of the notice of deposition?
- 7 A. From the standpoint of overall knowledge,
- 8 I feel that I have the most knowledge about all the
- 9 subjects.
- MS. BIXENSTINE: Frank, let me say for the
- 11 record that it was our judgment that Mr. Martin was the
- 12 most knowledgeable person about the most subjects, but
- there may be some people at Reynolds who are more
- 14 knowledgeable about specific items, but he is overall
- the most knowledgeable
- MR. JANECEK: Okav.
- 17 Q. Mr. Martin, could you describe for me the
- 18 types of computer systems used by Reynolds in the
- 19 course of business?
- 20 A. R. J. Reynolds Tobacco Company uses a
- 21 multi-vendor mainframe midrange and LAN based and
- 22 personal PC based computer environment to support the
- 23 business operations and the manufacturing arena.
- Q. What types of operating systems are used?
- 25 A. Depending on the environment, that becomes

- a complex issue. The mainframe environment utilizes
- the IBM operating system, MVS. The digital equipment
- 3 environment utilizes the digital equipment operating
- 4 system VMS. The LAN based technology utilize Windows
- 5 based operating systems including Windows NT. And the
- 6 network environment utilizes systems that vary from the
- 7 standpoint of different protocols required to support
- 8 them such as a Novell environment as well as an NT
- 9 environment.
- 10 Q. What about workstation types, are they IBM
- 11 based?
- MS. BIXENSTINE: Objection to the form of
- 13 the question. Are you talking about the individual
- 14 personal computers?
- MR. JANECEK: Right.
- 16 A. Again, that's a complex issue because of
- 17 the different vendors. We are a multi-vendors. The
- majority of the personal computers are IBM compatible.
- We do use other vendors and other systems such as a
- Wang as an example.
- Q. What about Apple?
- A. We do utilize Apple.
- Q. Sun Computers?
- A. Yes, there is a Sun Computer.
- Q. When you say there's a Sun, is Sun not a

- 1 major portion of the computer systems used by Reynolds?
- 2 A. Sun is not a major portion.
- 3 Q. Someone just happens to have one?
- A. We have a lot of different -- that's the
- 5 reason I said multi-vendor units, and I am aware that a
- 6 Sun does exist.
- 7 Q. Okay. Generally, what types of software
- 8 does Reynolds use?
- 9 A. I'm sorry. I don't --
- 10 Q. Do you use word processing on your
- 11 computers?
- 12 Yes, we do.
- 13 Q. What about spread sheet programs?
- A. Yes, we do.
- 15 Q. Telecommunication programs?
- 16 A. (No response.)
- 17 Telecommunications?
- 18 A. That's a complex -- I don't --
- 19 Q. Voice mail or --
- 20 A. Yes, we do use voice mail.
- Q. Computer programs to run the switchboard?
- A. We have a switchboard, but embodied in
- that equipment would be software programs to make
- 24 connections.
- Q. What about database management programs?

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MS.	BIXENSTINE: Ob	jection to	o the	form	of
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- 3 the question.
- Q. Do you understand my question?
- 5 A. No.
- 6 Q. We're still talking about the types of
- 7 software used by Reynolds on its computers, and I'm
- 8 asking whether Reynolds uses database management
- 9 program for markets, risk analysis, etc.?
- 10 A. We do use database programs in management
- 11 programs.
- Q. Are those specific to the department that
- are involved or does everyone use the same programs?
- 14 One of our accountabilities of information
- 15 resources is to provide some general standards for
- 16 compatibility. The database programs that we recommend
- 17 are really DB2 and Adabase.
- Q. Can you spell Adabase for the court
- 19 reporter and myself?
- 20 A. A-D-A-B-A-S-E.
- Q. What about electronic mail?
- 22 A. Electronic mail is Microsoft Mail
- 23 predominantly.
- MS. BIXENSTINE: You're talking about the
- 25 current time frame?

## CONFIDENTIAL MR. JANECEK: Right.

- 2 A. There are several mail systems. The
- 3 predominant is Microsoft Mail, and the other is
- 4 All-In-One Mail.
- 5 Q. Do you provide calendar and scheduling
- 6 programs?

- 7 MS. BIXENSTINE: Objection to the form of
- 8 the question. Do you mean the information resources
- 9 department?
- MR. JANECEK: That's correct
- MS. BIXENSTINE: Currently?
- MR. JANECEK: That's correct.
- 13 A. There is scheduling software that is
- 14 available and is utilized, but not necessarily everyone
- 15 has access to that.
- Q. Who wouldn't have access to that software?
- A. Generally, people who would utilize for
- 18 their connectivity a device we refer to as a dumb
- 19 terminal. It is not a PC or personal or professional
- 20 computer. It is a terminal that provides access.
- Q. And would the calendaring or scheduling
- software be available to the dumb terminals?
- A. No, they would not.
- 24 Q. Okay.
- A. Excuse me. They would not be available to

- all of those. If it was a mainframe based scheduling
- 2 system, then that dumb terminal could access those.
- Q. Does that mean that Reynolds has more than
- 4 one mainframe that it uses?
- 5 A. From my classification or R. J. Reynolds
- 6 Tobacco Company's classification, we have a single
- 7 mainframe computer.
- 8 Q. And with respect to Reynolds, then are
- 9 there dumb terminals that are not connected to that
- 10 mainframe? Is that what you were telling me?
- 11 A. Yes, there are.
- 12 Q. What systems would the dumb terminals that
- don't have access to calendaring and scheduling, what
- 14 systems would they be connected with?
- A. Some of those would be connected to the
- 16 manufacturing environment which is the digital and the
- midrange environment as opposed to mainframe
- 18 environment.
- 19 Q. Does Reynolds use encryption software?
- A. R. J. Reynolds Tobacco has utilized
- 21 encryption software.
- 22 Q. What type?
- A. I'm sorry, I do not recall the type.
- Q. Currently, does it use encryption
- 25 software?

- 1 A. Only associated with fax machines.
- Q. Vax or fax?
- 3 A. Fax.
- 4 Q. V-A-X?
- 5 A. No. F-A-X.
- 6 Q. Fax machines. Okay. What about utility
- 7 programs?
- 8 A. I'm sorry. You'll have to --
- 9 Q. Does Reynolds use utility programs?
- 10 Norton? I can't think of other ones. There's some
- other utility programs.
- 12 A. We do utilize Norton.
- Q. Okay. Are you aware of any other types of
- 14 and utility programs used on Reynolds systems?
- MS. BIXENSTINE: If you understand the
- 16 question, you can answer.
- 17 A. There are other what in our department we
- 18 would classify as utility programs to assist in data
- 19 management and movement. The exact names of those, I
- 20 don't recall.
- Q. Are they commercially available software
- or are they Reynolds designed software?
- A. They're a combination of those two.
- Q. Does Reynolds use any project management
- software like critical-path type software?

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- A. We do utilize project management software
- that is a purchased package such as a Microsoft Project
- and project management software that is oriented toward
- 4 specific areas such as engineering.
- 5 Q. Besides engineering, can you think of any
- 6 other areas where project management software is
- 7 utilized?
- 8 A. Since the project management software is
- 9 such as Microsoft Project, other areas do have access
- 10 and can utilize that tool. It is on our LAN which is
- available to most of R. J. Reynolds' departments.
- Q. Can you think of any other types of
- 13 software programs which we haven't already gone over
- that Reynolds uses?
- 15 A. That is a very complex question because of
- the size of the support structure, the infrastructure,
- 17 that is in place for Reynolds.
- As I mentioned, we support all of the
- 19 major departments conducting business, so there is a
- list of different software that is utilized. I could
- 21 not name those, but the majors are from the office
- automation support and to generally support the
- 23 business.
- Q. Can you give me a couple of examples?
- MS. BIXENSTINE: Objection to the form of

- the question. You may answer.
- 2 A. Could you clarify examples?
- Q. What do you mean by office automation
- 4 support?
- 5 A. Referring to such things that you
- 6 referenced earlier as word processing packages that
- 7 would allow the automation or creation of memos or
- 8 spread sheets.
- 9 Q. I was more looking at different types of
- 10 software other than those that we had discussed. The
- office automation sends like we hit on in the word
- 12 processing aspects of the computer system. I'm trying
- to find out if you know of any other categories of
- software used by Reynolds as opposed to the individual
- 15 software programs?
- MS. BIXENSTINE: Objection to the form of
- 17 the question. You may answer if you understand.
- 18 A. I'm not sure what you mean by category.
- 19 Q. Okay. We just went through several
- 20 categories: word processing, spread sheets,
- telecommunications programs, go through the list.
- My question is other than the types of
- software programs that we've already discussed, are you
- 24 aware of any other types of software utilized by
- 25 Reynolds in its business?

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- A. Again, I'm not sure I understand what you
- 2 mean by types of software. There are software for
- different business purposes that are utilized. I'm not
- 4 sure that's what you mean by type like the office
- 5 support work or what I refer to as office automation.
- Q. We'll move on. Maybe it will show up
- 7 somewhere else. Can you identify for me the persons
- 8 responsible for the operation and maintenance of R. J.
- 9 Reynolds' computer systems?
- 10 A. The person responsible for the majority of
- 11 the R. J. Reynolds computer systems is myself.
- Q. And I'm assuming that you have a staff to
- assist you in that responsibility; is that correct?
- 14 A. Yes, I do.
- 15 Q. Could you identify for me your staff along
- with any titles that they would have?
- MS. BIXENSTINE: You mean the people who
- 18 report directly to him?
- MR. JANECEK: The people that Mr. Martin
- 20 would use to --
- MS. BIXENSTINE: Do you want to know
- everybody in the whole I.R. department?
- Q. Let's start with the management level, if
- 24 there is a management level. Who would be the first
- 25 person that you would call on to address any problem

- associated with R. J. Reynolds' computer systems?
- MS. BIXENSTINE: Objection to the form of
- 3 the question. It depends on the problem.
- 4 Q. Is there any individual?
- 5 A. It does depend on the problem.
- 6 Q. Well, let's just identify for me everyone
- 7 in the I.R. department, if that's what it's called --
- 8 the I.R. department, information resources.
- 9 MS. BIXENSTINE: Do you want to know who
- 10 the direct reports are? It's kind of a large.
- 11 department.
- 12 Q. I was trying to go from the top to the
- 13 bottom. Who would directly be underneath you in the
- 14 I.R. department? I understand there may be several
- 15 people.
- 16 A. My direct reports are Tom Beasley, John
- 17 Pierce, Kay Word.
- 18 Q. Is that Word, W-O-R-D?
- 19 W-O-R-D. Bill Clingman.
- Q. Could you spell that one for me?
- 21 A. C-L-I-N-G-M-A-N. Mike Cassidy, Trent
- Tucker, Elizabeth Jenkins, David Butler. I believe
- 23 that's all.
- . 24 Q. Are all of these individuals that you've
  - identified employed by Reynolds?

- Q. R. J. Reynolds Tobacco Company, yes.
- A. Yes, they are.
- Q. Do these individuals have defined areas of
- 5 responsibility within the I.R. department?
- A. Yes, they do.
- 7 Q. What would Mr. Beasley's area of
- 8 responsibility be?
- 9 A. Mr. Beasley's area of responsibility is
- 10 technical support.
- 11 Q. What about John Pierce?
- A. Mr. Pierce's area of responsibility is
- 13 customer information systems and marketing.
- 14 Q. What about Kay Word?
- 15 A. Ms. Word's area of responsibility is sales
- 16 systems.
- 17 Q. Bill Clingman?
- A. Mr. Clingman's area is I.R. administrative
- 19 and financial services.
- Q. Can you be more specific as to what Mr.
- 21 Clingman's responsibilities are?
- A. Mr. Clingman is in charge of an
- 23 administrative area that supports information resources
- 24 with regard to our budgeting, the putting in place and
- 25 providing administrative functions for our multiple

- departments within our major information resources
- 2 area.
- 3 Q. What about Mike Cassidy?
- 4 A. Financial and leaf systems is the
- 5 accountability of Mr. Cassidy and also packaging system
- 6 for Mr. Cassidy as well.
- 7 Q. What about Trent Tucker?
- 8 A. Mr. Tucker is in charge of manufacturing
- 9 systems.
- 10 Q. And Elizabeth Jenkins?
- 11 A. Elizabeth Jenkins is my administrative
- 12 assistant.
- Q. And what about David Butler?
- 14 A. Mr. Butler is in charge of the LAN and PC
- 15 services.
- Q. Would each of these individuals that
- 17 you ve identified be considered managers? Are they
- 18 management level or is this the entire department?
- 19 A. Those individuals are the key managers who
- 20 are my direct reports.
- Q. And then I don't want to get into the
- individual's names, but about how many individuals are
- utilized by the I.R. department underneath these
- 24 managers, the total number?
- MS. BIXENSTINE: Objection to the form of

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- the question. Are you asking for the total number of
- 2 employees in the information resources department
- 3 including Mr. Martin and the managers who report to him
- 4 or excluding?
- 5 MR. JANECEK: Excluding. It would just be
- the total number of employees that haven't been
- 7 otherwise identified by Mr. Martin.
- A. Approximately 400 employees comprise the
- 9 information resources department for R. J. Reynolds.
- 10 Q. Can you categorize the different types of
- employees these 400 employees that there are?
- 12 Programmers?
- 13 A. I'm not --
- Q. I'm assuming that each of these 400
- employees or several of these 400 employees have
- 16 different roles. Some are programmers. Some may be
- 17 hardware people. Can you give me the types of
- 18 employees or types of groups that Reynolds uses these
- 19 employees?
- 20 A. The skill set of those employees are
- 21 around programmers, analysts, technical specialists,
- computer operations, and administrative support. Each
- of those categories would have different levels of
- 24 expertise.
- Q. Does Reynolds use any outsource

- 1 facilities?
- MS. BIXENSTINE: Objection to the form of
- 3 the question.
- 4 Q. Do you understand my question?
- 5 A. No. I'm familiar with the term outsource.
- 6 Q. My question is -- well, let's back up a
- 7 little bit. In the I.R. department, are you
- 8 responsible for the ongoing operation, the maintenance,
- 9 the expansion backup, the upkeep of the computer
- 10 systems?
- 11 A. Yes, I am.
- 12 Q. Within those categories -- operation,
- maintenance, upkeep, expansion backup -- does Reynolds
- 14 use any independent contractors or external outsources
- 15 to facilitate any or all of those categories of your
- 16 responsibility?
- 17 A. Yes, we do.
- Q. What areas does -- and if you'd like me
- 19 to, I can go individually -- but what types of areas
- 20 does Reynolds use outsources as opposed to doing the
- 21 work in-house?
- 22 A. Information resources utilizes third party
- 23 providers of services and independent firms outside of
- 24 R. J. Reynolds Tobacco Company to provide such services
- as technical support, programming, and business

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- 1 requirements such as some planning functions or network
- 2 design type functions. Did I mention maintenance?
- Q. No, not yet.
- 4 A. Maintenance should be one of those. Those
- 5 are the major ones that come to mind.
- 6 Q. What about backup, does Reynolds do its
- 7 own backups or does it have someone come in and do
- 8 those backups?
- 9 MS. BIXENSTINE: Objection to the form of
- 10 the question. You can answer if you understand it.
- 11 I'm not sure I understand.
- 12 Q. Does Reynolds backup its computer systems,
- the information that's on its networks?
- A. Yes, we do.
- Q. Does Reynolds do that in-house or does it
- 16 have third party providers of services come in and
- assist it with that aspect of the information systems?
- A. We do that within our department, but it
- 19 could involve some of the contractors that I referenced
- 20 earlier in providing that and really accomplishing that
- 21 task. It could involve the independent contractors
- 22 from various firms.
- Q. Does Reynolds keep its backup materials --
- its tapes or disks -- on-site or does it store them
- 25 off-site?

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- 1 A. We actually do both.
- Q. Does Reynolds keep two sets of backups?
- 3 Is that what you mean by you do both?
- A. I was referring to your question do we do
- it on-site and off-site, and we do on-site and off-site
- 6 storage of information of backups.
- 7 Q. So Reynolds doesn't keep two sets of tapes
- 8 in two locations; is that correct?
- 9 A. (No response.)
- 10 Q. Could you explain for me what you mean by
- Reynolds stores its backups both on-site and off-site?
- 12 A. Backups are done for several reasons. One
- is operational recovery of what we would refer to as
- 14 current information, and that would be the predominant
- 15 group that we would refer to to be on-site, meaning
- 16 physically in very close proximity to our data center
- or the appropriate data center in the case of
- 18 manufacturing.
- 19 Other information that would not be for
- 20 current business operations would be historical type
- information that would be archived in an off-site
- location and also to support disaster recovery.
- Q. Mr. Martin, we've gone over the current
- 24 general information systems at R. J. Reynolds. How
- long has that been in place at Reynolds?

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- the question. Everything that you've talked about?
- MR. JANECEK: Right. With the personnel
- 4 and the types of software and the types of computers
- 5 used.

- 6 Q. When did the system that you've described
- 7 to me to this point in the deposition -- when was that
- 8 put in place?
- 9 MS. BIXENSTINE: So you're talking about
- 10 how long have all those people been reporting to him
- 11 and how long has --
- MR. JANECEK: We can put aside --
- MS. BIXENSTINE: I mean, I think maybe you
- should break it up.
- Q. Putting aside the individuals responsible,
- when was the I.R. department formed?
- 17 A. I'm sorry, I don't recall. There has been
- an I.R. department since I've been employed. I do not
- 19 know when it was formed. I do not recall.
- Q. Earlier you testified about the types of
- 21 hardware utilized by Reynolds: the LAN, the mainframes.
- When were those systems, the current systems, put in
- 23 place?
- A. The time frame varies from what currently
- I described, and it is driven a lot by changes in

- 1 technology. Throughout the somewhat evolution of
- 2 information technology, it is a constantly changing
- 3 environment.
- A general applicable statement when you're
- 5 describing that as an example would be that technology
- from the information processing and general equipment
- 7 has changed more in the last five years than it did in
- 8 the previous 20. So it's an industry business driven
- 9 environment that changes based on business
- 10 requirements.
- 11 Q. Periodically -- if I understand you
- correctly, periodically Reynolds upgrades its systems?
- A. That is correct.
- 14 Q. When would be in your opinion the last
- 15 major upgrade -- not changing software or something --
- but adding a mainframe or adding a LAN system or adding
- a component to the information systems?
- MS. BIXENSTINE: Objection to the form of
- 19 the question. Are you assuming that changes have only
- 20 been adding systems?
- Q. Or deleting. What I'm trying to get is
- the major upgrades or major changes in the information
- 23 systems of Reynolds going chronologically from the
- 24 current one?
- 25 A. That's a very complex question because the

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  environment is constantly changing. Adding a device or
- 2 changing a PC does change the environment from one
- 3 point in time to another. The mainframes have been
- 4 changed and upgraded and downsized in both directions
- 5 based on business requirements.
- 6 Q. Since you've been employed, has Reynolds
- 7 always had a mainframe?
- A. Yes, they have.
- 9 Q. Has it always been this mainframe?
- 10 A. Meaning?
- 11 Q. Meaning -- who manufactured the current
- 12 Reynolds mainframe?
- 13 A. IBM.
- 14 Q. Has this IBM mainframe always been in
- existence since you've been employed with the I.R.
- 16 department?
- 17 A. The current IBM mainframe has not always
- 18 been the same IBM mainframe.
- 19 Q. When was the current IBM mainframe put in
- 20 place at Reynolds?
- 21 A. In November of this year.
- 22 Q. Of this year, 1995?
- 23 A. Of 1995.
- Q. Prior to November of 1995, what type of
- 25 mainframe did Reynolds use?

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- Q. Why did Reynolds change its IBM mainframe
- 3 in November of '95?
- A. The driver of that was business
- 5 requirements and is what we in the I.R. refer to as
- 6 capacity planning, and that's what dictates changes in
- 7 the total capability of your computing arena. The
- 8 predecessor to that IBM that's currently installed was
- 9 a smaller IBM computer.
- 10 Q. The predecessor mainframe, was that in
- existence since you joined the I.R. department?
- 12 A. No, it was not.
- 13 Q. When did that main -- when did the
- 14 predecessor mainframe become installed?
- 15 A. To the best of my knowledge, it was
- approximately 12 months prior to the 1994 date.
- 17 Q. And, again, was that a function of
- 18 requiring a larger mainframe?
- 19 MS. BIXENSTINE: By larger, you mean in
- 20 terms of capacity?
- Q. The way that you had described the current
- 22 mainframe as being larger than the last mainframe.
- 23 A. Yes. To the best of my knowledge, it was
- 24 a capacity increase.
- Q. Were these changes in the mainframes

- driven by a need to do additional functions with
- 2 Reynolds computer resources?
- MS. BIXENSTINE: Objection to the form of
- 4 the question.
- 5 A. I'm not --
- 6 Q. Did Reynolds need larger mainframes to
- 7 process more information or because it was adding some
- 8 sort of system to its overall computer system?
- 9 MS. BIXENSTINE: Objection to the form of
- 10 the question. You can answer if you understand it.
- 11 A. The predominant driver for changing the
- mainframe or computer environment changes themselves
- are for functionality, efficiency, or cost; and it
- depends on the period of time because I had stated
- 15 earlier it's somewhat of a constant process that
- information resources reviews the business requirements
- and tries to match those with the install capacity to
- make sure that the utilizers, the users, of the systems
- 19 to support business functions get the appropriate
- 20 response at the appropriate cost with regard to timing
- 21 and from the sheer volume of transactions because the
- 22 applications do change that support the business.
- Q. What about the LAN, has Reynolds always
- had a LAN system since you've been employed by the I.R.
- 25 department?

- 1 A. No, we have not.
- Q. When did Reynolds first install a LAN
- 3 system?
- A. Could you clarify LAN for me?
- 5 Q. The LAN area network. When did Reynolds
- 6 go to a network system?
- 7 A. Reynolds has always been networked with
- 8 regard to a local area network, and that is a
- 9 relatively recent occurrence, again, because of the
- 10 advances in technology.
- 11 Q. And when did Reynolds first install its
- 12 first LAN?
- 13 A. I really -- I don't recall the first
- 14 installation of the LAN.
- 15 Q. Do you know approximately was it this
- 16 year?
- 17 A. No. I'm sure that it was -- the first LAN
- 18 was several years ago. There has been a recent
- increase in providing LAN services to users, and that
- has been focused on in the last two years.
- Q. What about digital equipment, when did
- 22 Reynolds first start using digital equipment?
- A. The digital equipment started building in
- 24 the early -- early '80s began some of the installations
- and continued from that point.

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- 1 Q. Has that mainframe system always used MVS?
- A. I'm sure that it has not. Again,
- 3 operating systems do change over the period of time as
- 4 well. Exactly all the -- all the operating systems
- 5 that R. J. Reynolds Tobacco Company has ever utilized,
- 6 I do not -- I do not --
- 7 Q. How long has it used MVS to your
- 8 knowledge?
- 9 A. To the best of my recollection, it has
- 10 been for at least since 1987 and could potentially be
- 11 prior to that.
- MS. BIXENSTINE: Frank, I'm trying to be
- patient here, but Mr. Martin is a very senior person at
- 14 Reynolds, and we were making him available for the
- entire day, but we've spent about an hour and 25
- 16 minutes or an hour and 20 minutes on general background
- information which I am hard-pressed to understand how
- it's relevant to the Mangini case.
- You can use your time how you want, but I
- just want you to know that I'm going to resist
- 21 producing Mr. Martin for any days beyond today, and so
- I urge you to move along and get to other items on your
- 23 deposition notice.
- MR. JANECEK: As I'm sure you're aware,
- you can't just make witnesses available for one day.

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- 1 You've got to make them available for the entire time
- of the deposition.
- MS. BIXENSTINE: Frank, I'm talking about
- 4 the scheduling of this, and you told me that you
- 5 thought it would not take more than a day and thought
- 6 it might only take half a day. So we're making him
- 7 available for today rather than move for a protective
- 8 order on the grounds that none of this is relevant to
- 9 the Mangini case, and it's burdensome on Reynolds.
- 10 So I'm just letting you know that I think
- 11 with a record like this and spending an hour and a half
- on, you know, very general background on what computer
- systems Reynolds uses, we'll have a good record for
- objecting to any further days.
- MR. JANECEK: Well, as you should be
- aware, as I've told you, that's what the purpose of
- this deposition was, was general background information
- 18 to find out the types of systems used by Reynolds and
- 19 the types of information that's stored and kept.
- MS. BIXENSTINE: As I said, Mr. Martin is
- 21 very knowledgeable about those things. If you want to
- spend the entire day on this, that's fine with me, but
- I just want you to know my position now at 11:25 that I
- am going to resist producing him for any time beyond
- 25 today based on burden to Reynolds, relevance, and given

- 3 I disagree with your position.
- 4 BY MR. JANECEK:
- Q. With respect to the LAN, how long has
- 6 Reynolds used a Windows driven system?
- 7 A. Again, I don't recall the exact date. It
- 8 did increase in its use as we began to provide LAN
- 9 services to the users during this increase over the
- last two years of the LAN environment.
- 11 Q. Has Reynolds always provided workstations
- to various departments or is that a recent upgrade?
- MS. BIXENSTINE: Objection to the form of
- 14 the question.
- 15 A. Could you clarify workstations for me,
- 16 please?
- 17 Q. Sure. If I understood your testimony
- 18 correctly earlier, the various departments have
- 19 workstations, terminals, that the other employees,
- 20 marketing people and sales people, can utilize. Did I
- 21 understand that correctly?
- MS. BIXENSTINE: Let me object to the form
- of the question. Reynolds has been in business since
- the early 1900s, and your question was has Reynolds
- 25 always provided workstations? Is that your question?

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MR.	JANECEK:	No.	My question	is since

- 2 Mr. Martin has been with the I.R. department, which has
- 3 been this entire line of questioning, has Reynolds
- 4 provided workstations?

- 5 MS. BIXENSTINE: That was not your
- 6 question, Mr. Janecek. Is that your new question?
- 7 Q. You can answer the question.
- 8 A. Would you repeat the question, please?
- 9 Q. Since you've been with the I.R.
- 10 department, has Reynolds provided workstations to the
- other departments for the entire time?
- MS. BIXENSTINE: Objection to form of the
- 13 question. Do you mean were workstations available to
- every person throughout the company in any department
- 15 since Mr. Martin has been with the information
- 16 resources department?
- MR. JANECEK: Well, let Mr. Martin answer
- the guestions that I ask. If he has a problem
- 19 understanding them, he can ask me for clarification.
- MS. BIXENSTINE: I object to the form of
- the question.
- Q. Did you understand the question?
- A. Could you repeat the question?
- Q. Since you've been with the I.R.
- department, has Reynolds provided workstations to all

- 1 other departments?
- MS. BIXENSTINE: I repeat my objection.
- A. No, they have not.
- 4 Q. When did Reynolds first begin providing
- 5 workstations to the other departments?
- 6 MS. BIXENSTINE: Objection to the form of
- 7 the question. Do you mean to all of the departments or
- 8 when did it start providing this to the first person in
- 9 the department?
- 10 Q. Do you understand the question?
- 11 A. Could you clarify the question, please?
- Q. When did Reynolds first start providing
- workstations to other departments within the company?
- MS. BIXENSTINE: Objection to the form of
- the question. What do you mean by workstations? Do
- 16 you mean a PC?
- 17 MR. JANECEK: He can answer the question
- 18 if he understands it. He's already defined the
- 19 workstation. I don't like your coaching the witness.
- MS. BIXENSTINE: I'm not coaching the
- 21 witness. I just think that this record is going to be
- hopelessly confused because your questions are so
- 23 vague.
- A. Could you repeat the question?
- MR. JANECEK: Could you read back the

1 question,	p]	lе	as	e?	
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2	(Record read	as follows
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- 3 "Question: When did Reynolds
- 4 first start providing workstations to
- other departments within the company?")
- 6 MS. BIXENSTINE: Objection to the form of
- 7 the question.
- 8 MR. JANECEK: Your objection has been
- 9 noted already.
- 10 A. R. J. Reynolds has utilized various forms
- of technology for quite sometime. Each department
- requests certain technology. They make the purchases
- according to guidelines, which information resources is
- involved in describing, and that is not to imply every
- individual in every department has a workstation,
- 16 terminal, or PC.
- 17 It is not unusual that in most departments
- 18 to find individuals who do utilize company provided
- 19 workstations, terminals, or PC's. The exact date that
- 20 Reynolds Tobacco Company started providing those, I do
- 21 not know. It has been a business practice since I have
- 22 been involved in information resources.
- Q. Mr. Martin, I'm going to go department by
- 24 department right now. With respect to the sales
- department, what access do the sales employees have to

- a Reynolds provided workstation?
- MS. BIXENSTINE: Objection to the form of
- 3 the question.
- A. Could you --
- 5 Q. Do all individuals have a PC provided by
- 6 Reynolds or a workstation provided by Reynolds, whether
- 7 it's a LAN or a PC or some other network?
- 8 A. No, they do not.
- 9 Q. Where is the cutoff for individuals that
- 10 have access to a Reynolds workstation?
- MS. BIXENSTINE: Objection to the form of
- the question.
- 13 A. It's business access and utilization of
- 14 the information technology tool is dependent on the
- business requirements.
- 16 Q. And what I'm trying to find out is the use
- of computers for the sales department. Do all managers
- 18 have a workstation?
- MS. BIXENSTINE: Objection to the form of
- the question.
- 21 A. No. All --
- MS. BIXENSTINE: When you're talking about
- 23 managers, are you talking about district managers out
- in the field or are you talking about managers --
- MR. JANECEK: Managers.

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1	CONFIDENTIAL  MS. BIXENSTINE: I object to the form of
2	the question. Your definition of managers are you
3	talking about people in Winston-Salem in the sales
4	department or are you talking about people out in the
5	field? I object to the form of the question. It's
6	vague.
7	A. Could you clarify managers for me?
8	Q. Let's take as an example electronic mail.
9	Does the sales department have access to electronic
10	mail?
11,	MS. BIXENSTINE: The entire sales
12	department? People out in the field? Is that what you
13	mean? There's a sales department at excuse me.
14	What's confusing is that there's a sales department
15	located in Winston-Salem. There's also people who are
16	employed by Reynolds who are out in the field in the
17	various areas, sales areas, throughout the country, and
18	it wasn't clear to me if you meant you're
19	distinguishing between people in the field and people
20	who work in Winston-Salem in the sales department?
21	MR. JANECEK: I am not. I'm just asking
22	if the sales department has access to electronic mail.
23	MS RIVENSTINE. So you're talking about

MR. JANECEK: Exactly.

the sales department as a vague entity?

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- 1 A. I find the question a bit confusing, Mr.
- 2 Janecek. If you're saying is electronic mail made
- available to the sales department, the answer is yes.
- 4 Is that sales department all inclusive of
- 5 every individual who happens to be classified as being
- 6 assigned to the sales department within R. J. Reynolds
- 7 Tobacco Company, the answer is no.
- 8 Q. Is there some demarcation? A sales
- 9 department located at Reynolds in North Carolina as
- 10 opposed to satellite offices, or however you would term
- 11 the sales people within the department that are not at
- 12 Reynolds, does the sales department have -- is there a
- demarcation as to who has access to electronic mail?
- MS. BIXENSTINE: Objection to the form of
- 15 the question. You may answer if you understand.
- A. General availability is driven by business
- 17 requirements and also technology. In some areas it is
- 18 just technically impossible because the individual
- doesn't have a device to even access electronic mail or
- 20 any other. There's not a device that is there. They
- 21 don't have one.
  - 22 And the other is general technology from a
  - remote location to be able to access the electronic
  - 24 mail system. It is not uncommon for electronic mail to
  - 25 be utilized throughout the company including the sales

- 1 department.
- Q. That's what I'm trying to get is the
- 3 extent of access. Do you know who in the sales
- 4 department has a Reynolds provided workstation that
- 5 would allow them to access electronic mail?
- A. (No response.)
- 7 Q. It's a yes or no question. Maybe you're
- 8 not the person I should be asking these questions is
- 9 why I'm asking this question.
- 10 A. Is your question can I name everyone
- 11 that's in --
- Q. Not name, but by levels?
- MS. BIXENSTINE: Objection to the form of
- 14 the question.
- A. I cannot name everyone within the sales
- department who has access. We do provide that based on
- 17 a business need. The majority of the administrative
- 18 assistants, as an example, would have electronic mail.
- 19 People who provide business support within the sales
- 20 department who need access to various systems including
- 21 electronic mail are, in fact, systematically granted
- that access.
- MS. BIXENSTINE: Is this a good time to
- 24 take a break?
- MR. JANECEK: Sure. But I want to finish

- up this line of questioning. Then we'll take a break.
- Q. Are these individuals that you were
- 3 describing -- the administrative assistants and the
- 4 business support personnel -- located physically at the
- 5 Reynolds offices in North Carolina?
- A. Some are, yes.
- 7 Q. Is it safe to say that all employees in
- 8 the sales department located at Reynolds headquarters
- 9 in North Carolina have access to a Reynolds provided
- 10 workstation that would give them electronic mail
- 11 capabilities?
- MS. BIXENSTINE: Objection to the form of
- 13 the question.
- 14 No, it is not safe to say that.
- 15 Q. And there's no clear demarcation as to who
- would have access to electronic mail other than
- 17 administrative assistants and business support
- 18 personnel within the sales department?
- 19 A. Again, that demarcation is based on
- 20 business requirements, and it's based on the various
- levels if they need that to conduct their job. Their
- 22 classification, I cannot truly name to you, but they
- are provided the access that is required to support the
- sales organization based on the job they're hired to
- do, and part of each one's task is a general

- description of things they're needed to perform.
- 2 If the use of a workstation, PC, or other
- device is required, then R. J. Reynolds provides that
- 4 at different points. Some people would not require
- 5 that to do their job, and it's difficult for me to
- 6 explain a clear demarcation other than the business
- 7 requirements without trying to list every job level and
- 8 looking at the various functions that they're supposed
- 9 to perform.
- 10 Q. Would this be something better within the
- 11 knowledge of Kay Word who I believe you testified is --
- her area of responsibility is the sales systems?
- 13 A. In my opinion, no, it would not because of
- 14 the nature of the question that I am trying to respond
- 15 to.
- 16 MR. JANECEK: We can take a break.
- 17 (Recess taken from 11:39 to 12:47
- 18 a.m.)
- 19 BY MR. JANECEK:
- Q. Mr. Martin, we were unable to ascertain
- 21 any clear demarcation as to which employees in the
- 22 sales department have individual workstations provided
- 23 by Reynolds. What about in the brand management
- 24 department?
- MS. BIXENSTINE: Objection to the form of

- the question. You may answer if you understand.
- A. Again, based on the business requirements
- of the individuals that they are assigned, they would
- 4 be provided by the department and R. J. Reynolds
- 5 Tobacco Company the appropriate technology.
- Are there levels that requires positions,
- 7 the answer is yes; and are there levels that do not
- 8 require the use of that, the answer is also yes.
- 9 Q. Mr. Martin, maybe to shortcut this, would
- it be possible for your department to print out a list
- of all individuals at Reynolds that have a Reynolds
- 12 provided workstation?
- MS. BIXENSTINE: Objection to the form of
- 14 the question. I still don't know if what you mean by
- workstation is the same as what he means by
- 16 workstation.
- 17 MR. JANECEK: I believe we do. We're
- 18 talking about a PC that an individual can use to access
- 19 Reynolds' systems.
- 20 A. I was describing workstations with regard
- 21 to being a device that could access the information.
- 22 It's not necessarily a reference to PC's, terminals,
- and other devices that could have access to, because of
- 24 business needs, information or utilize the technology
- 25 appropriate.

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- 2 terminals would you be referencing?
- A. As an example, within the manufacturing
- 4 arena, they use a handheld device for receiving of
- 5 materials. That handheld device has a wand on it and
- is connected electronically to the system itself. It
- 7 is not a PC. It is not a terminal as I was referring
- 8 to it.
- 9 Q. For the purposes of this deposition, let's
- 10 limit my use of the term "workstation" to terminals,
- 11 PC's -- that would include the dumb terminals and PC's
- 12 -- that would be capable of sending and receiving
- 13 electronic mail. Is that a fair -- do you understand
- 14 what I mean?
- 15 A. Could you repeat that?
- Q. Sure. When I'm using the term
- "workstation," I'm talking about a PC or dumb terminal
- 18 that has access to computer information kept,
- 19 maintained, and used by Reynolds. I am envisioning a
- 20 PC or a terminal where you can sit down and type in
- your E-mail or that would have other software
- 22 applications available to it.
- MS. BIXENSTINE: So is that going forward
- 24 because I think some of the answers to the earlier
- questions given by Mr. Martin were answers in which his

- 1 understanding of workstation may have been different
- 2 from yours.
- Q. Do you understand my use -- would the use
- 4 of the term terminal be more correct?
- 5 A. I am -- it probably generally would. The
- 6 statement you made about defining it to E-mail, is
- 7 that --
- 8 Q. Not every terminal would have E-mail. Is
- 9 that your point?
- 10 A. Yes. That's what is making part of this a
- 11 bit confusing.
- Q. And I was just using E-mail as an
- illustrative device. I wasn't necessarily limiting --
- terminal would be any PC or dumb terminal that would
- allow access to software information that Reynolds
- 16 provides. Do you understand that?
- 17 A. Yes, I do.
- 18 Q. Is there any clear demarcation within the
- 19 sales department --
- MS. BIXENSTINE: Wait. I'm not sure I'm
- 21 clear. Do you mean all of the software that Reynolds
- 22 provides or certain of the --
- MR. JANECEK: Any software.
- MS. BIXENSTINE: Okay.
- Q. Within the sales department, is there any

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- 1 clear demarcation as to who is provided a terminal by
- 2 Reynolds?
- A. That demarcation is with regard to the
- 4 business function that they are supporting or providing
- of why they are hired, and it's based on the business
- 6 requirements employees have to support.
- 7 Q. Do you know if senior managers within the
- 8 sales department are provided with terminals?
- 9 MS. BIXENSTINE: Objection to the form of
- the question. What do you mean by senior managers?
- 11 Q. If you understand? Executive managers.
- MS. BIXENSTINE: Objection to the form of
- the question. Same problem.
- A. Could you clarify what you mean by
- 15 executive?
- 16 Q. Again, I'm trying to do it the easiest way
- 17 possible which is the goal of this line of questioning
- is to determine if there's any demarcation as to who
- does and does not have terminals in their office
- starting with the sales department.
- Do the vice presidents and officers have
- 22 terminals? Do you know?
- 23 A. I do not know everyone by name that --
- there are vice presidents who have terminals, yes.
- Q. But not every vice president within the

- 2 Α. I do not -- I do not know whether every
- one, every vice president, has one or not. 3
- 4 Is there -- I guess that gets us back to
- 5 the question that we asked before the break. Is there
- a way for the information resources department to 6
- generate a list of all individuals currently employed 7
- by Reynolds who have any terminal which allows them to 8
- access Reynolds software? 9
- Technically, that is feasible but would be 10
- extremely burdensome to collect from the terminal 11
- aspect to accumulate the list of employees by name. 12
- 13 Are passwords or encrypted files used on
- any computer system by Reynolds?
- 15 Α. Passwords are utilized with regard to the
- systems utilized by Reynolds. 16
- 17 Is it possible for Reynolds to print out a
- list of all individuals and their passwords? 18
- 19 Α. No, that is not possible.
- 20 Who could provide access codes if they're
- 21 required?
- 22 Α. Could you --
- 23 Who could provide a list of passwords if
- 24 they were required?
- 25 Α. A list of passwords would have to come

- from each individual user, and they would only know
- 2 their password.
- 3 Q. There's no systems operator that would
- 4 know individuals' passwords?
- 5 A. There is not one operator who could
- 6 provide a list of passwords.
- 7 Q. Would any systems operator have access to
- 8 an individual's password?
- 9 A. Passwords are for information protection
- and are oriented toward the individuals themselves.
- 11 They are determined by each person for the purposes of
- information protection. Therefore, the process of the
- password is with regard to each individual who is
- 14 granted access to define their password, and that is
- their property and one of the security protection
- means, methods, procedures that we utilize at R. J.
- 17 Reynolds Tobacco Company.
- 18 Q. In the event that an individual forgot his
- or her password or died, are you telling me that
- there's no way that Reynolds could access the
- information that that person has stored on his
- 22 terminal?
- A. No, I am not.
- Q. How would Reynolds access that information
- in that event?

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1	CONFIDENTIAL  A. This is a complex question. In trying to
2	simplify it, the procedure would be what we would refer
3	to as a password reset based on verification that that
4	was appropriate and the individual who is requesting
5	such a password or reset is the appropriate individual
6	and has been granted access in the first place to even
7	get to the point that they can have a password.
8	Q. Is there any other way that Reynolds could
9	access that information other than the password reset?
10	A. Could you clarify what you mean by
11	information?
12	Q. In the event that someone forgot their
13	password or died and couldn't provide their password,
14	other than a password reset that you just described, is
15	there any way for Reynolds obtain information stored on
16	the terminal behind that password?
17	A. Again, that's a complex question. Access
18	is granted to individuals based on business

- 17 A. Again, that's a complex question. Access
  18 is granted to individuals based on business
  19 requirements, and that is the demarcation and the
  20 deciding factor of who has access to information
  21 because they need it to do their job.
- 22 If that information was, as an example, 23 personnel, their function was to support personnel, 24 they would be granted an access. Additionally, they 25 would be required to define a password. They utilize

- both of those to be able to obtain information from the
- 2 systems at R. J. Reynolds Tobacco Company.
- In the event they would forget a piece of
- 4 that such as the password, then you would go through a
- 5 password reset. Just because one individual forgot
- 6 their password does not mean that the information that
- 7 was in the system is still not in the system.
- 8 So when you said is there any other way,
- 9 the information is in the system, and other individuals
- were not inhibited from looking at that because one
- individual forgot their password. Can that be reset
- and can they again have access to the information, the
- answer is yes; but that is not necessarily applicable
- 14 to everything that's everywhere in every electronic
- form within R. J. Reynolds Tobacco Company.
- 16 So Reynolds has two levels, the access
- code and then a password; is that correct?
- 18 A. Those are two of the levels of security
- that are employed in information protection.
- 20 Q. And no one at Reynolds could provide a
- 21 list of individuals and their passwords; is that
- 22 correct?
- MS. BIXENSTINE: Asked and answered.
- A. I'm sorry. Repeat.
- Q. Is it true that no one at Reynolds could

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- provide a list of individuals and their passwords?
- 2 A. That is true.
- Q. Can anyone at Reynolds provide a list of
- 4 individuals and their access codes?
- 5 A. It would be very burdensome, but that is a
- 6 technically feasible thing to do.
- 7 Q. Describe the burden.
- A. I have described the multiple environment
- 9 vendor-wise. Each vendor has within their capabilities
- 10 general functions that can grant access; and the
- 11 digital environment, as an example, or DEC environment
- is different from the IBM environment.
- The process that is utilized is based on
- business needs. A data owner, who it would be a key
- individual, would grant access through a request form
- that would identify the person, their relationship, and
- the reason for the business need that they need to be
- 18 granted access. That is a formal request that is, in
- 19 fact, tracked and documented.
- That request then is processed within the
- information resources department, and the person is
- either, based on that business need, is granted or not
- granted access. If they would need a device, a
- terminal as we described it, to have that access, then
- the department that is there and the company would

- So each one who is granted access is in

  general treated on an individual basis. However, there

  are those places where from an administrative point the

  type of security is not an individual password but is a

  terminal password such as in central supply where you

  have clerks who, in essence, their accountability is to
- get and retrieve orders and they would have access to
  information because of their job function.

  Listing that throughout the entire
- corporation means that from different environments that
  are oriented toward the protection of that environment,
  those would have to be accumulated, formatted to
  various lists, and in essence printed out or generated
  in some type of medium that they can be read as opposed
  to reading them on-line.
- It would require some degree of

  programming because that is not -- to generate such a

  list is not a normal business requirement across the

  multiplicities of the environments that we are talking

  about within the company. It is technically feasible

  to be able to do that.
- Q. That gets me back to E-mail. Is it
  possible to print out a list of all individuals at
  Reynolds that have access to E-mail?

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- A. Again, that is technically feasible.
- MR. JANECEK: Can I ask counsel to present
- 3 such a list so I can forget about this line of
- 4 questioning to determine who does and doesn't have
- 5 access to terminals?
- 6 MS. BIXENSTINE: I think that we would
- 7 object on the grounds of burden based on the number of
- 8 people. I think it would be a very long list, and
- 9 given the burden that Mr. Martin has described -- you
- want a list of every person who has access to E-mail
- 11 throughout R. J. Reynolds Tobacco Company?
- MR. JANECEK: Let's ask Mr. Martin that.
- He didn't testify as to any burden with the E-mail. He
- 14 did testify as to the access codes.
- MS. BIXENSTINE: I thought he did.
- 16 BY MR. JANECEK:
- Q. How difficult would it be to present such
- 18 a list or to obtain such a list?
- A. Again, it would be burdensome. There are
- 20 multiple E-mail systems that are utilized depending on
- 21 the function that is there. Again, you would have to
- 22 accumulate those lists and you would have to generate
- them in some usable format.
- Do we keep up with that? The answer is
- yes, but it's oriented toward each individual. It is

- 2 accesses across the various systems which are in excess
- of 250 different systems that access is tracked on and
- 4 granted to individuals.
- It is very common for us to keep up with
- 6 each individual to make sure that they, in fact, have
- 7 the appropriate access to do their job, that they're
- 8 approved to do that, and in the event for some reason
- 9 that they would leave the company, we could terminate
- 10 that access.
- 11 Q. I guess that's where I'm getting at. I'm
- not talking about access codes, but I'm assuming that
- your system has the addresses for E-mail. Is it an
- 14 individual basis? Can Mr. Martin send an E-mail to Ms.
- 15 Word?
- 16 A. Yes, I can.
- Q. And wouldn't it be very easy to generate a
- 18 list of E-mail addresses, the individuals, who are
- 19 capable of sending and receiving E-mail?
- 20 A. It wouldn't be very easy. Is it feasible?
- 21 Yes, it is.
- Q. How difficult would it be?
- A. Again, across multiple E-mail systems,
- there are several that are used. Individuals are
- granted access on an individual basis. It is not

- something that is normally done, so, therefore, a
- 2 program would have to be written to generate such a
- 3 listing itself. It would have to be written for the
- 4 different environments that are associated with it.
- 5 Then it would have to be run which means that you would
- 6 have to process it.
- 7 It's, again, technically feasible. It is
- 8 not something that in the normal course of business in
- 9 supporting the business R. J. Reynolds Tobacco Company
- 10 does.
- 11 Q. How long would it take to write and run
- 12 such a program?
- 13 A. I truly, truly do not know.
- Q. Are we talking in the magnitude of hours
- 15 or years?
- 16 A. I think on the magnitude of days
- appropriate to do that.
- MS. BIXENSTINE: To run or to write or
- 19 what?
- Q. To obtain such a list. And how many
- 21 people would it take to do that?
- MS. BIXENSTINE: Frank, are you talking
- just about all the people at Reynolds who currently
- 24 have E-mail capability? You're just talking about
- 25 current?

# CONFIDENTIAL MR. JANECEK: Currently.

- 2 Q. It appears we're unable to get a
- demarcation as to who does and doesn't have a terminal.
- 4 What I'm trying to determine the best way that we can
- 5 is to obtain either a list of individuals who have a
- 6 terminal or some demarcation that management level has
- 7 it, non-management employees don't.
- MS. BIXENSTINE: There's some management
- 9 people who aren't very computer oriented. They
- 10 probably could get one, but they may not use it.
- MR. JANECEK: I understand.
- 12 A. To the best of my knowledge right now, it
- would involve at least five different people to create
- 14 such a list.

- Q. Would these be the systems operators for
- 16 the various systems used by Reynolds?
- 17 A. In some cases, it would be.
- Q. Other than systems operators, who would
- 19 you envision these five people be?
- A. Someone from security and someone from
- 21 technical support. Security, meaning data
- 22 administration security as opposed to --
- Q. Their role would be to basically watch and
- make sure that the information is not going somewhere
  - 25 it shouldn't; is that correct?

- 1 A. It would be more. If you're referring to
- the security people, it would be more than that.
- 3 Q. What involvement would they have?
- A. If you remember -- or I stated earlier
- 5 about the process for granting access. When those
- for requests are made, that is the area that they're
- funneled through is a security area to make sure that
- 8 it is accurate and appropriate. And with regard to
- 9 that, that does involve the mail administration side as
- well as the security side associated with that. They
- 11 have to be granted access to a device before they can
- be granted access to the E-mail system.
- Q. Would the security individuals be able to
- 14 provide a list of people who have access to a device?
- MS. BIXENSTINE: Objection to the form of
- 16 the question.
- 17 A. Would they solely be able to do that? The
- answer is no. If you are talking about the list, which
- 19 I interpreted your question to be, by themselves they
- 20 could not generate such a list.
- Q. But security, is that a department?
- 22 A. Security is a group within information
- 23 resources. It's a functional area, as I would refer to
- 24 it. It does have a manager.
- Q. So the security group would have the

- information from which the list could be compiled; is
- 2 that correct?
- MS. BIXENSTINE: Objection to the form of
- 4 the question.
- 5 A. The security group would have access to
- 6 most of that information. They could involve other
- 7 people such as the technical group in doing that.
- Q. Okay. Has Reynolds modified its use of
- 9 computers to comply with recent discovery questions?
- 10 Actually, they're not recent anymore. They were served
- 11 six months ago or so.
- MS. BIXENSTINE: Objection to the form of
- 13 the question. You mean discovery requests in this
- 14 case?
- MR. JANECEK: Yes, in this case.
- MS. BIXENSTINE: Modified its hardware?
- MR. JANECEK: It's computers, its
- 18 software, hardware.
- 19 A. Modified -- would you clarify the
- 20 question?
- Q. Sure. Are you aware that -- and I don't
- 22 remember what month it was -- that several months ago
- 23 discovery was served in the action which you are
- currently being deposed, Mangini versus R. J. Reynolds?
- 25 A. Yes.

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- 1 Q. Was Reynolds' computer systems modified in
- any way to comply with that discovery that we were just
- 3 discussing?
- 4 MS. BIXENSTINE: Objection to the form of
- 5 the question.
- A. To my knowledge, no modification was
- 7 required compared to the standard practices and
- 8 procedures that were being utilized with regard to
- 9 supporting the business operation as well as the
- 10 long-term operation of the company.
- 11 Q. So any modification were for business
- reasons and not in any way related to the discovery
- that was served in this action?
- MS. BIXENSTINE: Objection to the form of
- the question.
- A. To my knowledge, no, no modification was
- 17 required.
- 18 Mr. Martin, I want to talk a little bit
- 19 about backup and retention. Can you list all computer
- systems in Reynolds that are backed up -- are routinely
- 21 backed up?
- A. I am not sure I can name every system. As
- I stated, there's over 250 different systems that are
- utilized as major applications. I could not -- I don't
- 25 think I could name all 250 of those.

1	Q. What about from the reverse? Are there					
2	any systems at Reynolds that are not backed up?					
3	A. Of the major applications that are					
4	utilized, the normal process that is utilized is to					
5	backup from the operational perspective, and					
6	consequently, they are, in fact, backed up.					
7	Does that mean, again, every piece of					
8	information is backed up? No. It would not be simply					
9	because it's not required to support the business or					
10	any other potential reason that it would need to be					
11	backed up.					
12	Q. Can you describe for me the backup					
13	programs that are used?					
14	MS. BIXENSTINE: Objection to the form of					
15	the question.					
16	A. Could you clarify programs?					
17	Q. Sure. For example, does Reynolds use Art					
18	Serve, Storage Express, other programs?					
19	A. I cannot recall the exact program that is					
20	utilized in every system that is backed up. Do we					

utilize programs to accomplish that? The answer is
yes, and those are what we refer to in some cases as
utilities. Fastback would be one that is utilized on
PC. That one I happen to recall.

Q. Can you recall any other backup programs

1	CONFIDENTIAL or utilities?
•	01 401110100.
2	A. Not at this time. I really cannot.
3	Q. If we were to leave a blank in this
4	deposition transcript, could you ascertain from the
5	I.R. department which backup programs Reynolds does
6	use?
7	MS. BIXENSTINE: Objection.
8	A. I could obtain a list of programs that are
9	utilized in our backup process.
10	MR. JANECEK: Madam Court Reporter, could
11	you leave some space for Mr. Martin so that he can
12	include that list?
13	MS. BIXENSTINE: Why don't you just serve
14	us with an interrogatory?
15	(Information requested:
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- Q. Mr. Martin, is the backup process at
- 5 Reynolds automated?
- The vast majority of backups or retaining 6 Α.
- is, in fact, automated and particularly for the major
- 8 systems that are utilized to support the business
- 9 operations of R. J. Reynolds Tobacco Company.
- 10 Could you describe the type of backup Q.
- 11 media that's used? Is it backed up on tapes, drives?
- 12 MS. BIXENSTINE: Objection to the form of
- the question. 13
- 14 Depending on the time frame that is
- utilized, the two most common media that are utilized 15
- 16 for electronic backup are disk storage we refer to as
- 17 DASD, and that's direct access storage device, and tape
- 18 media.
- 19 Is there a tape rotation cycle? Q.
- 20 Α. Would you please clarify?
- 21 Q. How often are the backup tapes rotated?
- 22 MS. BIXENSTINE: Objection to the form of
- 23 the question.
- . 24 Backups, depending on the time frame and
  - 25 depending on the media, that could be daily that are

- taken, and they are rotated to our silos, and basically
- that's an on-line. They're rotated within the silos,
- meaning, moved from one place to another. I mean, that
- 4 occurs all the time.
- 5 Q. Do you reuse backup tapes?
- A. In some cases, we do reuse backup tapes.
- 7 Q. How often -- that's where the question was
- 8 headed. How often -- is there a set specified cycle as
- 9 to when tapes are reused -- backup tapes are reused?
- 10 A. The frequency of reuse is dependent on the
- 11 retention that is required and the reason that the
- 12 backup is taken in the first place. What was the
- 13 business reason that was driving the necessity of
- 14 having to do that backup.
- So that frequency varies, and it varies
- with the system and functionality that you are trying
- to support by virtue of the backup itself.
- 18 Q. What's the shortest rotation that you're
- 19 aware of?
- 20 A. The shortest rotation that I'm aware of
- 21 with tape media is daily.
- Q. Are you aware if any tapes have been
- 23 pulled from rotation?
- MS. BIXENSTINE: Objection to the form of
- 25 the question.

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- Q. With respect to tapes, if I understand you
- 2 correctly, some tapes are rotated and some tapes
- 3 aren't; is that correct?
- A. That's correct.
- 9. With respect to those tapes that are
- for fortated, are you aware of any tapes that have been
- 7 pulled from the rotation?
- 8 A. What do you mean by pulled?
- 9 Q. That are taken out of the family of tapes
- that are typically rotated and placed with the
- 11 not-to-be rotated?
- 12 A. There are those that are taken out of the
- 13 rotation and are no longer used or put in the rotation.
- 14 We call those scratched tapes.
- Q. Why are they no longer used within the
- 16 rotation?
- 17 A. It could no longer be usable or have been
- 18 used for a period of time.
- Q. Other than as a function of their
- inability to be used again, are you aware of any tapes
- 21 that were pulled for rotation to be stored?
- A. Yes, I am.
- Q. What types of tapes are typically pulled
- other than for their inability to be reused?
- 25 A. The backup retention process that I have

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- been referring to is a process that is driven by one of
- 2 four major reasons. That is business requirement
- itself, that is, just because of the sheer volume,
- 4 you're required to move tapes in and out and to have it
- on tape media to load information because of volume as
- opposed to keeping it on on-line DASD disk access.
- 7 The second reason that you have backup and
- 8 retention of electronic media is because of operational
- 9 recovery. In the event that something would happen
- 10 during the course of normal business operations that
- 11 you would have the failure of a hardware device or
- software, you keep daily backups to be able to restore
- the business so that once you fix that problem that
- 14 information is not lost and you can continue to conduct
- 15 business.
- The third reason is for disaster recovery,
- and that is in the event of a catastrophic disaster as
- opposed to the operational failure that you would lose
- 19 the major resources of R. J. Reynolds Tobacco Company
- that support the business; and that way the backups
- 21 that are used and the retention is so that you could go
- to an off-site location and restore business
- 23 operations. That's why we refer to it as disaster
- 24 recovery within the information. An earthquake would
- be an example of something catastrophic that would

- occur locally that would invoke the disaster recovery
- 2 scenario.
- The fourth category is to meet special
- 4 requirements such as with regard to supporting
- 5 litigation information that would need to be retained.
- 6 MS. BIXENSTINE: Frank, I understand that
- 7 our lunch is here, so whenever you want to take a
- 8 break.
- 9 MR. JANECEK: I have four or five more
- 10 questions before the next topic, so can we finish this
- 11 one out?
- MS. BIXENSTINE: Okay.
- Q. What tape destruction method does Reynolds
- 14 employ? Back up. Does Reynolds destroy backup tapes
- in the normal course of business?
- MS. BIXENSTINE: Objection to the form of
- 17 the question.
- A. Could you clarify what you mean by
- 19 destroy?
- Q. For example, you testified that sometimes
- tapes can't be reused for whatever reason?
- 22 A. Yes.
- Q. Would Reynolds destroy those tapes?
- A. Yes, we would.
- Q. What destruction method would Reynolds

2 .	<b>A</b> .	Physical	destruction.
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- 3 Q. They would be shredded?
- 4 A. Yes.
- 5 Q. No degaussing?
- A. Yes. It would if -- there is a process
- 7 that is utilized to remove a tape because it can't be
- 8 reused, and it's a pretty straightforward process, and
- 9 it would be similar to discarding it so that you can't
- inadvertently load it back in and removing it from the
- 11 premises.
- 12 Q. In the normal course of business, is it
- only those tapes that can't be reused that Reynolds
- 14 destroys?
- 15 A. Would you repeat that?
- 16 Q. Sure. You have testified that there's
- 17 rotation tapes sometimes daily, and some tapes are
- 18 stored off-site for other purposes. Are either -- one
- other clarification -- and that sometimes the tapes
- can't be used or read, and in those events, they're
- 21 destroyed.
- Other than the circumstances where a tape
- can't be used or read, does Reynolds in the normal
- 24 course of business have any destruction policy or does
- 25 it store everything?

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- 2 about electronic tapes now?
- MR. JANECEK: Yes.
- 4 MS. BIXENSTINE: Not hard copy documents?
- 5 MR. JANECEK: Yes.
- 6 Α. There is a retention policy and practice that is utilized when -- first you would try to recycle 7 as we've described the tapes. In the course of when 9 they would meet their retention limit and could be 10 utilized for something else, then they begin to go 11 through a process that would allow their reuse. In the 12 cases where that tape is discarded, then its served its 13 useful purpose and is now ready to move to its next 14 stage.
- 15 When they physically examine these tapes, they could determine that this tape has been used to a 16 17 point we would like to take it out, and consequently, 18 it has gone through the process of being ready for its 19 next cycle, and then it is removed. That is a normal 20 process in the process of rotation that's applied to 21 all of those devices that are in rotation. Those that 22 are not within the reuse cycle are in essence being 23 held and, therefore, are there. They're not part of 24 what we're trying to do from the cost management 25 perspective of reuse of a device as long as you

- 1 reasonably can without taking a chance that it would
- 2 not make it through its cycle or would cause a major
- 3 malfunction somewhere else.
- Q. Is there a typical time frame before that
- 5 recycling process is put in?
- A. The time frame for recycling varies, and,
- 7 again, it's driven by the four factors that I
- 8 described.
- 9 Q. Maybe I misunderstood you. Maybe the
- 10 question should be, when tapes that are stored are sent
- 11 to the recycling for reuse, is that a function of
- storage space or is it that they're typically recycled
- every six months or a year?
- MS. BIXENSTINE: Are you talking about
- 15 tapes that are not covered by these four categories?
- MR. JANECEK: I think all tapes are
- 17 covered by the four categories.
- MS. BIXENSTINE: Well, are you suggesting
- 19 that all tapes are reused?
- MR. JANECEK: I think that's what he was
- 21 testifying is that --
- MS. BIXENSTINE: No. I think that's a
- 23 mischaracterization of his testimony.
- Q. Could you clarify that for me?
- A. Clarify what?

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1	Q.	I thought	that you	had	testified	 and

- 2 your counsel says I may be mistaken -- that tapes that
- are stored and are not part of the daily recycling or
- the daily rotation, tapes that are stored off-site or
- 5 on-site sometimes and that at some point in time where
- 6 storage becomes full, tapes are recycled, prepped for
- 7 reuse to be used in another way. Is that correct or
- 8 did I misunderstand you?
- 9 MS. BIXENSTINE: Are you suggesting that
- 10 all tapes are reused and that there aren't some that
- are stored for business purposes or litigation
- 12 purposes? Is that what you are saying?
- 13 A. Again, please.
- 14 Q. Maybe we'll just back up since one of us
- 15 doesn't understand, and it may well be me.
- MS. BIXENSTINE: It seems like you are
- 17 confused.
- 18 Q. Can you describe for me how tapes are
- 19 cycled or reused? Those tapes that are stored -- and
- you have described the four categories of when they're
- 21 stored: for business reasons, for operation reasons,
- for disaster, recovery, and litigation -- are those
- tapes ever destroyed or reused?
- MS. BIXENSTINE: And you're talking about
- 25 the physical tape itself, not the data on the tape?

# CONFIDENTIAL MR. JANECEK: The physical backup tape,

- 2 correct.
- MS. BIXENSTINE: So you're talking about
- 4 the tape and not the data?
- 5 MR. JANECEK: Well, the data is on the
- 6 tape and it's stored; am I correct?
- 7 MS. BIXENSTINE: Well, they may destroy a
- 8 tape but move the data to something else to preserve
- 9 the data.
- 10 Q. I'll go back to the general since I'm
- obviously missing something. Does Reynolds store its
- 12 backup tapes and the information on it in perpetuity?
- 13 Every backup tape is stored and that information is
- 14 there somewhere?
- MS. BIXENSTINE: Objection to the form of
- 16 the question. It's compound.
- 17 A. Please clarify.
- 18 Q. I'm trying to understand Reynolds'
- 19 procedures for maintaining backup tapes and the
- information on the backup tapes.
- When Reynolds stores a backup tape, is
- 22 that information, barring some physical problem --
- 23 rain, fire, earthquake -- is that information stored by
- Reynolds forever or is it ever destroyed?
- 25 A. Information is retained based on the four

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- categories that I described before. Each one of those
- 2 categories could have a different length of time
- 3 associated with its requirement. That, in essence,
- 4 would dictate how long that tape is kept before it
- 5 becomes available for recycle. Recycle, meaning that
- 6 we physically can use the tape again.
- 7 So it varies within each one of those
- 8 categories that -- I stated about the daily backups --
- 9 that there are additional backups that are treated just
- 10 like the daily backups based on their business
- 11 requirements because some of the systems and
- 12 particularly the information technology infrastructure
- has significantly grown within Reynolds Tobacco Company
- 14 in the last several years and most recent two or three
- that we do have some systems that we have all the
- information that has ever been generated with regard to
- 17 it.
- We have other systems that have been
- 19 utilized within Reynolds Tobacco Company such as some
- of the general ledger or financial systems where that
- 21 since their first introduction we do not have, but we
- 22 would have what is required and retained what would be
- 23 required to support the four categories that I
- described earlier, some of which would in essence not
- 25 be eligible for recycle due to their definition. The

- ones that are eligible for recycle are the normal
- business ones, and then even if you got into all
- 3 categories, when it's no longer required, then we would
- 4 try to utilize that tape from the cost end point again
- 5 because if it has met its retention limit within those
- 6 categories, that means the information is no longer
- 7 required to be retained for whatever the reason of any
- 8 of those categories is.
- 9 Q. With respect to these different types of
- 10 tapes, are they physically stored in different
- 11 locations?
- 12 A. They physically are in different
- 13 locations.
- 14 Q. Are the backup tapes labeled? Is there an
- 15 index?
- 16 Yes, there is.
- 17 Q. And is that across the board for whatever,
- 18 whether it's the systems that are kept forever and the
- 19 systems like the financial systems that are kept for a
- certain period of time -- all of them are indexed?
- 21 A. All of them are identified. To say
- they're all in the same indexing system or tracking
- 23 system, I would say they are all tracked, but they are
- not necessarily all tracked within one system.
- MS. BIXENSTINE: Do you mean if there's an

- index of each individual tape?
- MR. JANECEK: Yes. What's on each tape.
- 3 MS. BIXENSTINE: Because I don't think
- 4 that's what he meant.
- 5 Q. The question is how are the backup tapes
- 6 kept? Are the individual tapes labeled, for example?
- 7 MS. BIXENSTINE: I don't think you have
- any conception of how many tapes there are.
- 9 A. Each one of the tapes that are utilized --
- and there are approximately 60,000 that are distributed
- over seven silos and in addition to other places of
- 12 storage such as rack media outside of those that are
- being retained -- each tape is identified uniquely in
- 14 some manner.
- Q. What about outdated backup drives? Do you
- 16 keep drives that -- the hard drives that have either
- 17 become defective or some of the DASD disks?
- 18 A. No. We do not because there wouldn't be a
- 19 business requirement based on the purpose of DASD
- 20 itself.
- Q. What do you do with those drives --
- 22 putting aside DASD, what do you do with the drives once
- those are outdated? Are those recycled?
- A. The normal process -- one is that R. J.
- 25 Reynolds leases its equipment, so consequently -- if

- you recall that I said that the technology changes, so
- we would upgrade or change the DASD. All the
- 3 information that would need to be retained is
- 4 transferred to the appropriate media before a device is
- 5 taken out of service, and that could be another DASD
- 6 string; and then when the new is installed, it's put
- 7 back on the same physical location but a different
- 8 device that's associated with it.
- 9 DASD is not necessarily the primary source
- or intended to be the primary source for backup. It is
- intended to be for the daily operation of the business,
- 12 and it's efficiency type.
- 13 Q. My last question in this area is has
- 14 Reynolds modified its backup procedures in any way to
- 15 comply with discovery in this action?
- MS. BIXENSTINE: Objection to the form of
- 17 the question.
- 18 A. Please repeat the question.
- 19 Q. We just went over the normal backup
- 20 procedure for the tapes and the DASD. Has Reynolds
- 21 modified its procedure in any way as a result of
- 22 discovery in this litigation, the Mangini versus R. J.
- 23 Reynolds?
- MS. BIXENSTINE: Apart from the litigation
- 25 requirements he talked about earlier as one of the

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1	four?
2	MR. JANECEK: Right.
3	MS. BIXENSTINE: Objection.
4	A. Please one more time. I want to make sure
5	I understand the question.
6	Q. Sure. I'm just asking if Reynolds has
7	modified its backup procedures in any way as a result
8	of this litigation, the Mangini versus R. J. Reynolds?
9	A. R. J. Reynolds has been involved in
10	litigation for quite sometime. That was one of the
11	categories of the reason of why backups are made and
12	data and information is retained.
13	To the best of my knowledge, within the
14	electronic media as a result of this case, the Mangini
15	case, the current practices that were in place with
16	regard to retaining information did not require
17	modification.
18	MR. JANECEK: Shall we take a break now?
19	(At 12:53 p.m. the deposition was
20	adjourned for noon recess.)
21	(At 1:30 p.m. the deposition of
22	MARVIN RAY MARTIN was reconvened with the
23	same persons present.)
24	EXAMINATION (CONTINUED)
25	BY MR. JANECEK:

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- 1 Q. Mr. Martin, are individual files ever
- 2 deleted from computer systems?
- 3 MS. BIXENSTINE: Objection to the form of
- 4 the question. It's extremely broad and vague.
- 5 A. Could you clarify that for me, please?
- 6 Q. Before -- if the answer is no, I won't
- 7 have to ask the following question. The question is
- 8 are individual files deleted from the computer systems
- 9 at R. J. Reynolds?
- MS. BIXENSTINE: Objection.
- 11 A. Information in individual files is
- overwritten by new information in the course of doing
- 13 business. In addition, most systems have some
- capability to delete certain portions of that such as
- 15 -- a word processing document can be deleted as an
- 16 example. If that's what you mean by the definition of
- a file being deleted, then, yes, that can occur.
- 18 Q. What about purged, are files ever purged
- 19 at Reynolds?
- MS. BIXENSTINE: Objection.
- 21 A. Define purging.
- Q. Not the simple deletion of like a word
- 23 processing file, but where someone will go through and
- 24 clean a disk or wipe a disk or purge information from
- 25 the disk.

À.	It's a very	general	question,	but
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- depending on the application purging does occur. An
- 3 example would be when a disk becomes full of certain
- 4 information and that information is outdated, that
- 5 information is of no value and doesn't need to be
- 6 retained. But for some other reason such as the four
- 7 categories that I described earlier, then a purging
- 8 does occur, and sometimes an automated process where
- 9 it's just the new information comes on and the old
- information really goes away in that process itself.
- 11 Q. It sounds like you were describing more of
- 12 the overwriting? Were you describing when a disk is
- 13 overwritten?
- 14 A. To some extent, but some of that could be
- key date driven where you would actually purge based on
- no longer having to retain that data. There's no
- longer a want of the requirements to be retained.
- 18 Q. Is there a file purge schedule at
- 19 Reynolds?
- MS. BIXENSTINE: Objection to the form of
- 21 the question.
- A. To the best of my understanding of the
- question, there's not a schedule that would say System
- A, B, C, or D is purged at such and such. There is in
- 25 the design some of that required for the management of

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- space and the management of the information. Again,
- 2 it's driven by there's no longer a requirement for that
- 3 information.
- 4 Q. What about archiving, does Reynolds
- 5 archive information?
- 6 MS. BIXENSTINE: Objection. Asked and
- 7 answered.
- 8 A. That is the process of backing up that we
- 9 described earlier in combination with the retention
- 10 that that is the archiving of the information.
- 11 Q. Let me be a little clearer. Aside from
- 12 the backups -- when I'm using the term archive, I'm
- using it as backups that are used to free up drive
- space but will allow users ready access to the
- information. So not the backup tapes per se, but for
- example, word processing files to the extent that
- they're loaded down onto a disk and if you need to get
- that memo or that letter, you can load the disk and
- 19 pull it up. That's what I'm using by the term archive.
- 20 A. Information is transferred from DASD which
- 21 would be direct access to tape and could, in fact, be
- retained in an off-site; and from your description,
- 23 that would be the archiving of information that may be
- of value to the company and need to be retained for
- later use or for other reasons. That is, again, in

- that process that I described in the magnitude of the
- 2 60,000 tapes that are in the silos for that reason.
- 3 Q. Earlier you testified about a disaster
- 4 recovery plan. What is Reynolds' disaster recovery
- 5 plan?
- A. R. J. Reynolds Tobacco Company has a
- 7 disaster recovery plan that is in place that identifies
- 8 in the event of a catastrophic failure to the computing
- 9 resource -- or if a subset of the computing resource
- would no longer be available to support the business,
- 11 there is a disaster recovery plan that involves the
- hardware, the software, the operating software as well
- as the application software and third party software,
- 14 if that's appropriate, that can literally be
- transported to another location outside the disaster
- arena, and business operations that are affected and
- 17 particularly based on the criticality of the business
- operation can be resumed in a very short amount of
- 19 time.
- 20 Each application and its associated
- 21 programs of the 250 would not necessarily need to be
- 22 brought up in the same length of time. So each
- application has a severity associated with it, a
- ranking, if you would, that would say it is a priority
- or it is less of a priority so its frequency would be

2	That works in combination with the user
3	department who would also be affected because they
4	could not get to that resource, and so you'd have to
5	establish a network communication so that users at
6	another location could, in fact, conduct the business.
7	An example of a priority application
8	would, in fact, be our customer orders would be one.
9	It would be and a financial application, accounts
10	receivable or billing, depending on the time of month
11	it would be of a higher priority potentially than,
12	say, the human resource system that identified the
13	people who worked for R. J. Reynolds Tobacco Company.
14	The team is identified in combination with
15	the application areas and the technical support areas
16	to be the disaster recovery team. That plan is usually
17	tested in connection with a third party which is one of
18	the services that are provided by someone else other
19	than internally to actually implement a subset for
20	ensuring that we can recover the business operation.
21	Q. Who is Reynolds' disaster recovery
22	provider?

- 23 A. IBM.
- Q. Mr. Martin --
- A. Excuse me. Additionally, there is a

- similar arrangement but with Digital Equipment Company,
- 2 the other major vendor that we do utilize.
- 3 Q. Mr. Martin, has Reynolds restored any data
- from a backup tape within the last two years?
- 5 MS. BIXENSTINE: Objection.
- A. Please, one more time.
- 7 Q. Sure. Has Reynolds restored any
- 8 information from a backup tape within the last two
- 9 years?
- MS. BIXENSTINE: I object to the form of
- the question. If you understand it, you can answer it.
- 12 A. I stated earlier that one of the
- 13 categories was operational interruption for recovery
- 14 for the short term. That has occurred, such as a power
- failure, on a DASD device. The daily backup was, in
- fact, utilized as its intended purpose is to restore
- 17 operations.
- 18 Again, it's a very complex question, and
- 19 utilizing of backups is not an unusual occurrence as
- 20 opposed to disaster recovery. That information is not
- 21 as frequent. But to utilize daily backups to correct a
  - 22 potential software error or hardware error is
  - 23 definitely not uncommon and is a requirement to support
  - 24 the business.
  - Q. With respect to the DASD backup, I assume

- the restoration was successful? There was no problems?
- MS. BIXENSTINE: You're talking as if it
- 3 was one specific incident, and I don't think that was
- 4 his testimony.
- 5 MR. JANECEK: In general.
- 6 MS. BIXENSTINE: I object to the form of
- 7 the question.
- 8 A. Please once more if you would repeat the
- 9 question?
- 10 O. Sure. You testified that on more than one
- 11 occasion Reynolds has restored information from its
- DASD system. Were there any problems with doing so?
- MS. BIXENSTINE: Objection to the form of
- 14 the question.
- A. I had indicated that in the example that
- 16 Reynolds uses the backup tapes to restore information
- to a DASD as opposed to the way you described it. That
- is successful and normally should be. That is not to
- imply it was not difficult. Some situations are
- significantly more difficult than others, but, again,
- 21 that is the purpose of retaining information and for
- 22 backup. It's business requirement and operational
- 23 recovery in the event of something that would interrupt
- the normal process.
- Q. Other than restoring to DASD, has Reynolds

- 1 restored any information to its other systems within
- 2 the last two years?
- MS. BIXENSTINE: Objection to the form of
- 4 the question.
- 5 A. DASD is utilized to support the other
- 6 systems. The way I understand the question is that we
- 7 do -- DASD itself is not a system as opposed to an
- 8 application running the business, and Reynolds does --
- 9 R. J. Reynolds Tobacco Company does utilize information
- 10 that is stored on media such as tapes. That is done
- 11 for the purposes of operational recovery in the event
- of a problem that potentially would occur or does occur
- 13 to make sure we can, in fact, recover and not lose
- 14 information that is more current information than the
- archival information that you referred to earlier
- simply because that's the reason you take daily backups
- which amount to daily -- there's over -- over 21,000
- 18 tapes are utilized each day for the purposes of backing
- up in the event of a particular failure of some type.
- We would love to say it would never occur,
- 21 but that does occur. Things do break, both software
- and hardware-wise, and that's the reason that we do the
- 23 backup of information and particularly of the daily
- 24 backup; and it does reinstate the business to closest
- 25 to the opportunity window because we do that daily as

- 2 Q. You said it's more difficult or it can be
- difficult to restore information from a backup tape.
- 4 Can you describe the resources required?
- 5 MS. BIXENSTINE: Objection.
- 6 Mischaracterizes the witness's testimony. Go ahead.
- 7 A. That is not what I said. What I said was
- 8 that restoring the business is sometimes more
- 9 difficult. The process of moving information from one
- 10 medium to another is an ongoing process that occurs.
- 11 So the ability to move that information from whatever
- medium you have it stored on to use is an ongoing
- 13 thing.
- Bringing the business or meeting the
- 15 business requirements -- and that's usually application
- and could be one of the thousands of programs under one
- of the 250 different applications -- sometimes could be
- 18 more difficult than at other times due to the nature of
- 19 a problem that did occur.
- We have never intentionally destroyed
- 21 systems or tried to make it difficult. It is not a
- 22 planned event. We do try to prevent it, and that's the
- reason for the backups and then restoring it. It's not
- something like a disaster recovery plan where we can
- 25 plan that window to go test. This is business

- operation recovery.
- Q. Mr. Martin, has any program been used to
- 3 permanently wipe files -- any utilities programs?
- 4 MS. BIXENSTINE: Objection. Asked and
- 5 answered.
- A. Repeat the question one more time, please.
- 7 Q. My question is whether Reynolds has used
- 8 any utility program to wipe files which is different
- 9 than overwriting them? Norton Utilities or --
- MS. BIXENSTINE: Objection. You already
- 11 asked about purging files.
- MR. JANECEK: Purging and wiping are not
- 13 necessarily the same thing.
- MS. BIXENSTINE: Could you explain the
- 15 difference, please?
- MR. JANECEK: Purging is totally
- destroying the file, whereas, the wiping is just wiping
- 18 the information from it.
- MS. BIXENSTINE: Objection to the form of
- the question. If you understand it, Marvin, go ahead.
- A. I'm not -- the general nature of the
- question -- information is, in fact, overwritten and
- is, in fact, purged; and as I indicated, we do use
- 24 programs to do that. We do it in the course of
- 25 management of information. There needs to be a

- 1 business reason to occur. As a practice of a to-do
- 2 just to have somebody do something, that is not. If
- 3 that occurs, it occurs because that information is no
- 4 longer of value. That means that the medium we want to
- 5 do it on is -- can be potentially reused, but it is not
- 6 -- it's not done for any other reasons except to
- 7 support the business operation itself.
- Q. I understand. I'm just trying to get
- 9 Reynolds' capabilities, and Norton Utilities has for
- 10 example a wipe function. In the example where you're
- 11 going to reuse a hard drive, does Reynolds wipe the
- hard drive before they reinstall them for some other
- 13 use?
- 14 A. I personally -- I do not know the answer
- 15 to that question.
- 16 Q. What about optimization programs or
- defragmenting programs, does Reynolds use any of those?
- 18 A. Yes.
- Q. What types of programs does Reynolds use?
- A. The specific programs, I do not recall.
- Most of such programs are associated with the
  - 22 management of information where you can consolidate and
  - 23 utilize space, a contiguous space or noncontiguous
  - space, depending on the type of program, for the
  - efficient retrieval and reuse such as in the example of

- the DASD management.
- There is a software that does specifically
- 3 that, and that's what it's called is storage
- 4 management. SMS is the common term that is referred to
- 5 as storage management systems, and its whole purpose is
- 6 to manage storage space.
- 7 Q. So that's pretty routine to optimize or
- 8 compress disks?
- 9 MS. BIXENSTINE: Objection to the form of
- the question. It's also compound.
- 11 A. Please restate the question. I want to
- make sure I'm answering your question.
- Q. Sure. In utilizing its disk space or
- 14 storage space, does Reynolds routinely optimize or
- 15 compress the space?
- MS. BIXENSTINE: Are you using optimize
- 17 and compression as synonymous?
- MR. JANECEK: No.
- MS. BIXENSTINE: Objection. Compound.
- 20 A. With regard to optimization, that does
- 21 occur. With regard to compression, that also occurs
- for the purposes of storage management. Some
- applications and some software does that automatically,
- and that's purchased software that's shrink wrapped.
- They do that for, again, efficiency reasons. That's

2 0	ptimization	for all	categories	is	an

- 3 objective that we strive for to get optimum performance
- 4 while still maintaining the integrity and the validity
- of the information that we are, in fact, managing; and
- 6 that is applicable to all the applications that support
- 7 the business.
- And so depending on the environment,
- 9 digital versus IBM versus PC, generic things such as
- 10 optimization and compression as a normal part of the
- 11 routines does, in fact, occur and should occur for any
- operation that is cost conscious. To be cost
- conscious, you need to do that.
- 14 Q. Mr. Martin, with respect to outside
- 15 companies, do any of Reynolds' sister companies have
- 16 access to the R. J. Reynolds Tobacco Company computer
- 17 systems?
- 18 MS. BIXENSTINE: By sister companies, do
- 19 you mean affiliates?
- MR. JANECEK: Affiliates.
- A. And could you clarify access for me,
- 22 please?
- Q. Can they retrieve information or run any
- 24 software program?
  - MS. BIXENSTINE: Objection to the form.

- 1 If you understand it, you can answer it.
- A. With some of our affiliates, we do have
- 3 electronic connections. That means it is the
- 4 capability to pass information back and forth between
- 5 two locations. That does not mean that anyone at
- 6 either locations has the capability to access all the
- 7 information or even part of it that is available at
- 8 either location.
- 9 So there is electronic connections, and
- information does pass back and forth between those
- locations, and information at one location might be
- 12 provided specifically for receipt at the other
- location, but the ability to go in and view everything
- 14 in every instance is not there or is not granted. And
- that's in the process of -- information access is
- 16 granted on an individual business need basis.
- The most common exchange of information
- 18 between R. J. Reynolds Tobacco Company and our
- affiliates would be of the electronic mail messaging
- 20 variety, but that doesn't mean I could see the mail
- 21 messages if I was the one granted access at R. J. R. to
- 22 that -- that I could see the mail messages of whoever
- generated and returned. I could send someone a mail
- 24 message even though physically they were not here in
- 25 Winston-Salem.

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- 1 Q. Other than the electronic mail, what other
- types of accesses are there? Do they have access to
- 3 databases?
- 4 MS. BIXENSTINE: Are you talking about all
- 5 the affiliates?
- Q. Affiliates. We'll get to identifying them
- 7 when we get done, but what types of accesses do
- 8 affiliates have?
- 9 A. Again, I distinguish electronic connection
- 10 from access. The access to my knowledge that is
- 11 available is very high level summary financial
- information as opposed to accesses to individual or
- specific databases within the realm. That is not a
- 14 as normal occurrence or a need to know.
- As an example, I could not see databases
- within another affiliate if I was the party. I might
- be required to know what some of the high level
- 18 aggregate summary information regarding that particular
- 19 company would, in fact, be, but as far as a detailed
- access to a database, that is not the normal
- 21 occurrence.
- Q. Would these affiliates have their own
- computer systems or would they share the Reynolds
- 24 systems?
- MS. BIXENSTINE: Objection to the form of

- 1 the question.
- A. Are you referring to the current time
- 3 frame?
- 4 Q. Yes. Current time frame.
- 5 A. The affiliates have, in fact, their own
- 6 individual systems that support their business. If, in
- 7 fact, there would be a need to run somewhat of what is
- 8 referred to as common systems across the corporation,
- 9 that is technically feasible but is no longer the
- 10 practice within R. J. Reynolds Tobacco Company and its
- 11 affiliates.
- We do provide some degree of service,
- 13 meaning that we support -- information resources
- 14 supports them in making that connection or making that
- available and that physically the affiliates'
- information might run on R. J. Reynolds' computer, but
- it's being accessed by the affiliates people.
- An example would be the personnel system,
- 19 and access from an affiliate is only to their
- information, not that they could access R. J. Reynolds
- 21 Tobacco Company information, but it all might be under
- one umbrella of a personnel system.
- 23 Q. You mentioned E-mail earlier. Which
- 24 affiliates have E-mail capabilities with R. J.
- 25 Reynolds?

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- A. We have E-mail capabilities with most all
- of our affiliates, but that does not mean that we have
- 3 E-mail capability to all locations of all affiliates
- 4 within the Reynolds family. It's --
- 5 Q. What about R. J. R. Nabisco, do they have
- 6 E-mail capabilities with R. J. Reynolds Tobacco?
- 7 A. R. J. R.?
- 8 Q. Nabisco, the parent.
- 9 A. Meaning the parent corporation, yes, they
- 10 do.
- Q. What about R. J. R. Tobacco Worldwide, do
- 12 they have E-mail capabilities with R. J. Reynolds
- 13 Tobacco?
- MS. BIXENSTINE: Objection to the form of
- 15 the question. There is no R. J. Tobacco Worldwide.
- 16 A. Could you clarify what --
- 17 MR. JANECEK: I'm not sure of their
- 18 current incarnation. I know they're going through
- 19 changes, but it was Worldwide Tobacco -- R. J. R.
- 20 Worldwide.
- MS. BIXENSTINE: That's not a company.
- It's never been a company. Do you mean R. J. Reynolds
- 23 Tobacco International?
- MR. JANECEK: Actually, Worldwide was the
- 25 one I was -

- 2 Worldwide.
- 3 A. The Worldwide -- I'm not sure what
- 4 affiliate that you're referring to, but we do have with
- 5 R. J. Reynolds Tobacco Company International.
- 6 Q. Do you have E-mail with International?
- 7 A. Yes, we do. But there, again, that does
- 8 not mean every location of International within that --
- 9 people within that organization or -- the key
- 10 management as an example, that would be true, but I do
- 11 not mean to imply that throughout the International --
- 12 I mean, E-mail is not necessarily throughout everybody
- that's within the R. J. Reynolds Tobacco Company as
- 14 well.
- 15 Por those individuals that have access to
- 16 a terminal, if they leave the company, are their
- 17 individual directories purged?
- MS. BIXENSTINE: Objection to the form of
- 19 the question. If you understand it, you can answer.
- 20 A. I'm not sure I understand it.
- 21 Q. Some individuals --
- 22 A. I understand the leaving part.
- Q. Some individuals at R. J. Reynolds have
- 24 access to a terminal; is that correct?
- 25 A. That's correct.

- 1 Q. If they leave the company for whatever
- 2 reason, are the files on that terminal or in that
- 3 individual's directory, are those files purged when
- 4 they leave?
- 5 MS. BIXENSTINE: Are you talking about the
- 6 E-mail files or --
- 7 MR. JANECEK: All files. Word processing,
- 8 E-mail.
- 9 MS. BIXENSTINE: Do you mean information
- that hasn't been uploaded to the mainframe?
- MR. JANECEK: Well, maybe I'm assuming
- that individuals have their own directory.
- 13 Q. Do individuals that have terminals have an
- 14 individual directory?
- 15 A. In some instances, that is the case.
- Q. Can you tell me what instances they would
- 17 have an individual directory?
- 18 A. Usually when they choose to keep
- information on their terminal for, again, business
- 20 purposes.
- Q. For those individuals that would choose to
- keep information on their terminal, if they leave the
- company, are their individual directories purged?
- A. That's a complex question. The process of
- someone leaving is in that process if they, in fact,

- 1 have a terminal, then it is a matter of talking to that
- 2 individual, securing the information, and transferring
- 3 the information that's appropriate to as an example,
- 4 their successor, if that's the case, or to another
- 5 individual that maybe will be assuming their
- 6 responsibilities or job functions.
- 7 Once that occurs of the transfer of the
- 8 appropriate information, then the devices would, in
- 9 fact, be collected for redeployment just like their ID
- 10 card, their keys, their credit cards would be collected
- and their access that they had to even get the
- information if it came from one of the major systems
- would be terminated. Once that process has, in fact,
- occurred, then information could be cleared for
- redeployment and not to have it followed because of
- just business complexity with the equipment as that
- 17 terminal or PC moves from Body X to Body Y. It could
- 18 go to another entire department.
- Q. Once the steps have been taken and the PC
- 20 is ready for redeployment, prior to redeployment, would
- any hard disks or disk space be reformatted?
- MS. BIXENSTINE: Objection. Asked and
- 23 answered.
- A. Again, in the process of redeployment in
- utilizing of that asset, once the information is

- transferred to the appropriate, it is very much a
- 2 requirement or it couldn't be redeployed because it
- 3 would have to be configured for that same job function
- 4 which is not necessarily what it's going to be. That
- 5 does occur.
- 6 Q. Mr. Martin, I want to talk a little bit
- 7 about the database management systems at R. J.
- 8 Reynolds. Can you tell me the types of databases that
- 9 Reynolds typically uses?
- 10 A. I'm not sure I understand.
- 11 Q. Does Reynolds use flat file databases?
- 12 A. Yes, we do.
- Q. What about relational databases?
- 14 A. Yes, we do.
- Q. Any other types of databases that Reynolds
- 16 uses?
- 17 A. There are some databases that are PC
- 18 oriented. Spread sheets come with their own database.
- 19 Certain purchased software that is made available does
- 20 have small subsets of databases to use in connection
- 21 with that particular software in meeting its
- 22 functionality.
- Q. What types of software does Reynolds use?
- 24 Does it use R:Base?
- A. I'm sorry, I'm not familiar with that.

- Α. 2
- No, I am not.
- What about dBase? 3 Q.
- DBase, yes. Α.
- Advanced Revelation? 5 Q.
- 6 Α. I'm not familiar with that.
- What other types of software -- what 7 Q.
- software does Reynolds use? 8
- 9 Α. Software with --
- Commercial software in relationship to the 10 Q.
- database. 11
- We use a digital product that is RDB. 12 Α.
- use the IBM -- the DB2 too. We use a database referred 13
- to as Access, and those are -- we use -- Adabase is one 14
- of the larger ones, and that's both for the IBM and 15
- 16 digital environments. Those are the main databases
- that come to mind with regard to database management. 17
- 18 Did Reynolds design any proprietary Q.
- 19 software for database management or did they pretty
- much use these that you've identified? 20
- 21 I'm sorry, I'm not sure I know whether we Α.
- 22 did proprietary database management software.
- 23 were some things that we did to customize those
- utilizations, but it was within using the functionality 24
- of the database management software itself, not 25

- 1 rewriting of a database management system.
- Q. Okay. Is there any one individual that
- 3 would be, besides yourself, responsible for the
- 4 database systems?
- 5 MS. BIXENSTINE: Objection to the form of
- 6 the question.
- 7 A. My key direct report who has the
- 8 responsibility for database management as a functional
- 9 area is Mr. Tom Beasley in the technical support arena.
- 10 Q. How are user requests made for database
- 11 access? Would that go through Mr. Beasley?
- MS. BIXENSTINE: Objection to the form of
- 13 the question.
- A. Could you clarify that, please?
- Q. Sure. Well, let's back up. If one of the
- departments wanted access to a database, what would
- 17 they do?
- 18 A. That is the part of the process that I
- 19 described earlier with regard to password and access.
- 20 Access to information is granted in connection with
- 21 data owners on a need-to-know basis and to support
- business requirements. That's when the access is
- 23 requested. And that request is forwarded through the
- 24 data administration security arena and in connection
- with the applications personnel, which would be where

- that database is maintenanced, if you would -- of why
- 2 it's there is to support an application is in essence
- 3 -- would be granted.
- 4 Then the functionality that they would
- 5 require to support the business would be clarified, and
- 6 even within that particular area that they're
- 7 requesting access for, the access to information within
- 8 that particular area could vary. They could need to
- 9 know and need to utilize pieces of it, but other
- sections of it might be totally inappropriate.
- So once that process goes through, then
- they are, in fact, assigned an identification to an
- 13 access ID that they must use in connection with a
- 14 password and in connection with being an authorized
- user of information that is granted by the data owner.
- 16 Q. Who would the data owners be? Is that
- someone within Reynolds or are those third parties?
- 18 A. By Reynolds, you mean R. J. Reynolds
- 19 Tobacco Company?
- Q. Correct.
- A. A general question that gets a bit more
- complex. Data owners normally are within R. J.
- Reynolds Tobacco Company, but they could be within an
- 24 affiliate. Remember I stated about E-mail being -- you
- 25 can't -- between E-mail systems that are currently in

- 1 place, you can't do that without someone on the other
- end saying it's okay for you to do that.
- 3 So there could be outside of Reynolds
- 4 Tobacco Company someone that would grant access saying
- 5 it's okay for us to pass. You get permission to pass
- 6 certain information back and forth. But for the most
- 7 part, they are within R. J. Reynolds Tobacco Company,
- 8 and they vary throughout the functional organization
- 9 and are functionally driven by the various applications
- 10 whose primary function it is to use that particular
- 11 system.
- 12 As an example, finance people and various
- people within finance, depending on whether it's
- 14 general ledger, accounts payable, credits receivable,
- 15 would be data owners to grant access to individuals who
- 16 need to have access to the information even though
- 17 their primary function might be something that is
- 18 different.
- Q. Does Reynolds subscribe to any databases
- 20 outside of R. J. R. Tobacco and its affiliates -- a
- 21 totally external third party?
- MS. BIXENSTINE: Objection to the form of
- the question. I think your question assumes that
- Reynolds subscribes to databases owned by the
  - affiliates, and I don't believe that's what he

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- 1 testified to. Assumes facts not in evidence.
- 2 MR. JANECEK: Your assumptions are
- 3 incorrect. I'm just trying to find locations of
- 4 databases that Reynolds has access to.
- 5 MS. BIXENSTINE: So the question is, Does
- 6 Reynolds subscribe to any databases owned by third
- 7 parties?
- 8 MR. JANECEK: (Counsel nods head.)
- 9 MS. BIXENSTINE: Let the record reflect
- 10 that Mr. Janecek is nodding his head yes.
- 11 A. Could you repeat the question?
- 12 Q. Does Reynolds have access or employees of
- Reynolds have access to databases outside of Reynolds
- 14 or its affiliates?
- MS. BIXENSTINE: Objection to the form of
- 16 the question.
- A. Again, that's a complex question. Third
- 18 parties do provide services for certain functions. Ar
- 19 example would be that the U.S. Navy has a best practice
- 20 manufacturing database. By virtue of information
- resources being affiliated with that group, we do have
- 22 access to that.
- Gartner Group is an information technology
- 24 provider, and they have certain information that we
- could, in fact, have access to, but it is granted and

- 1 very limited. It does not mean that we have access to
- 2 items that run the corporation. There are services
- 3 that are, in fact, available and do business for that
- 4 sole purpose, to provide information, and sometimes
- 5 that occurs electronically, and that does occur.
- I mean, those are two examples that, Navy
- 7 and the Gartner Group, where we do have the capability
- 8 to get at certain information, but it's usually of a
- 9 technical nature or a general business nature as
- opposed to the operation of Gartner Group or the U.S.
- Navy.
- 12 Q. With respect to those databases that are
- owned by Reynolds, not affiliates, do you know what
- 14 sources of information were available to create those
- 15 databases?
- MS. BIXENSTINE: Objection to the form of
- 17 the question.
- 18 A. Would you clarify? I'm not sure I
- 19 understand.
- 20 Q. Well, let's back up, and then we'll take
- one for example. Can you identify for me the types of
- 22 databases -- the owners of databases that Reynolds has
- 23 or that would be within Reynolds as opposed to its
- 24 affiliates?
- MS. BIXENSTINE: Objection to the form of

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- A. As I understand the question, it is, "Can
- 3 I identify the data owners within R. J. Reynolds
- 4 Tobacco Company?" And the answer is, yes, I can
- 5 identify data owners within Reynolds Tobacco Company.
- 6 Q. How many data owners are there?
- 7 A. The exact number, I do not recall, but
- 8 it's in excess of 250-some.
- 9 Q. Would there be a tracking database --
- 10 tracking of purchases of cigarettes?
- MS. BIXENSTINE: Objection to the form of
- the question. You mean purchases at the retail level?
- MR. JANECEK: Yes.
- 14 Would you define tracking for me, please?
- Q. Who purchases cigarettes. The number of
- 16 cigarettes that were purchased. Information about the
- 17 purchase of cigarettes.
- A. With regard to purchases at retail --
- 19 tracking every person who purchases at retail in every
- retail store, R. J. Reynolds Tobacco Company does not
- 21 do that.
- Q. All I'm trying to do is get an example of
- a database so that I can achieve an illustration of how
- the database works at Reynolds. What about sales of
- 25 cigarettes as opposed to purchase?

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1		S. BIXENSTINE: At the retail level?
2	M	R. JANECEK: Well, this would be, I
3	suppose, sales	too if you can't track purchases.
4	A. W	ould you repeat the question?
5	Q. I	s there a sales database?
6	A. S	ales, meaning cigarette sales?
7	Q. C	igarette sales, yes.
8	A. A	s a general category, there are. That's
9	not all sales	to every location at every level of the
10	business chain	•
11	Q. U	sing the sales database as an example,
12	where	
13	M.	S. BIXENSTINE: What sales database are
14	you talking ab	out?
15	<b>M</b>	R. JANECEK: The one he just identified.
16	<u>,</u> 44	S. BIXENSTINE: He didn't identify a
17	specific datab	ase.
18	% <b>Q.</b>	here's a sales database?
19	А. Т	here are sales databases that are for
20	various functi	ons that track the sales that I responded
21	that there wer	e sales databases. But it does not track
22	every or da	tabases for every level of the business
23	chain as vou o	o from manufacturer to consumer

MS. BIXENSTINE: Objection to the form of

Q. How many sales databases are there?

24

the question
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- 2 A. Define sales for me, please.
- 3 Q. Sales of cigarettes.
- 4. MS. BIXENSTINE: Do you mean sales by
- 5 Reynolds to its distributors or sales to individual --
- 6 MR. JANECEK: Sales of Reynolds
- 7 cigarettes.
- 8 MS. BIXENSTINE: I objection to the form
- 9 of the question. There are sales by Reynolds to its
- 10 distributors which we've talked to you about numerous
- 11 times. There are sales by distributors to its
- 12 customers. There are sales by retail locations to
- individual consumers. Which sales are you talking
- 14 about?
- MR. JANECEK: Any or all of which may be
- 16 the subject of a database.
- 17 Q. In the broad category of databases, how
- 18 many databases does Reynolds maintain?
- MS. BIXENSTINE: I object to the form of
- 20 the question.
- 21 A. I do not know the exact number. There are
- 22 databases that vary depending on the function that is
- 23 being supported, and there are databases applicable to
- the sale of cigarettes from R. J. Reynolds Tobacco
- 25 Company's perspective of who sells to distributors as

- 1 an example.
- Q. Could you approximate the number of sales
- 3 databases?
- 4 MS. BIXENSTINE: Objection to the form of
- 5 the question.
- A. To the best of my knowledge, databases
- 7 that are primary databases that are utilized within
- 8 Reynolds Tobacco Company, meaning those that are
- 9 mainframe based in the large information that we would
- 10 track to support the business, those to the best of my
- 11 knowledge would be less than 10.
- 12 Q. Is Marlin a sales database?
- A. Marlin is a system that has a database.
- 14 Marlin is the system.
- 15 Q. Okay. Would Marlin just have sales
- 16 databases?
- MS. BIXENSTINE: Objection to the form of
- 18 the question.
- 19 Again, the general reference to sales
- 20 databases is confusing to me, and I'm not sure how to
- 21 respond to that.
- Q. Why don't you identify the approximate 10
- sales databases that you're aware of?
- A. There is a database associated with R. J.
  - 25 Reynolds Tobacco Company's movement and sale of product

- from our location to our distributors. There are
- databases associated with R. J. Reynolds product
- 3 movement from our distributors to retail. There are
- 4 databases that are associated with the financial
- 5 billing of the first item I referenced, and that's
- 6 sales to distributors.
- 7 There are databases associated with the
- 8 consumption or market share of product to support
- 9 Marlin which is oriented toward the consumer as opposed
- 10 to the distributor, but it is different from the
- database from the distributor in the event that one is
- a statistical sample versus the other being uniquely
- 13 identified to each distributor.
- 14 Q. Which one is the statistical sample?
- A. Marlin is the statistical sample. There
- are databases associated with the presentation of R. J.
- 17 Reynolds Tobacco Company sales within an application
- 18 such as the management reporting system. Those are all
- the major ones that come to mind right now.
- Q. Taking the consumption market share
- 21 databases for illustrative purposes, what would be the
- 22 source information -- the source of that information
- for that database, if you know?
- A. Say that again, please.
- Q. With respect to the consumption or market

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- 1 share database you identified, what would be the source
- of the information for that database, if you know?
- MS. BIXENSTINE: Objection to the form of
- 4 the question.
- 5 A. To the best of my knowledge, the source of
- 6 that information is the statistical sample of retail
- 7 stores.
- 8 Q. And how would that information be inputted
- 9 into the database?
- MS. BIXENSTINE: Objection to the form of
- 11 the question.
- 12 A. Market share information to support Marlin
- is provided through a third party. Marlin is a highly
- 14 proprietary R. J. R. system that is oriented toward the
- 15 market share at retail as opposed to sheer shipment of
- 16 product to a distributor.
- 17 The third party provider establishes a
- 18 statistical sample that would represent R. J. Reynolds
- sales geographies which is the way we are organized
- within the sales department is geographically, and they
- provide that information electronically to R. J. R.,
- and we load that information to that database.
- It is information that the third party has
- 24 accumulated. We would not know the location of the
- 25 retail stores, their identity, or -- it's a statistical

- sample that's extrapolated from the U.S. or for the
- various geographies.
- 3 Q. Still using Marlin as an illustration, who
- 4 would the users of -- is there any way to determine who
- 5 the users of the Marlin system would be?
- 6 MS. BIXENSTINE: Objection to the form of
- 7 the question. Any way electronically?
- 8 MR. JANECEK: Any way that Reynolds can
- 9 tell who uses the Marlin system.
- 10 MS. BIXENSTINE: You mean other than going
- 11 around and asking?
- MR. JANECEK: Yes.
- A. Again, as I indicated, we do keep up with
- 14 who has access. Doing a summary listing of everyone
- who has access is not a standard practice. Is it
- technically feasible, and it would be burdensome to do
- 17 that. Yes, it can be done, and it would be burdensome
- 18 because it's not the normal process that we use to
- 19 support the business.
- 20 Q. How many hundreds of hours would it take
- to generate a program to create that list?
- 22 A. I truly -- I don't have a good feel other
- 23 than the estimate that I told you before with regard to
- the number of people and several days to be able to do
- 25 that.

1	C O N F I D E N T I A L Q. What about output from the database, are
2	there printed reports?
3	MS. BIXENSTINE: Objection to the form of
4	the question. What output from what database?
5	MR. JANECEK: Usually you make an inquire
6	and the information comes out of a database.
7	MS. BIXENSTINE: What database?
8	MR. JANECEK: Marlin.
9	MS. BIXENSTINE: He said Marlin was the
10	system, not a database.
11	MR. JANECEK: The consumption market
12	share. He's been using them interchangeably between
13	Marlin, but the consumption market share the
14	database we've been talking about.
15	MS. BIXENSTINE: He mentioned that there
16	were multiple databases for consumption and market
17	share, so I still am not clear about what database
18	you're talking about.

A. Our normal reference to uses and users who utilize the technology is by systems as opposed to a database. A database is an element of a system. The application itself as opposed to the database is what is informative and supports the business.

So it is uncommon for us to refer to

business functions by using database. We would use a

- 1 Marlin as an example which is our market share system
- 2 that is oriented toward retail consumption.
- MS. BIXENSTINE: If you want to see an
- 4 example of a report, we've produced an exemplar if that
- 5 would shortcut this.
- 6 MR. JANECEK: We'll get there.
- 7 Q. What types of output are available from
- 8 the Marlin system? Written reports?
- 9 A. Yes.
- 10 Q. On-line responses?
- MS. BIXENSTINE: Objection to the form of
- 12 the question.
- A. Clarify responses.
- Q. Sure. Someone is going to type in a
- 15 request for information from a database on Marlin. It
- will either be generated in the form of a written
- 17 report -- and you have produced an example of that I
- understand from your counsel. Are there also on-line
- on-screen responses from the database available?
- A. You can view information on-line.
- Q. Are there any other types of output from a
- 22 Marlin-type database?
- MS. BIXENSTINE: Objection to the form of
- the question. If you understand it, you can answer it.
- A. To the best of my knowledge, the two

- 1 common outputs are hard copy oriented or on-line
- viewing, and the hard copy could take various forms,
- 3 but it's -- it could be a graph as an example. So the
- 4 most common outputs that are available are really
- on-line and batch oriented which is the hard copy.
- Q. Are on-line responses stored in any way?
- 7 MS. BIXENSTINE: Responses to inquiry as
- 8 opposed to the information?
- 9 MR. JANECEK: That's correct.
- 10 A. That's a very complex question. On-line
- 11 viewing -- if you're going to view something on a
- screen, it is set up by a series of code statements
- that, in fact, are stored. If you make a second
- 14 request, then that information could no longer be
- available. Both requests would be referred to as
- transactions, and we refer to the on-line viewing or
- on-line request as transaction processing oriented and
- information that's in transit.
- With regard to daily transactions as an
- 20 example, Reynolds Tobacco Company has about 160 million
- of those transactions during the course of a day of
- 22 business operations. At any milli or nanosecond that
- is involved, that information is stored, but it is not
- necessarily stored forever because it's not pertinent.
- The capability of on-line viewing would,

- in fact, allow you to come back and view that again
- because the capability is there, or if you needed it
- 3 for something else, that you could have it generated in
- 4 hard copy form.
- 5 So in response to your question, yes, it
- is stored, but I don't want to imply we store -- that
- 7 R. J. Reynolds Tobacco Company stores in home some
- 8 media of every transaction that occurs every
- 9 millisecond of every day. It is just not prudent to do
- 10 that, and it's not required.
- 11 The critical information is, in fact,
- 12 stored. The in-process information that generates a
- 13 result is stored but only temporarily, and once that
- has passed, it might be very difficult to retrieve that
- information if I wanted to do that. Not do the process
- 16 again, but to retrieve that particular bit of
- information that made that particular on-line viewing
- 18 at that point in time doable.
- 19 Q. If it's stored anywhere, it's stored on
- 20 the backup tapes; is that correct? Is that what I'm
- 21 understanding you to mean?
- 22 MS. BIXENSTINE: Objection to the form of
- 23 the question.
- 24 O. We have vigorous shaking of the head by
- defense counsel, so obviously I've misunderstood what

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- 1 you said.
- 2 A. It is not necessarily -- it could be in
- 3 DASD as an example as opposed to backup tapes. The
- 4 backup process was more oriented toward tape, and it's
- 5 something that could be recycled as opposed to in
- 6 process.
- 7 What I was referring to is nothing more
- 8 than the in-process coding and exchanging of bits and
- 9 bytes that makes that on-line viewing and that report
- or that screen or that graph appear on whatever
- 11 terminal that -- or a terminal that we're talking about
- in general, and it is in memory, but it is not -- that
- memory is not necessarily spooled off for every
- 14 transaction of every millisecond of every day and put
- into a tape or a backup mechanism.
- 16 Q. Mr. Martin, I want to turn to the
- 17 documents you produced now.
- 18 MS. BIXENSTINE: Maybe this is a good time
- 19 for a short break.
- 20 (Recess taken from 2:50 to 3:00
- 21 p.m.)
- MS. BIXENSTINE: While we were off the
- record, the court reporter mentioned to us that she did
- not feel comfortable leaving a blank in the transcript.
- MR. JANECEK: I object to that

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- 1 characterization. She had not done that before is what
- 2 she said.
- MS. BIXENSTINE: She told me she didn't
- 4 feel comfortable, but she said that she has never
- 5 before left a blank in a transcript and did not know if
- she should do that since she has to notarize what she
- 7 has heard, and this would be information that she
- 8 hasn't heard.
- 9 So I think that this is not an appropriate
- procedure, and I have suggested to plaintiff's counsel
- that he simply serve R. J. Reynolds Tobacco Company
- 12 with an interrogatory seeking the information that he's
- 13 looking for. So Reynolds objects to leaving a blank in
- 14 the transcript.
- MR. JANECEK: The plaintiff's position is
- that the blank should be left, and if the deponent can
- 17 provide the information, he's capable of doing it, and
- 18 the court reporter will notarize it once the change is
- 19 made by the deponent or inserted in the blank. We do
- this all the time if someone has forgotten a name or
- 21 identity or list of things.
- 22 MS. BIXENSTINE: I think forgetting a name
- is substantially different and distinguishable from the
- 24 situation we have here where you have asked for a
- listing of backup software for 250-some-odd systems

- employed by Reynolds. I think it's totally different,
- 2 and I object to that.
- 3 MR. JANECEK: Your option is not to fill
- 4 in the blank should you so choose, and the blank can
- 5 stay in the depo transcript.
- 6 MS. BIXENSTINE: Okay. Let's proceed.
- 7 BY MR. JANECEK:
- 8 Q. Mr. Martin, you have produced several
- 9 documents today in response to Schedule B of the
- 10 deposition notice which was previously marked as
- 11 Exhibit 1 to this deposition transcript. Look briefly
- 12 over those.
- A. (Witness reviews document.)
- 14 Q. Category 1(a) asks for exemplars of the
- 15 different types of reports or other documents that can
- be generated by Reynolds depicting the identity and
- 17 location of retail stores that sell or sold Camel
- 18 cigarettes in California.
- 19 It appears you produced four sets of
- 20 documents responsive to that request. Can you have the
- court reporter mark as Exhibit 2 to the deposition
- documents containing the first redwell that you have
- produced which is entitled R. J. R Sales Regions?
- 24 . (The documents referred to were
- marked as Plaintiff's Exhibit 2 for

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1	CONFIDENTIAL identification, and attached to and made a
2	part of this deposition.)
3	BY MR. JANECEK:
4	Q. Can you describe for me what this document
5	is?
6	A. R. J. Reynolds Tobacco Company organizes
7	its sales force into geographic areas. This first
8	document is a map of the United States which is
9	color-coded to the various sales regions and indicates
10	the geography that is indicated by or covered by each
11	one of the sales regions that is the current structure
12	of our sales force.
13	Q. How does this relate to retail stores that
14	sell Camel cigarettes in California?
15	A. Our systems and information technology and
16	processing are oriented to support the business, and
17	it's the business according to the way R. J. Reynolds
18	Tobacco Company operates that the requests was for
19	with regard to specifically California and all cases,
20	we do not have information that would be specifically

An example would be you see that more than one of our regions is involved in supporting the state of California, therefore, all systems do not have the sales geography or are totally oriented within the

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within the state of California.

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- there to support the business as we are trying to
- 3 enhance and improve which is oriented toward our sales
- 4 geography as opposed to a particular state.
- 5 Some level of detail is available at the
- 6 state level. All of the information is not necessarily
- 7 presented in that manner. We do not capture that level
- 8 of detail because it's not beneficial.
- 9 Q. Are the sales regions identified or
- 10 depicted on Exhibit 2 -- are these regions drawn from
- information from which Reynolds is the source or does
- this also encompass information from the third party
- who you identified as doing statistical compilations
- 14 from Marlin?
- MS. BIXENSTINE: Objection to the form of
- 16 the question.
- 17 Could you please clarify?
- Q. Sure. Earlier you testified that a third
- 19 party compiles market share information for the Marlin
- 20 system; is that correct?
- 21 A. They collect information which is used in
- 22 connection with Marlin.
- Q. Could you identify that third party for
- 24 me?
- A. The third party is IRI, and I believe that

- 1 stands for Information and Resources, Incorporated.
- 2 Q. The regions that are depicted on Exhibit
- 3 2, are those drawn from information provided by IRI or
- 4 the other databases that you previously identified
- 5 tracking the movement of cigarettes from Reynolds to
- 6 its distributors to its retailers?
- 7 MS. BIXENSTINE: Objection to the form of
- 8 the question. I think you've got it backwards.
- 9 A. The identification of regions depicted on
- this map are done from R. J. Reynolds Tobacco Company's
- 11 business perspective. That would determine the
- 12 geography. It's a combination of manpower, a
- 13 combination of areas that are logically or logical to
- 14 put together from our perspective. A third party such
- 15 as IRI would utilize our geographies to determine where
- 16 to do the statistical sample as opposed to vice versa
- 17 which you had described.
- 18 Q. Mr. Martin, I'm going to hand to you a
- 19 document which I'll have the court reporter mark as
- 20 Exhibit 3 to the deposition. It looks to be entitled
- 21 California Master Account List Active By Account Name
- with a 12/09/95 date signature on the top right-hand
- corner. Can you describe for me what this document is?
- A. This document is from the sales
- information system that is utilized to support our

- sales organization and is a listing of retail locations
- that R. J. Reynolds Tobacco Company calls on.
- This list happens to be one where
- 4 California could be identified and sorted. So this is
- 5 the account list for active or an exemplar of what
- 6 information is available to identify retail stores in
- 7 California.
- 8 Q. When you say that this is a list of stores
- 9 that R. J. Reynolds calls on, you mean this is direct
- sales to these particular retailers?
- MS. BIXENSTINE: Objection.
- 12 Mischaracterizes the witness's testimony. Also, this
- is only an exemplar. This isn't the whole list.
- 14 MR. JANECEK: I understand that.
- 15 A. Your question is again?
- 16 Q. The question is, you indicated that these
- are retailers that Reynolds calls on. Do you mean by
- 18 direct sales? What did you mean by that, Reynolds
- 19 calls on?
- A. That R. J. Reynolds sales personnel
- 21 actually visit and perform activities at a retail
- location. R. J. Reynolds Tobacco Company sells to
- 23 distributors who in turn sell to retail locations that
- our sales people do make calls on the retail locations,
- and this is a list of the retail locations that our

- sales people or people in the sales organization call
- on with regard to the state of California. Again, not
- 3 the complete list, an exemplar thereof.
- 4 Q. Just so I'm clear, this list would not be
- 5 a list generated or obtained from information from
- 6 distributors; is that correct?
- 7 A. One more time, please.
- 8 Q. If I understood you correctly, there's two
- 9 ways that Reynolds sells its cigarettes. One is its
- 10 salesmen actively make calls on certain retail
- organization and also it sells to distributors who make
- calls on retail organization; is that correct?
- MS. BIXENSTINE: Objection.
- 14 Mischaracterizes the witness's testimony.
- MR. JANECEK: It's a question.
- 16 A. I did not indicate that there are two ways
- that Reynolds sells. R. J. Reynolds Tobacco Company
- sells to distributors. Our people in our sales
- organization, even though it's called sales, they do
- 20 make calls on retail locations to look for
- 21 opportunities for business.
- I did not mean to indicate that our sales
- people sell to these locations in the same way. I
- 24 meant selling -- J. R. Reynolds Tobacco Company selling
- 25 to distributors.

1	CONFIDENTIAL Q. Let me ask it this way. Would the retail
2	outlets identified on a list such as this include
3	retail outlets that purchase Reynolds cigarettes from
4	distributors Reynolds distributors?
5	A. Yes, they would.
6	Q. The title of this document has the
7	denotation "active." Does that mean these retailers
8	currently carry Reynolds products?
9	A. Active means we call on those stores
LO	that a Reynolds person calls on those stores, and they
11	are locations that would be acquiring Reynolds products
. 2	from distributors.
L3	(The documents referred to were
L <b>4</b>	marked as Plaintiff's Exhibit 3 for
L'5	identification, and attached to and made a
L 6	part of this deposition.)
L 7	Q. Mr. Martin, I'll hand you a document which
L 8	I will have the court reporter mark as Exhibit 4 to
L9	this deposition.
20	(The documents referred to were
21	marked as Plaintiff's Exhibit 4 for
22	identification, and attached to and made a
23	part of this deposition.)

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List-Deleted By Account Name, which also has the

It's entitled California Master Account

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- 1 12/1/95 date in the upper right-hand corner. Can you
- tell me what this document is, Mr. Martin?
- A. Again, this is a listing of accounts from
- 4 our sales information system and the identification of
- 5 stores, of retail locations, where our sales people
- 6 will be making calls on. There are reasons over time
- 7 that an account needs to be deleted from that active
- 8 list. There are various reasons for that occurring,
- 9 and this is the exemplar from that list that is
- 10 maintained.
- 11 Q. If an account has been deleted, does that
- mean that it no longer carries Reynolds products?
- A. No, it does not. It could -- there are
- 14 several reasons that accounts could be added to this
- 15 list. One could be a name change itself within the
- 16 account. It could, in fact, mean the store goes out of
- business, is not carrying anyone's products, it no
- longer exists. It could be a reason such as changing
- its distributor or being purchased by someone else.
- So there are various reasons, but we from
- a historical perspective try to keep up with those
- lists of accounts. It could be a store that would no
- longer require us to make a call on because we do not
- 24 call on or visit every retail store in the United
- 25 States. So it could be various reasons that it would

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- appear on this deleted list as opposed to the active
- 2 list which we discussed earlier.
- Q. Mr. Martin, the last document which has
- 4 been noted to be responsive to Category 1(a) of
- 5 Schedule B, I handed to the court reporter to have
- 6 marked as Exhibit 5 to this deposition. Can you tell
- 7 me what this document is?
- 8 A. This document is also a retail listing of
- 9 accounts. It is from a different system than the
- 10 previous documents in that it's from what R. J.
- 11 Reynolds refers to as the AIM system, Account
- 12 Information System. It is a system that indicates the
- movement of product from our distributors to retail
- 14 locations.
- 15 (The documents referred to were
- 16 marked as Plaintiff's Exhibit 5 for
- 17 identification, and attached to and made a
- part of this deposition.)
- 19 Q. Mr. Martin, other than the documents we
- just discussed, can you think of any other exemplars or
- 21 types of reports generated by Reynolds on the topic of
- 22 -- or that would identify the location of retail stores
- in California selling Camel cigarettes?
- A. The key sources for keeping up with retail
- at a store level are our SIS system and the AIM system.

- 1 With regard to identification of retail stores, these
- are the best sources within R. J. Reynolds to identify
- 3 those.
- 4 Q. You say these are the best systems. Can
- 5 you --
- 6 MS. BIXENSTINE: Best sources.
- 7 Q. -- best sources. Can you think of other
- 8 sources, while they may not be the best, that could be
- 9 used to identify retail stores?
- 10 A. This is a complex question. These are the
- sources that are used by other systems in identifying
- 12 the retail locations. We have a highly integrated
- system where we try to have single sources of
- information as opposed to having it in several.
- 15 So the information about a retail route,
- 16 as an example, could appear somewhere else in one of
- 17 the systems. Like a route for a particular sales
- 18 person, it was derived from the master list as opposed
- 19 to being a separate listing of a different grouping;
- and that's really what I meant by these are the two
- 21 best sources of information of retail locations.
- Q. Mr. Martin, we earlier briefly discussed
- the lack of any documents or that there were no
- documents that had been produced to date that would
- 25 identify the location of billboards running Joe Camel

- 1 advertisements.
- Does Reynolds keep such information?
- A. To the best of my knowledge, that is
- 4 provided through a third party that would provide the
- 5 service of billboards and is not an activity that
- 6 Reynolds Tobacco Company would monitor like some of the
- 7 other activities that we would, and that information
- 8 just was not available within the systems.
- 9 Q. Can you identify that third party that
- 10 would keep such sources of information?
- MS. BIXENSTINE: Sources of information
- 12 about billboards that run or ran Joe Camel
- 13 advertisements in California?
- 14 MR. JANECEK: That's correct.
- 15 No, I could not.
- 16 Q. Do you know who at Reynolds might have the
- information of which third parties provide the
- 18 billboards?
- 19 A. To the best of my knowledge, the source
- 20 would be within the marketing department of R. J.
- 21 Reynolds Tobacco Company.
- Q. Do you know if the marketing department
- would have such a listing?
- A. No, I do not. I do not know.
- Q. With respect to Category 1(c), the

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- identification of publications that run or ran Joe
- 2 Camel advertisements, do you know if Reynolds keeps
- 3 such information?
- A. To the best of my knowledge, from the
- 5 standpoint of our accountabilities, such information in
- 6 looking across the massive systems that support that
- 7 information was, in fact, not available and --
- 8 Q. What do you mean not available? You mean
- 9 not available to the I.R. department?
- 10 Really was not within the systems that we
- support in connection with supporting the rest of the
- functional areas within the company.
- Q. Would this category of information be
- similar to the location of billboards in that the
- 15 marketing department -- if such a list were to exist,
- 16 the marketing department would know where that list
- 17 could be found?
- 18 A. I do believe that the marketing department
- would be able to clarify that.
- Q. With respect to Category 1(d), menus or
- 21 lists of promotional items used in marketing of Camel
- 22 cigarettes -- off the record.
- 23 (Discussion held off the record.)
- Q. Mr. Martin, I'm going to hand you a
- document which -- actually, I'll hand you two

- documents, and I'll have the court reporter mark the
- 2 first document which is identified as 1992 Work Plan
- 3 Accounts Specific Marketing as Exhibit 6, and the
- 4 second document which is entitled 1992 Work Plan
- 5 Account Specific Marketing Second Half as Exhibit 7.
- 6 (The documents referred to were
- 7 marked as Plaintiff's Exhibit 6 and 7 for
- identification, and attached to and made a
- 9 part of this deposition.)
- 10 Q. Can you briefly describe for me what these
- 11 documents are?
- 12 A. These documents are exemplars of
- promotional items that were utilized in the development
- 14 of the 1992 Work Plan for Camel -- the Camel brand, and
- the various pages provide examples of items that were,
- in fact, part of that planning process for 1992.
- 17 O. Mr. Martin, I notice that this document is
- 18 different than the computer generated lists that we
- 19 just discussed with respect to the location of retail
- 20 stores. Are any such computer databases maintained for
- 21 identifying the types of promotional items used for
- 22 Camel cigarettes?
- A. Yes, they are.
- Q. Did you produce a copy of one of those
- 25 exemplars?

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- A. Yes, we did. This was the process that
- 3 was utilized in 1992 and '93.

- 4 MS. BIXENSTINE: Let the record reflect
- 5 that when Mr. Martin said "this," he's referring to
- 6 Exhibit 6. Go ahead. I'm sorry.
- 7 A. That was it.
- 8 Q. What did you mean by the process?
- 9 A. The planning of promotional items is the
- selection from a list of items that can be offered and
- 11 utilized within to support the Camel brand. The sales
- 12 personnel would in 1992 from this book identify for
- their various geographies the items that they would, in
- 14 fact, think are most appropriate for their geography
- and retail stores and, etc., and they would select
- these items, and in essence, that selection would be
- 17 converted into a request for this particular item.
- Q. And it was the I.R. department's
- 19 responsibility to maintain these work plans for people
- 20 to request the items?
- 21 A. The I.R. department's responsibility was
- 22 to assist in the generation of the work plans and the
- appropriate documentation that would allow the
- selection and in turn the feedback from the sales reps
- so that the items could be, in fact, sent as

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1	appropriate to the various geographies.
2	Q. With respect to Exhibit 7, which notes
3	that it's the work plan for the second half of 1992, in
4	1992 at least you or the I.R. department created this
5	document biannually?
6	A. We assisted in the creation of this
7	document. It was the year was divided into two
8	halves.
9	MR. JANECEK: Go off the record one more
10	time x
11	(Discussion held off the record.)
12	Q. Mr. Martin, I'm going to hand you what
13	I'll have the court reporter mark as Exhibit 8 to the

- deposition. It's entitled the 1993 Work Plan Account 14 Specific Marketing. Can you briefly describe this 15 document for me? 16
- 17 Α. This exhibit is the exemplars for 1993 18 that was the second year in which the account specific 19 approach was utilized with regard to promotions.
- 20 Q. Is this similar to the documents that we were just discussing with respect to 1992? 21
- 22 It is very similar. A different year. 23 (The documents referred to were
- 24 marked as Plaintiff's Exhibit 8 for
- 25 identification, and attached to and made a

# CONFIDENTIAL part of this deposition.)

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2	Q. Mr. Martin, I'll hand you a document which
3	I'll have the court reporter mark as Exhibit 9 to the
4	deposition. It's a computer generated list entitled
5	1994 Camel Placements for National. Can you briefly
6	describe the nature of this document?
7	A. This is an exemplar of the 1994 national

- A. This is an exemplar of the 1994 national Camel promotions. The process as opposed to the work plan approach that was explained for 1992 and 1993 that we no longer generated the work plans themselves. This was a more automated approach and as an exemplar of the results of promotions with regard to Camel that were placed.
- (The documents referred to were

  marked as Plaintiff's Exhibit 9 for

  identification, and attached to and made a

  part of this deposition.)
- Q. Mr. Martin, you've produced two separate
  ways that this information was kept by Reynolds going
  back to 1992. Prior to 1992, was there another method
  that information about the promotional items was kept
  by Reynolds?
- A. Within the promotional planning system
  that there has been a list of items that were, in fact,
  ordered, the total approach of what was available was

- 1 handled in two different ways from -- one from a
- computer listing, and in the previous '93, '92, from
- 3 individual work plans. It was the level of detail that
- 4 items were planned to.
- 5 Q. So the information is the same. It's just
- 6 the way it was applied that's different?
- 7 MS. BIXENSTINE: Objection. What
- 8 information?
- 9 Q. The information source. I'm trying to
- 10 determine if the -- well, go back. Were the work plans
- identified as Exhibits 6, 7, and 8, were those the
- first years, 1992 and 1993, that the work plan approach
- was utilized by Reynolds?
- A. Again, this is a complex question covering
- 15 multiple years. The planning to the level of detail
- 16 for '92 and '93 was different than it had been at a
- more aggregate geographic level for previous years and
- subsequent years. So the process mechanics, meaning
- 19 the steps it went through, were, in fact, different
- from when we were generating what R. J. Reynolds
- Tobacco Company referred to as work plan versus the
- 22 current approach.
- It is still a planning process and is
- still referred to as a work plan calendar for
- implementations, but the physical generation of the

- 1 work plan book was different in '92 and '93 than it was
- 2 in the previous years or since that time.
- Q. Let me ask it this way. What types of
- 4 reports or lists would Reynolds have used prior to
- 5 1992?
- 6 MS. BIXENSTINE: For what?
- 7 Q. To identify menus or lists of promotional
- 8 items used for the Camel campaign or for Camel
- 9 cigarettes?
- 10 A. To the best of my knowledge, those would
- 11 have been more of a tabular list than an example as the
- 12 exemplars in the work plans indicate where you had a
- 13 picture of the item. It would have been more of a
- 14 descriptive type list than is evident in these two work
- 15 -- in the exhibits for '92 and '93.
- Q. Does the I.R. department still have
- available to it exemplars of the types of lists used
- 18 prior to 1992?
- 19 A. Yes, we do.
- 20 MR. JANECEK: Can I have counsel produce
- some exemplars of the prior years?
- MS. BIXENSTINE: You want a list like this
- exemplar for '94 that's been marked as Exhibit 9 going
- 24 back to --
- MR. JANECEK: Well, if I understood Mr.

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- 1 Martin correctly, the lists prior to '92 are different
- 2 than the two lists that have been -- the exemplars that
- 3 have been produced today.
- 4 MS. BIXENSTINE: They're different than
- 5 Exhibits 6, 7, and 8.
- 6 Q. Would the list prior to 1992 be similar to
- 7 the list you produced that's for the 1994 year?
- 8 A. Yes.
- 9 MS. BIXENSTINE: Exhibit 9.
- Q. For Exhibit 9?
- 11 A. For Exhibit 9? Yes, they would.
- 12 g Q. Okay.
- 13 A. The items would be different.
- Q. Okay. With respect to Category 1(e), the
- information or exemplars of reports or documents
- 16 generated by Reynolds connected with the tracking of
- 17 the market share of Camel cigarettes, Reynolds has
- 18 produced several documents.
- Mr. Martin, I'm going to hand you a copy
- 20 of a document which I'll have the court reporter mark
- 21 as Exhibit 10 to the deposition which looks to be
- 22 entitled Shipments and is dated November 29, 1995. Can
- you describe what this document is?
- A. This document is an indication of the
- 25 market share for the total U.S. and California based on

- the shipment of Camel product to distributors.
- Q. And how long have these types of lists
- 3 been maintained by Reynolds?
- 4 MS. BIXENSTINE: Objection to the form of
- 5 the question.
- 6 A. Could you please clarify?
- 7 Q. When did Reynolds start generating this
- 8 type of a list?
- 9 MS. BIXENSTINE: This list as opposed to
- 10 the information that's on the exemplar marked as
- 11 Exhibit 10?
- MR. JANECEK: Correct.
- A. The tracking of shipments has been going
- 14 on for quite some time. It is an indication of
- 15 performance of any company as market share, and we do
- the market share. This is commonly referred to as the
- 17 MSA shipment data. And since the mid '80s, this MSA
- information is -- it's been retained and is basically
- in the systems.
- Q. What about prior to the mid '80s?
- A. I am not knowledgeable about prior to the
- 22 mid '80s.
- 23 (The documents referred to were
- 24 marked as Plaintiff's Exhibit 10 for
- identification, and attached to and made a

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- Q. Mr. Martin, I'll hand you a document which
- 3 I'll have the court reporter mark as Exhibit 11 which
- 4 is entitled MSA Inquiries-Standard Geographical. Can
- 5 you describe what this document is?
- 6 MS. BIXENSTINE: For the record, this is a
- 7 two-page document. Do you want him to describe the
- 8 first page first?
- 9 MR. JANECEK: Yes.
- 10 A. As with the previous exhibit, this is MSA
- 11 data, that is, the shipment of Camel product to our
- 12 distributors; and the first page is a market share of
- 13 the volume for the total U. S.
- 14 Q. And with respect to the second page?
- 15 A. The second page is, again, shipments to
- distributors for Camel, and it was for the state of
- 17 California.
- Q. And would this type of information be
- maintained by Reynolds from the mid '80s similar to the
- information identified in Exhibit 10?
- MS. BIXENSTINE: Objection. That's the
- 22 same information. Frank, if you look at Exhibit 10 and
- compare it with Exhibit 11, it's both from the MSA
- 24 system. These are just different report formats.
- So if you look, for example, for 1992

- total U.S., if you match it up for year 1992, you see
- 2 4.07, and that matches the first page. You see it on
- 3 page 1 of Exhibit 10, and it corresponds to what is
- 4 here on the first page of Exhibit 11. It's from the
- 5 same system. We just printed out two exemplars because
- 6 they're different report formats.
- 7 BY MR. JANECEK:
- 8 Q. Mr. Martin, is what your counsel just
- 9 stated correct?
- 10 A. This is information from the same system
- that is presented in different formats, yes.
- Q. Are there any other types of formats
- utilized to access the information from the MSA system?
- MS. BIXENSTINE: On market share? Are you
- 15 talking about market share information?
- MR. JANECEK: Market share, correct.
- 17 A. Yes. There would be, even though I could
- 18 not identify those. The information would be the same
- 19 with -- would be consistent. It is still based on the
- volume, but to be able to see it annually, monthly, or
- 21 quarterly, those capabilities to view different time
- 22 periods are available.
- The information that is supporting that
- 24 does not change. The time period you're viewing in the
- 25 first exhibit of MSA, it was listed in monthly. In the

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- second, it was the yearly total of that, and then a
- year-to-date. You could do quarterly. That
- 3 functionality is there.
- 4 (The documents referred to were
- 5 marked as Plaintiff's Exhibit 11 for
- 6 identification, and attached to and made a
- 7 part of this deposition.)
- Q. Mr. Martin, I'll hand you a document which
- 9 I'll have the court reporter mark as Exhibit 12. It's
- 10 a three-page document, the first page of which looks to
- 11 be entitled Marlin with a date of November 30, 1990.
- 12 Can you briefly identify what this document is?
- 13 A. This document is from the Marlin system
- 14 that is utilized to track market share from the
- 15 perspective of the retail as opposed to the MSA of the
- 16 previous documents that was tracking market share which
- is the movement from manufacturers to distributors that
- 18 were in the state of California.
- This is based on the statistical sample
- within the sales geography and has the statistical
- sample extrapolation for the U.S. for the Northern
- 22 California region and the Southern California region
- which is back to the geographic map that was in the
- first exhibit based on our sales geography. Shipments
- to distributors could be within the state of

- 1 California, but that doesn't mean they go to retailers
- that are within the state of California.
- 3 So the tracking of that process does have
- 4 some limitations with regard that, yes, Reynolds did
- 5 track and did ship to distributors in California.
- 6 The Marlin is a statistical sample that is
- 7 put together from the retail perspective and has to do
- 8 -- oriented with what is referred to as the retail take
- 9 away and is based on a statistical sample as opposed to
- 10 MSA where that volume to distributors is based on our
- shipments to those people -- those companies or firms
- that are distributors.
- MS. BIXENSTINE: Frank, for the record, I
- wanted to note that when we produced the map of our
- sales regions, which has been marked as Exhibit 2, that
- was so the information that's on Exhibit 12 and some of
- the other exemplars would be meaningful so you could
- 18 tell what the Northern California region encompassed
- 19 and what the Southern California region encompassed
- 20 since it covers a lot of territories and other states.
- 21 BY MR. JANECEK:
- Q. Mr. Martin, it appears that the last two
- pages of Exhibit 12 are in somewhat of a different
- 24 format than the first page. Can you describe the
- 25 differences?

1	CONFIDENTIAL A. These last two pages of this exhibit are
2	the presentation of, again, Marlin statistical sample
3	data that has been calculated for the various months
4	and is presented in connection with other sales
5	geographies within R. J. Reynolds Tobacco Company.
6	The Northern and Southern California
7	regions are identified as opposed to the first format
8	where they were the only two that were presented. Both
9	formats are available.
10	MS. BIXENSTINE: Frank, the third page of
11	Exhibit 12 is simply the last column from this report
12	that starts with the second page of Exhibit 12, and
13	they simply couldn't fit it all onto one page when they
14	copied the report

- 15 Q. Is that correct, Mr. Martin?
- 16 A. That's correct.
- Q. With respect to the Marlin information,
- 18 are there other fields or parameters that can be
- 19 reported upon through this system?
- MS. BIXENSTINE: Objection to the form of
- 21 the question.
- 22 A. Could you please clarify by fields or --
- Q. Sure. For example, will Marlin let you or
- let Reynolds know the market share of any given market
- 25 segment?

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- the question. What do you mean by market segment?
- 3 Q. Do you understand the question?
- A. No, I do not.

- Q. Any age categorization or breakdown market
- share in for example 25 to 35 age range?
- 7 A. To the best of my knowledge, Marlin is
- 8 oriented toward tracking market share within
- 9 geographical boundaries to support an indication of
- 10 performance. Its breakdown is to the region level and
- is, again, based on a statistical sample of retail
- locations, but it is geographically oriented and
- monitors that market share in relationship to time.
- Marlin is also a very new system at R. J.
- 15 Reynolds Tobacco Company. Even though it is very
- proprietary and was developed for R. J. Reynolds
- 17 Tobacco Company, it is relatively new.
- 18 Q. When was it put in place?
- 19 A. To the best of my knowledge, it was in
- late 1992 I believe is when it first went into
- 21 production. There's a period of time, because it was
- 22 new and to establish a base, that we did not -- we were
- in the verification process in connection with MSA
- data, as an example, to ensure that it did represent a
- trending move, that it would indicate trends of what

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- the market share was going to do. So the data from
- 2 1994, we do consider some of the data that we have
- 3 enough history that that is data.
- 4 Q. Does Reynolds have any other databases or
- 5 reports or ways to compile information on the
- 6 geographical market share for Camel cigarettes?
- 7 MS. BIXENSTINE: Other than what's been
- 8 testified to?
- 9 MR. JANECEK: Other than Marlin.
- MS. BIXENSTINE: And MSA?
- MR. JANECEK: Okay. And MSA, yes.
- 12 A. Would you repeat the question, please?
- 13 Q. Sure. Other than MSA and Marlin, does R.
- J. Reynolds have any other data sources that would
- 15 allow it to track or project market share on a
- 16 geographic basis?
- 17 A. Yes, we do.
- 18 Q. Where would those sources be?
- 19 A. I referenced earlier the AIM system --
- Q. Right.
- A. -- which has the retail locations from --
- 22 the AIM system is distributor information and is the
- 23 movement from the distributor to the retailer. Because
- that information is obtained in a volume measure, you
- could and we do have calculations that have share as an

- indicator; however, they are trending. They're not --
- they're used for trends as opposed to a market share
- 3 that we would consider more accurate and valid and that
- 4 being MSA and the Marlin, and those are the two key
- 5 resources with regard to market share.
- 6 Using some of the information within the
- 7 AIM, you could, in fact, and we do, have an indication
- 8 of market share, although that is a very general
- 9 estimate and is used for indications of changes as
- 10 opposed to determining what the market share is.
- 11 Q. Other than AIM, can you think of any other
- data sources to determine market share?
- 13 Within Reynolds Tobacco Company?
- Q. Within Reynolds.
- 15 A. None come to mind right at this moment.
- 16 Q. Do you know of any data sources within
- 17 Reynolds that would allow Reynolds to determine or
- 18 project market shares within any given market segment?
- MS. BIXENSTINE: By market segment, you're
- 20 talking about age segments?
- MR. JANECEK: Some age segment.
- MS. BIXENSTINE: That's not Reynolds
- 23 terminology, by the way.
- A. Repeat the question, please.
- Q. Are you aware of any data sources that

- would allow Reynolds to determine market share by
- virtue of any market segment? And in market segment,
- 3 I'm using that as an age based segment.
- A. This is a complex question. To utilize
- 5 data -- to have the capability to utilize data to make
- 6 a calculation is one thing. Saying that that
- 7 calculation is right and accurate is entirely
- 8 different.
- 9 Within our MARC database items of
- 10 identification would be there, one of which is age --
- and you used age as the reference -- but there is no
- 12 tie to volume. So calculating -- even though you could
- 13 extrapolate, it's not an indication of what the market
- share would be. So the general nature of the question
- 15 could you, in fact, do it is -- technically, it is
- 16 feasible even though it would be very impractical and
- somewhat burdensome to be able to do that.
- 18 Q. What is the MARC database?
- 19 A. It is a marketing oriented database that
- 20 has identified personnel or people that potentially
- 21 could be Reynolds customers or have been R. J. Reynolds
- 22 Tobacco Company customers.
- Q. Are you aware of any reports that depict
- 24 market share of Camel cigarettes by any age segment?
- A. None come to mind.

1	Q.	If such reports did exist, which
2	department w	ould most likely have them?
3	Α.	The nature of the question appears to be
4	more marketi	ng oriented, and I would to the best of
5	my knowledge	, the marketing department would be the
6	appropriate	area.
7		(The documents referred to were
8		marked as Plaintiff's Exhibit 12 for
9		identification, and attached to and made a
10		part of this deposition.)
11	. Q.	Mr. Martin, I'll hand you a document which
12	I'll have th	e court reporter mark as Exhibit 13 to the
13	deposition.	
14		(The documents referred to were
15		marked as Plaintiff's Exhibit 13 for
16	1945 1974 1984	identification, and attached to and made a
17		part of this deposition.)
18	Q.	It's a two-page document. It appears to
L 9	be two graph	s depicting it's titled R. J. Reynolds
20	Tobacco Comp	any. Can you describe what these documents
21	are?	
22	<b>A</b> .	This is a graphical representation of the

A. This is a graphical representation of the information that was potentially indicated by the previous exhibit and is from the Marlin system. It's the share numbers in a graphical format for Northern

- and Southern California regions for the two pages. The
- 2 first is Southern. The second one is Northern. A
- different -- it's a different presentation as opposed
- 4 to the tabular listing.
- 5 Q. Other than the tabular listing in this
- 6 graphic presentation, are you aware of any other types
- of presentations that can be produced from the Marlin
- 8 system?
- 9 MS. BIXENSTINE: Objection to the form of
- 10 the question.
- 11 A. The capability to present different time
- 12 periods, again, is there. The underlying information
- from the Marlin system could -- doesn't, in fact,
- 14 change. It is geographically oriented, and that's how
- it's captured and calculated based on that sample over
- 16 time, but you could present -- this could have been a
- 17 bar chart instead of a graphical. It could have been a
- 18 tabular listing for a different region. It could have
- 19 Northern and Southern California on one page as opposed
- 20 to that.
- 21 So there is some functionality that allows
- 22 the presentation of the information in a different
- 23 form, but the underlying information within Marlin is
- 24 the data source that such presentation is done from.
- 25 In essence, it's a different -- they are different

- 1 reporting formats that you can utilize.
- Q. With respect to Category 1(f), documents
- 3 regarding market research connected with Camel
- 4 cigarettes, you appear to have produced no documents
- 5 responsive to that category -- no exemplars responsive
- 6 to that category. Are you aware of any such documents?
- 7 A. To the best of my knowledge, I am -- in
- 8 our scope of accountability, I am not aware of any
- 9 documents, meaning the information resources
- 10 department.
- Q. Are you aware if there's any database or
- 12 library that would identify market research reports?
- 13 A. I am aware that libraries do exist, and
- 14 there is a business information library. Exactly what
- would be contained there, I do not know.
- 16 Q. But there's no such list within the I.R.
- department that you're aware of?
- 18 A. Not that I'm aware of.
- Q. With respect to Category 1(q), market
- research connected with the youth market, are you aware
- of any such exemplars of documents that would depict
- 22 such research?
- MS. BIXENSTINE: Objection to the form of
- the question. What do you mean by youth market?
- MR. JANECEK: Youth market, I would mean

- any research for any person younger than 18 years of
- 2 age.
- 3 MS. BIXENSTINE: Object to the definition.
- 4 Reynolds doesn't do any business with people who are
- 5 under the age of 18.
- Q. So the question is, are you aware of any
- 7 library or exemplars of market research into the youth
- 8 market?
- 9 MS. BIXENSTINE: As he defined it.
- 10 A. And defining youth market --
- 11 Q. As impacting anyone under the age of 18.
- 12 A. I am not aware of any information as you
- 13 defined it.
- Q. Are you aware of any market research with
- respect to the effect of the Camel campaign on
- 16 purchasers younger than 18 years old or individuals
- 17 younger than 18 years old?
- 18 A. Please restate the question.
- 19 Q. The question is whether you're aware of
- 20 any market research measuring the effect of the Camel
- campaign on individuals younger than 18 years old?
- A. Since R. J. Reynolds does not do business
- oriented toward the market as you have described it, I
- am not aware of any such information.
- Q. Are you aware of any documents measuring

1	C O N F I D E N T I A L the market share of purchasers younger than 18 years
2	old?
3	MS. BIXENSTINE: Could you restate that?
4	I'm sorry.
5	MR. JANECEK: Read back the question.
6	(Record read as follows:
7	"Question: Are you aware of any
8	documents measuring the market share of
9	purchasers younger than 18 years old?")
10	MS. BIXENSTINE: Objection. Asked and
11	answered.
12	A. I am not aware of any documents.
13	Q. If any such documents existed, do you know
14	which department would know the location of such
15	documents?
16	MS. BIXENSTINE: This is documents
17	pertaining to what?
18	MR. JANECEK: The market share of
19	individuals younger than 18 years old.
20	MS. BIXENSTINE: For Camel?
21	MR. JANECEK: For Camel.

A. Again, that sounds as if it's phrased as a

23 marketing question, and from that perspective, that

24 would be my only indication.

Q. With respect to Category 1(h), the

- effectiveness of the Joe Camel advertising campaign,
- 2 your counsel earlier stated that the documents
- 3 previously marked as Exhibits 13, 12, 11, and 10 were
- 4 also responsive to this category. Do you agree with
- 5 that?
- 6 MS. BIXENSTINE: Do you want to take a
- 7 look at them?
- 8 THE WITNESS: Please.
- 9 (Witness reviews documents.)
- 10 A. Those documents that you referenced are
- 11 the MSA and Marlin share documents -- market share and
- share of volume. Effectiveness is a very, very complex
- 13 item to identify. However, one of the key indicators
- of performance is, in fact, market share, and that
- market share and shipments are some of the primary
- 16 considerations that would be given, and I do agree that
- 17 they're an indication -- exemplars of the effectiveness
- of the performance.
- 19 Q. Other than those documents that you have
- 20 produced today, are you aware of any other exemplars or
- 21 types of documents that would depict the effectiveness
- of the Joe Camel advertising campaign?
- A. No, I am not aware to the best of my
- 24 knowledge of any other documents that would be
- exemplars.

1	Q. With respect to Categories 1(i) and 1(j),
2	exemplars of documents regarding the number of Camel
3	cigarettes sold in California and revenues generated
4	from the sale of Camel cigarettes in California, I'm
5	going to hand you a document which I'll have the court
6	reporter mark as Exhibit 14.
7	(The document referred to were
8	marked as Plaintiff's Exhibit 14 for
9	identification, and attached to and made a
10	part of this deposition.)
11	Q. Can you describe for me what this document
12	is?% p²
13	A. There are actually two documents. The
14	first document that I am looking at is from the
15	customer account management, and, again, it is related
16	to the AIM information, and it is the summary of
17	movement of product from our distributors who
18	participate in the AIM partners program from their
19	location to the retail location and provides a volume
20 .	indication of that movement.
21	Previously when I talked about AIM, I may
22	have gave you the indication that all distributors
23	provide that information, and I didn't that was not
24	my intent. AIM information is basically from those who

participate.

1	So if a distributor does not choose to
2	participate in R. J. Reynolds Tobacco Company's
3	distributor programs, that information would not we
4	would not be able to get at that information. But this
5	is from the AIM, and here is also an indication that
6	you asked from the share standpoint here where a
7	share calculation was in essence made based on the
8	information that we receive which, in fact, could be
9	different from the previous two informations because it
10	is not a statistical sample. It is from the
11	information during this period of the distributors who
12	were part of the AIM program for the period from
13	January 1 to October 30, 1995.
14	MR. JANECEK: I'll have the court reporter
15	mark the second page which is the second document as
16	Exhibit 15.
17	(The document referred to were
18	marked as Plaintiff's Exhibit 15 for
19	identification, and attached to and made a
20	part of this deposition.)
21	Q. Can you describe for me what this document
22	is?
23	A. This document is from our volume reporting
24	system, and it is presenting Camel shipments to

It is indicating the

distributors in California.

- 1 number of units and the billings associated with that
- 2 number of units during the period January 1, 1995 to
- 3 October 29, 1995.
- 4 Q. Is this a total number or is this for one
- 5 distributor?
- 6 MS. BIXENSTINE: What number are you
- 7 referring to?
- 8 MR. JANECEK: Exhibit 15.
- 9 MS. BIXENSTINE: What number?
- MR. JANECEK: All of them.
- MS. BIXENSTINE: Objection to the form of
- the question. If you understand it, you can answer,
- 13 Mr. Martin.
- 14 A. I'm not sure.
- 15 Q. This document depicts three numbers. (1)
- 16 Camel regulars non-filtered, (2) other Camels filters;
- and (3) the totals. It's got two numbers for each of
- 18 those categories.
- 19 Is this the total units and sales for all
- distributors in California or is this an exemplar of
- one distributor's numbers?
- A. This is an exemplar during this time frame
- of R. J. Reynolds shipments to all distributors for
- 24 this time frame in the state of -- the distributor was
- in the state of California.

1	Q.	CONFIDENTIAL Are similar lists kept with respect to	0
2	each indivi	dual distributor?	

3	A. There, again, it's a complex question from
4	the standpoint of the business process and the system
5	functionality that is there supporting it. Because we
6	have to invoice each distributor, then there is a
7	transaction that's associated with that distributor.
8	Is it kept? Yes, it is kept. But it's kept for as
9	long as the business requirements require for it to be
10	kept 🚜

There could reach a period of time when 11 keeping the line item detail of an invoice would no 12 longer be business appropriate or meet any of the other 13 categories of the four that we talked about. So, yes, 14 15 it is kept; and because we do have to monitor and track the individual shipments and transactions to support the business, that is, in fact, done. It is not a 17 18 regular report that we would in essence generate. 19 (Recess taken from 4:37 to 4:41

21 BY MR. JANECEK:

20

Q. Mr. Martin, could you describe for me all steps that Reynolds took when it was originally served with this lawsuit in 1991 to preserve documents relevant to the litigation?

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p.m.)

1	CONFIDENTIAL  A. Could you clarify what you mean by all
2	steps?
3	Q. What steps did Reynolds take when it was
4	served with this action in 1991 to preserve documents?
5	MS. BIXENSTINE: Related to this
6	litigation?
7	Q. Related to the litigation.
8	A. Earlier, I had indicated categories that
9	indicate why documents including electronic media need
10	to be retained. One of those categories was
11	information that if not covered by the other three was
12	with regard to litigation.
13	To the best of my knowledge with regard to
14 a	this litigation, no additional steps were required
15	because R. J. Reynolds had been involved in litigation
16	for an extended period and no additional steps were
17	necessary.
18	So they would be the normal procedures
19	that documents that could be pertinent to this
20	particular litigation were already being retained.
21	Q. And what would those normal procedures be?

A. I'm not sure what you mean by these

25 procedures.

answered twice.

22

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MS. BIXENSTINE: Objection. Asked and

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Q.	If	I	ur	ide	rs	sto	od	!	you		CO	cred	tly	,	you

- 2 testified that it instituted its normal procedures and
- 3 it did not have to do anything extraordinary with
- 4 respect to this litigation. I was just curious as to
- 5 what the normal procedures that you were referencing --
- 6 what those were?
- 7 MS. BIXENSTINE: Objection. Asked and
- 8 answered.

- 9 A. Earlier today, we were discussing the
- 10 process of backing up and the retention of information
- 11 that was based on one of those four categories time
- dependent, and that could mean even separate that it
- was continuing to be retained as long as necessary.
- 14 Those are the steps that each one of the
- 15 categories or each information system is reviewed with
- regard to those four categories, and then a retention
- schedule, if you will, is or time frame is set for
- 18 retaining these documents, and that's done in
- 19 connection with the business functional department and
- in connection with the law department to determine what
- length of time the process of going from on-line to
- 22 DASD that would be near realtime to take storage to an
- off-site location for one of those categories for the
- 24 purpose of being retained for that time period.
- 25 Q. With respect to the marketing and sales

- departments, does that mean that the backup tapes and
- 2 DASD for those two departments were pulled out of
- 3 rotation?
- 4 MS. BIXENSTINE: Objection to the form of
- 5 the question.
- 6 A. Could you clarify what you mean by the
- 7 tapes and the sales and marketing?
- Q. The backup tapes, backup information, that
- 9 are routinely stored and sometimes there's a tape
- 10 rotation -- you testified that there's this rotation
- 11 cycle except for when litigation is involved in which
- case this process is undertaken and those tapes are
- 13 pulled from the rotation. My question --
- MS. BIXENSTINE: Well, he also talked
- about business requirements such for tax reasons.
- Q. Business requirements as well. I'm
- 17 specifically talking about the litigation and whether
- the tapes relevant to the marketing and sales
- departments of R. J. Reynolds have been pulled from any
- 20 rotation?
- A. Again, this is a complex issue. Depending
- on the time frame, the time frame for retention of that
- 23 information could, in fact, be sufficient to meet all
- 24 or one of those categories and at least for the
  - 25 legislation categories.

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That	does	not	mean	that	it's	been	uniquely

- 2 identified, but it is still within the system if an
- 3 oversimplification -- if the normal retention of a
- 4 particular system such as Marlin save all the history
- we have, that's the normal procedure, and so it's not
- 6 eligible for rotation. But with regard to the program,
- 7 it's treated in that total program, and it just never
- 8 comes up for the rotation because that's part of the
- 9 program.

- 10 Is it listed along with or in the silo
- along with the tape that is from the personnel arena or
- the financial arena, it might have only five years or
- seven years, etc., then, yes, it is. So is the
- information being retained, the answer is, yes, it is
- with regard to that as opposed to trying to break it
- out -- is it in a rotation -- that's a very complex
- 17 thing for me to do.
- 18 Q. What about with respect to electronic mail
- and word processing within the sales and marketing
- departments, have those backup tapes been pulled from
- 21 rotation?
- MS. BIXENSTINE: Objection. Compound
- 23 question.
- A. Those are significantly two different
- 25 systems. Could you clarify that?

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- 1 Q. Sure. With respect to -- and we'll take
- 2 them one at a time -- with respect to the electronic
- mail system, is there a backup -- is electronic mail
- 4 routinely backed up?
- 5 A. Electronic mail is a fairly recent system,
- and it is backed up, but it is something that from a
- 7 business perspective is a very recent occurrence within
- 8 R. J. Reynolds Tobacco Company, meaning the
- 9 implementation of the LAN. Its advent and its use was
- significantly impacted by the implementation of the LAN
- that came along in 1994 from a company perspective.
- That provided the capability of E-mail
- that is user friendly as opposed to some of its
- 14 predecessors which were really messaging systems with
- very limited functionality where you could not send a
- 16 lot of information. It was a sheer volume type thing,
- and the information associated with the E-mail system
- is, in fact, being backed up.
- 19 Q. Are those tapes recycled or are those
- 20 pulled and stored without being reused, recycled, or
- 21 destroyed in any way?
- A. Again, that's a complex question. Is the
- information being retained, the answer is yes. Is
- implementation information being recycled, the answer
- 25 is yes.

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- 2 for operational needs with regard to some of the other
- categories, that information is being retained and is
- 4 not eligible or being recycled as the operational
- 5 backups would be.

- Q. What about word processing for those two departments?
- 8 A. Word processing --
- 9 MS. BIXENSTINE: I object to the form of
- 10 the question. You may go forward.
- 11 A. Word processing is a tool that is utilized
- 12 at the local level, and each one of those users has the
- accountability and the instruction to backup to create
- 14 a copy of information that is appropriate to recover
- the business, or based on individual instructions, that
- would be appropriate to any of the four categories that
- there are, but with regard particularly to litigation.
- 18 Again, word processing in a user friendly
- 19 form that would accommodate that is very recent. Most
- of that prior to that would have been retained but not
- in electronic media. It would have been in hard copy
- is the most common prior to the recent couple of years
- that we have been talking about the infrastructure
- significantly changing and the number of PC's and
- 25 devices that could access significantly changing.

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- 1 Q. Is word processing on a network? It
- 2 sounds like an individual --
- A. Word processing is, in fact, on a network.
- 4 The capability is to have network access. It's the
- 5 software, it's not -- the word processing
- functionality, is that done in a mainframe environment
- 7 like one of the other systems we did? Typically, no,
- 8 that is not. However, from a LAN environment, you can
- 9 get that software locally. The software is provided.
- 10 The actual work is done on the local PC itself.
- 11 Q. So just so I understand you, if there was
- a power failure and the individual user hadn't backed
- up or saved his information, he doesn't have as a
- 14 fallback a network backup that can get him the
- information input between the power failure and his
- 16 last save; is that correct?
- 17 A. Please restate the question.
- 18 Q. Sure. Most systems that I'm aware of have
- 19 -- if the individual file fails to save and there's a
- 20 power failure, there's an automatic backup that he can
- 21 call the system operator and have -- whenever the last
- 22 automatic backup occurred, have the information that he
- 23 didn't save put on his system, and I'm curious if
- 24 Reynolds has a similar automatic backup system in place
- 25 for its word processing? It's very useful. It's

- 1 happened to me many times.
- 2 A. The system you describe is more of a
- 3 server centric system where not only the software but
- 4 the document generation is done more on a dumb terminal
- 5 basis where it is done externally as opposed to the
- 6 work on the PC's locally. The R. J. Reynolds approach
- is to do the work at the lowest level to offload the
- 8 network issue that would be associated with that.
- 9 Most software packages today for word
- 10 processing do automatic save periodically so that in
- 11 the event of a power failure, then the information is
- not necessarily lost. It is in we describe temporary
- 13 files that are work in-process, if you would. There
- would be an access where you could go and when power
- was resumed, it would have the last copy of what you
- were working on. In essence, that should be the only
- information that would, in fact, be lost in a power
- 18 failure because the other information was already saved
- 19 at this point.
- So there is a central point from a more
- 21 server centric environment where work is done on a big
- 22 server such as a midrange computer or such as the
- 23 example with an All-In-One system in the digital
- 24 environment. For most word processing, that is done at
- a local, but the power failure would not necessarily

- mean the information would be lost. Maybe the last
- 2 character or the last couple of words. But you could
- 3 recover from a power failure. It is not totally
- 4 transparent or done automatically. Someone has to
- 5 intervene. But it is possible and is, in fact, done on
- 6 a regular basis.
- 7 Q. But for Reynolds, it's driven by the PC or
- 8 at a local level and not at a network level?
- 9 A. From the word processing standpoint, that
- is a true statement. It does not compromise the
- 11 quality or the integrity of the information. It is a
- decentralized deployment that is usually more cost
- effective and highly proficient.
- Q. Are you aware of any steps that were
- undertaken by Reynolds to store information with
- 16 respect to voice mail? And that's at the onset of this
- 17 litigation.
- 18 A. Again, repeat the question. I'm sorry.
- 19 Q. With respect to the voice mail systems,
- are you aware of any steps that were undertaken by
- 21 Reynolds once it was served with this lawsuit to
- 22 preserve voice mails?
- A. Again, the normal procedures were in
- 24 place. The voice mail system that Reynolds uses does
  - not have the technical capability to do the same degree

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- of backup scenario to tape that was described with
- 2 regard to other electronic media. Is information being
- 3 retained? Yes, it is. But the instructions with a
- 4 voice mail system -- it is a messaging system. It is
- 5 intended to establish communication and clearly stated
- 6 to the voice mail users.
- 7 The other is the volume of those
- 8 transactions is significant -- the number of voice mail
- 9 messages. So it is technically not feasible and not a
- 10 practice. We retain until the system is full even
- though each person has a voice mailbox, and that
- 12 general retention is usually a matter of weeks as
- opposed to a matter of years, and it's a combination of
- the purpose of voice mail, the volume, and the
- technical capability of the voice mail based on an
- architecture that we are currently employing.
- Q. But there were no steps taken to preserve
- 18 voice mail since the onset of this litigation; is that
- 19 correct?
- A. The preservation of voice mail that was
- 21 the normal policy and the normal practice was not
- 22 altered.
- Q. Okay. Mr. Martin, the last area of
- inquiry is I want to talk about some of the individual
- departments and see if you can help he identify the

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- 1 extent that individual terminals are used in those
- 2 departments.
- With respect to the sales department, we
- 4 already went over it. What about brand management, are
- 5 individual terminals used extensively in the brand
- 6 management department?
- 7 MS. BIXENSTINE: Currently?
- 8 MR. JANECEK: Currently.
- 9 A. In the brand management area, they are
- 10 used.
- 11 Q. Do you know to what level individuals in
- the brand management unit have individual terminals
- 13 available?
- MS. BIXENSTINE: Objection to the form of
- 15 the question. Objection. Asked and answered. It's
- 16 vague. What do you mean by to what level, and also we
- 17 did go over this right after you talked about the sales
- 18 area.
- A. Could you repeat the question, please?
- Q. Sure. Are you able to note a particular
- level where individuals employed in the brand
- 22 management division or department do not have access to
- 23 individual terminals?
- A. Again, this is a complex question similar
- 25 to our discussion of the sales areas. People at

- different levels are granted access based on their need
- 2 to support the business. They are provided terminals.
- 3 Not everyone has a terminal and not everyone has the
- 4 same degree of access within a department or even the
- 5 same hardware or software.
- From a hierarchical standpoint of level,
- you could have a somewhat senior person who does not
- 8 have a terminal and a somewhat junior person who, in
- 9 fact, would potentially report to that more senior
- 10 person in the level structure who would, in fact, have
- 11 a terminal.
- So it's driven by the business needs of
- 13 the positions within that various unit, whether it be
- 14 sales, marketing, or manufacturing; and it's required
- to do their job to meet their job accountabilities and
- 16 responsibilities.
- 17 Q. But you're not going to tell me that a
- 18 senior person in the brand management unit could not
- 19 have access to a terminal if he wanted it?
- A. Repeat that.
- 21 Q. My question is more -- I understand that
- some individuals don't use computers because they don't
- 23 know how or don't want to. What I'm trying to get at
- 24 is to what level are computers made available by
- Reynolds, whether people accept the availability, or to

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- what level does Reynolds make available computers to
- 2 its employees among the different units?
- MS. BIXENSTINE: Objection to the form of
- 4 the question, and I object also that this has been
- 5 asked and answered.
- A. Again, it's based on what position could
- 7 need access to perform their job. Then R. J. Reynolds
- 8 Tobacco Company and the personnel within that
- 9 department, the department management, would, in fact,
- provide that device, terminal PC, and then the
- 11 appropriate access would be there.
- The level approach is just not -- that is
- hard for me to define because it really doesn't exist,
- and it's back to my previous example about a senior
- manager who does not have a PC or a terminal and a more
- junior person that would be in his area of
- 17 accountability who, in fact, does have that and has the
- 18 access that is required to utilize that.
- 19 Q. So if I want this information, basically,
- I need to talk to the department management to
- 21 determine -- they would be able to tell me who does and
- doesn't have access to computers?
- MS. BIXENSTINE: Objection to the form of
- 24 the question. I also object to this entire line of
- inquiry. It's totally irrelevant to this case.

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- 1 A. Who does and who doesn't is back to the
- listing by name. The department management could give
- you an indication of who does and who does not, but
- 4 there again, that would not give you the level
- 5 indication that you are inquiring about as a
- 6 demarcation point that is the -- is a clear indication
- 7 of these do and these do not.
- 8 New hires at Reynolds Tobacco Company at
- 9 the lowest level throughout the organization could, in
- 10 fact, have access. A person who had been there for 30
- 11 years and was in senior management could, in fact, not
- have a terminal. The appropriateness of who does
- within that particular department is what is required
- 14 for that person to do the job.
- 15 Q. I think you have answered my question
- 16 finally which was that new hires can have access to a
- 17 computer?
- 18 MS. BIXENSTINE: If there's a business
- 19 need.
- 20 A. If there is a business need, that is
- 21 accurate.
- MS. BIXENSTINE: I think he said that
- around ten-thirty this morning.
- Q. Mr. Martin, for the last line of
- 25 questioning, I want you to identify databases with

- certain selective departments that you're aware of.
- With respect to the sales department, we went over the
- 3 Marlin. We went over the MARS, the AIM, the --
- 4 MR. MCKIM: There's no MARS.
- 5 Q. -- the MRS --
- A. MRS.
- 7 Q. -- the MRS and the AIM. Are you aware of
- 8 any other data systems that the sales department
- 9 utilizes?
- MS. BIXENSTINE: Objection to the form of
- 11 the question.
- 12 Q. I believe you mentioned MARC as well.
- A. Each of the major systems that we
- 14 discussed in some of the exemplars such as -- you did
- not say SIS. SIS would, in fact, be one. We discussed
- 16 PPS, and that, in fact, would be one of the databases.
- Marlin, if it hasn't been -- we had discussed Marlin?
- 18 Q. Yes.
- A. We discussed the VSR, volume sales
- 20 reporting. We discussed the distributors with regard
- 21 to VSR, and those distributors would be in our customer
- 22 services system, and that is --
- Q. Is that where the AIM is?
- A. Well, it becomes part of the source for
- 25 AIM and part of the source for VSR as well, but it is a

# CONFIDENTIAL separate application that is utilized.

- We did discuss the human resources system.
- 3 This is a difficult question. One of the exemplars was
- 4 the map. The basis for that map was really the SIS in
- 5 combination with the sales planning with combination of
- 6 our sales call manpower planning to actually generate
- 7 what the geographies could look like.
- Now, if you pull all of those components,
- 9 then you end up with a much smaller around geography
- 10 but a different type database. I think we have or I
- 11 have named the major sources of information that could
- 12 be put together in smaller databases including a spread
- sheet as an example on a PC, but the information is
- 14 still the same.

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- 15 Q. And that's what I'm looking for is the
- 16 source information.
- 17 A. I've tried to name the major sources of
- 18 the information as related to this deposition. I mean,
- 19 I cannot -- I cannot name each one of the major -- of
- the subsets of the databases. Like spread sheets, each
- 21 spread sheet would have its own.
- Q. What about brand management, other than
- 23 the sources that you have already testified, would they
- have any additional sources or major sources?
- 25 A. The financial -- we did mention that

- somewhere, but the financial system would be.
- Q. What about marketing services, other than
- 3 the systems and sources that you've already talked
- 4 about, would they have any additional?
- 5 A. No other ones come to mind than those for
- 6 the marketing area.
- 7 Q. What about consumer research, would they
- 8 have any additional sources to draw upon?
- 9 MS. BIXENSTINE: Objection to the form of
- 10 the question. I don't remember any testimony about
- 11 consumer research department.
- MR. JANECEK: That's why I'm asking if
- there's any additional sources that they can draw upon.
- MS. BIXENSTINE: Well, I don't know that
- there's a consumer research department.
- 16 Q. Is there a consumer research department or
- 17 group?
- 18 A. Not to my knowledge. Within the marketing
- department, there is a consumer area. I'm not sure
- what the title of that particular area is, but it would
- 21 be -- it would utilize the basic systems and sources of
- information that we have described.
- Q. What about the executive management?
- MS. BIXENSTINE: Objection to the form of
- 25 the question.

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- 1 A. Can you clarify executive management for
- 2 me?
- Q. Counsel has previously produced an
- 4 internal organization structure of the various
- departments from 1987 to date. One of departments that
- 6 continuously appears is entitled Executive Management.
- 7 Whether it's a group or a department or a division,
- 8 it's unclear.
- 9 MS. BIXENSTINE: Objection to the form of
- 10 the question. Assumes facts not in evidence.
- 11 A. Would you please --
- Q. My question is other than the sources and
- 13 systems you have previously identified, would executive
- 14 management have access to additional sources or
- 15 systems?
- A. And you're referring to people who are
- 17 assigned to --
- 18 Jim Johnson.
- MS. BIXENSTINE: Do you mean people who
- report to the CEO or the chairman of the board?
- Q. And/or the CEO or the chairman of the
- 22 board. We could go through the organizational --
- MS. BIXENSTINE: For executive management,
- you mean CEO or chairman of the board or people who
- 25 directly report to them?

1	MR. JANECEK: The vice presidents
2	MS. BIXENSTINE: Not all vice presidents
3	report directly to them. There are a lot of vice
4	presidents. So you mean the CEO and the chairman of
5	the board and the direct reports to them?
6	MR. JANECEK: Let me show you an example.
7	This group (indicating).
8	I'll have the court reporter mark that as
9	Exhibit 16. Throughout the documents produced by
10	Reynolds and these organizations charts, this group has
11	been referred to as the executive management
12	executive there, it's just executive the
13	executive department. These are the individuals I'm
14	referring to.
15	MS. BIXENSTINE: Mark that as an exhibit.
16	(The documents referred to were
17	marked as Plaintiff's Exhibit 16 for
18	identification, and attached to and made a
19	part of this deposition.)
20	MS. BIXENSTINE: Note for the record that
21	Exhibit 16 is an organization chart from April 1993,
22	and I believe there have been some changes since that
23	time. Is your question what systems would people in
24	these positions that are denominated on Exhibit 16 have
25	access to?

1	CONFIDENTIAL MR. JANECEK: That group other than the
2	ones that Mr. Martin has testified to, if any.
3	MS. BIXENSTINE: And the question is what
4	they have access to or what they would regularly use.
5	MR. JANECEK: What they have access to.
6	What other major areas of information.
7	MS. BIXENSTINE: You've got R & D on here.
8	You've got financial. You've got operations. You've
9	got personnel.
0	A. This is a very broad, difficult, complex
.1	question that there is a title that is on here,
. 2	executive vice president of operations, that that
L 3	position is different and the person that is named on
L <b>4</b>	this chart is, in fact, different.
L 5	There's been organization changes. But
16	from the functional area of operation, does it utilize
L 7	information that is, in fact, different from what we
18	have described? The answer is, yes, because the
١9	operation function is oriented toward the manufacturing

information that is, in fact, different from what we have described? The answer is, yes, because the operation function is oriented toward the manufacturing arena and has to do with the logistics, has to do with procurement, has to do with functions that are different from the ones we have been discussing around the sales and marketing arena.

So the information that people -- if such positions still exist and the people that are in those

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- 1 positions, whomever they may be, do they have assess to
- 2 different types of information, the answer is yes.
- Remember I described a very complex,
- 4 highly integrated portfolio of over 250 different
- 5 applications, all of which are oriented toward
- 6 supporting the business functions that are generally
- depicted by this exhibit, and, yes, they do have
- 8 different information availability because their
- 9 function requires different information availability.
- Q. But my question is of those 250 different
- 11 sources you've identified, 10 key sources or 10 major
- 12' sources -- I can't remember the exact language you used
- -- my question is what key sources or major sources
- 14 other than the ones you've testified to would the
- 15 executive management level have access to?
- MS. BIXENSTINE: Objection to the form of
- 17 the question.
- 18 A. Could you clarify what they would have
- 19 access to with regard to what?
- Q. Let me ask it this way. You said that
- 21 there's approximately 250 databases available here at
- 22 Reynolds?
- MS. BIXENSTINE: Objection. Systems.
- Q. Systems. Databases. How many databases
- 25 does Reynolds maintain?

# CONFIDENTIAL MR. MCKIM: He's used the term

- 2 applications. It's been applications, not databases,
- 3 not systems. Applications.

- A. I do not know the exact number of
- 5 databases that are used. Databases are used to support
- 6 the applications. So consequently, there could be a
- 7 composite of several different sources of information
- 8 to create a new database. So the 250 are the
- 9 functional applications that are oriented toward
- supporting the entire business and all elements of that
- business and particularly the major functional elements
- of sales, marketing, manufacturing, etc.
- So this chart covers the functional areas
- 14 in general of the business, and we have not discussed
- every application that the person who may be in that
- 16 particular functional area would in essence consider
- 17 critical to their operation in performing their
- 18 functional accountabilities.
- 19 MS. BIXENSTINE: Frank, I want to note
- 20 that it's five-thirty, and this line of inquiry is
- outside the scope of the deposition notice that you
- 22 have served.
- MR. JANECEK: Actually, it's not. If you
- 24 look at Item 4, the nature and extent of any computer
- analysis of or database for retaining information on

- any of the topics noted above.
- MS. BIXENSTINE: Right. Which was the
- 3 topics noted in 3(a) through (j), but I assume that
- 4 means 2(a) through (j), and what applications Reynolds
- 5 has for research and development or manufacturing or
- 6 operations or financing administration have nothing to
- 7 do with the items listed in Schedule 2(a) through (j),
- 8 nor do they have anything whatsoever to do with the
- 9 Mangini case which relates to the Joe Camel advertising
- 10 campaign.
- 11 BY MR. JANECEK:
- 12 Q. Mr. Martin, earlier you testified that
- 13 Reynolds affiliates have access to electronic mail.
- 14 What about advertising agencies, are there any or any
- 15 other third parties?
- 16 MS. BIXENSTINE: Objection to the form of
- 17 the question. Access to electronic mail? I'm not sure
- 18 what you mean. Do you mean can they access Reynolds'
- 19 E-mail or do you mean is there a capability to send
- 20 electronic mail between Reynolds Tobacco and various
- 21 third parties?
- MR. JANECEK: Can send and receive.
- A. Would you repeat the question, please?
- Q. Earlier you testified that Reynolds and
- its affiliates have the capabilities to send and

- receive electronic mail. What other entities besides
- 2 Reynolds and its affiliates have that capability?
- MS. BIXENSTINE: Can you read that
- 4 question back?
- 5 (Record read as follows:
- 6 "Question: Earlier you testified
- 7 that Reynolds and its affiliates have the
- 8 capabilities to send and receive
- 9 electronic mail.")
- MS. BIXENSTINE: You mean between and
- 11 among each other?
- MR. JANECEK: Exactly.
- MS. BIXENSTINE: You don't mean what other
- entities in the world have E-mail capabilities?
- MR. JANECEK: No.
- MS. BIXENSTINE: Okay. If you understand
- the question, you can answer.
- A. One more time please, if you would repeat
- 19 it.
- Q. Back up. Is it true that Reynolds and
- 21 Reynolds affiliates can send and receive electronic
- 22 mail to each other?
- MS. BIXENSTINE: Objection to the form of
- the question. Do you mean can Reynolds send E-mail to
- every affiliate, all 150 or however many there are?

# CONFIDENTIAL MR. JANECEK: I believe he testified that

- 2 virtually all of them have that capability, but I want
- 3 to make sure.
- A. With regard to E-mail?
- 5 Q. E-mail.
- A. I said with regard to affiliates that we
- 7 do have the capability, but that did not mean that we
- 8 had the capability to all locations and all
- 9 departments. Also, it is very limited functionality
- 10 and very recent functionality that exists that E-mail
- 11 -- because different affiliates run different E-mail
- 12 packages, there are some technical hurdles that make
- the process extremely difficult in some arenas, and,
- 14 therefore, the capability for anyone at one affiliate
- 15 to send to anyone at another affiliate does not exist.
- In a limited form in general, the key areas that
- 17 require business communication through electronic mail
- 18 can, in fact, accomplish that, but that is not every
- 19 location and every individual and every affiliate
- throughout the R. J. R. family.
- Q. Other than the affiliates, are there any
- other entities that have those capabilities?
- MR. MCKIM: Which capabilities?
- MR. JANECEK: The capabilities he just
- 25 discussed to send and receive electronic mail.

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- 3 A. Yes, there is.
- Q. What other entities does Reynolds -- with
- 5 whom does Reynolds have that ability?
- A. E-mail is not an unusual business
- 7 practice. It is an electronic messaging system that
- 8 allows you to transmit messages from Point A to Point
- 9 B. There are third party providers of capability that
- would allow you to transmit an E-mail from one company
- 11 to another. An example of that would be through a
- 12 third party like Compuserve.
- 13 Q. We're not talking about the third parties.
- 14 I'm talking about Reynolds systems -- E-mail within
- Reynolds systems, not getting on the Internet and
- 16 sending it to Joe Blow in Africa.
- 17 A. Okay. There are limited E-mail
- 18 capabilities. To send -- they have to be identified in
- our system so that we can receive as well. They can
- send it, and unless they're coming in through a generic
- 21 approach such as the Internet that you described or
- through a third party service, then they would have to
- 23 be defined within our E-mail system.
- The only ones that come to my mind right
- 25 now are the MARC and the IRI with regard to E-mail

- Q. I'm not sure you're answering the question
- 3 that I asked. The question was -- maybe we need to
- 4 revisit it. The question is who does Reynolds have
- 5 E-mail capabilities to send and receive E-mails? And
- 6 this is not the Internet or third party providers but
- 7 Reynolds E-mail.
- 8 MS. BIXENSTINE: Objection. Asked and
- 9 answered. He said MARC and IRI.
- MR. JANECEK: And MARC and IRI, I believe,
- 11 are systems and not --
- MS. BIXENSTINE: He said IRI was a third
- 13 party provider.
- 14 Q. Okay. IRI is one that does the Marlin.
- 15 It gathers the data for --
- 16 A. Correct.
- Q. Okay. What about MARC? I thought that
- 18 was the marketing database?
- 19 A. It is, but it's also an entity.
- Q. What is MARC?
- A. I do not recall exactly what the acronym
- 22 stands for.
- Q. Now, you stated that to have access to the
- Reynolds E-mail, they've got to be recognizable by
  - Reynolds. Is that by some kind of user ID?

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- 1 A. Yes, it is. It means that you have to be
- defined unless you are taking the generic approach that
- you referenced earlier through a third party provider
- 4 or the Internet.
- 5 Q. Does Reynolds have the capability to print
- 6 out a list of user ID's?
- 7 A. Would you clarify that, please?
- 8 Q. Does Reynolds have the ability to print
- 9 out a list of ID's that the Reynolds E-mail system
- 10 recognizes?
- MS. BIXENSTINE: Objection. Asked and
- 12 answered.
- 13 A. The response to that question was
- something that we discussed earlier with regard to the
- ability is it technically feasible, would it be
- 16 cumbersome, is it something that we normally do --
- Q. When we talked about identifying the
- individuals, but what about just a list of user ID's?
- A. Do you mean a list of numbers?
- Q. Well, does the Reynolds E-mail -- do you
- 21 send it to a number or do you send it to a name or a
- 22 nickname?
- 23 A. Each user is uniquely identified, and
- that's usually in association with the individual's
- 25 name.

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- 1 Q. For example, do you have a user ID?
- A. Yes, I do.
- 3 Q. What's yours?
- 4 MS. BIXENSTINE: Objection. It's totally
- 5 irrelevant and proprietary. Why do you need to know
- 6 his user ID number?
- 7 Q. Just give me an example of an individual's
- 8 user ID name.
- 9 A. T-S-A-B.
- Q. And what would T-S-A-B stand for?
- 11 A. Basically, it would not. That is one that
- is a generic in the way that is assigned ID's. This is
- 13 a complicated -- getting to an ID is a process or
- 14 getting to the E-mail system requires you to have an ID
- 15 to start with. Additionally, it requires you to have a
- 16 password to start with.
- With regard to the E-mail system, it
- 18 requires you to, again, be uniquely identified and also
- uniquely have a password that's associated with that.
- 20 So there are multiple ID's associated with the multiple
- 21 system.
- There is one standard ID which is the
- 23 network ID that really starts that, and that is the
- 24 base ID that anyone accessing either internally or
- externally the R. J. Reynolds Tobacco Company's network

- 2 user ID.
- 3 With regard to the financial systems,
- 4 there is also an ID that's associated that could, in
- 5 fact, be different.
- 6 Q. We're just talking about the E-mail
- 7 system.
- 8 A. The E-mail system, in fact, has an ID that
- 9 is associated with a mailbox for an individual, and
- 10 that's -- depending on the system -- is usually some
- relationship to the person's name. It does not have to
- be, but as a practice, it usually is so they can be
- 13 identified.
- 14 Certain E-mail systems don't provide
- 15 capability that you can do that because their ID's are
- very limited in their length and could be very limited
- characters, and it varies within -- within our company.
- 18 Q. Would it be just as burdensome to print
- out a list of user mailboxes as it would be to identify
- individuals that use E-mail or that have an E-mail ID?
- 21 MS. BIXENSTINE: Objection to the form of
- the question. If you know what is meant by using
- 23 mailboxes, you can answer.
- A. It would be just as burdensome, and I'm
- 25 having difficulty determining the difference between --

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1 Q.	It	would	still	take five	people and a

- 2 matter of days to print out that list?
- A. Yes, it would. There would have to be
- 4 that many people involved in accomplishing that.
- 5 Q. And it would take a matter of days to
- 6 generate that list?
- 7 A. Yes, it would. We have multiple E-mail
- 8 systems.
- 9 MS. BIXENSTINE: Frank, how are you doing
- 10 because I have a flight to catch tonight.
- MR. JANECEK: Let me take a look at my
- notes and see if I've got anything else.
- Q. Mr. Martin, you testified that within the
- last couple of years Reynolds' use of computers has
- 15 greatly expanded. Can you describe the difference
- between the time you were talking about prior to the
- 17 expansion and today?
- MS. BIXENSTINE: Objection to the form of
- 19 the question. Extremely vague.
- 20 A. Could you clarify the question, please?
- Q. Let's break it down. I know you testified
- that the LAN system was utilized within the last two to
- 23 three years. What other differences --
- 24 MS. BIXENSTINE: Objection. You're
- 25 mischaracterizing the record.

1	A. The infrastructure with regard to
2	information technology is driven by changes in that
3	technology is more affordable, and that's from the
4	perspective of the end devices, the ability to
5	centralize and distribute resources, computing
6	resources to individuals. That's usually associated
7	with the availability of what we've characterized
8	during this process as a terminal of some type where an
9	individual has access and utilizes that terminal in
10	performing their job responsibilities.
11	Due to affordability and the availability
12	of technology and changes in the organizational
13	structure that R. J. Reynolds has deployed today, more
14:	people within the company have and are utilizing
15	terminals than it did in the previous years such as '90
16	and '91. It is the number of devices, the functional
17	capability of the applications that support the
18	business, and with the intent to decentralize decision
19	making to its lowest level that would be appropriate.
20	So when I was referring to the increase in
21	the information technology infrastructure, it was with
22	regard to the number of people who utilize and have
23	available devices and terminals to access information
24	and to utilize that information as opposed to saying

information technology wasn't significantly utilized

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- throughout R. J. Reynolds Tobacco Company prior to
- 2 that.
- It is a matter of in -- as with most
- 4 businesses, R. J. Reynolds Tobacco Company has found
- 5 that it is important to leverage information in its use
- 6 to help gain efficiencies within supporting the
- 7 business operation, and in essence more of the
- 8 organization has become more interested and somewhat
- 9 dependent on utilizing that information because we do
- not have the human resources that we once did to
- 11 accomplish the same task.
- Q. Other than the number of PC's, I think you
- said that E-mail was relatively new as well?
- 14 MS. BIXENSTINE: Objection. Is that a
- 15 question? Objection to the form of the question.
- 16 E-mail in a user friendly form. Again,
- 17 back to numbers who would utilize it. E-mail
- 18 capability in a mainframe arena has existed -- the
- 19 technology has been around for a long time. The
- technology versus the number of people using it is, in
- 21 fact, different because it's -- until recently,
- 22 information processing was not what is referred to as
- user friendly. It was difficult to use and was often
- characterized as taking a techie to be able to do that.
  - The infrastructure and the increase that I

- was referring to is for operations that are more user
- 2 friendly and can be used by someone who is not a
- 3 technical guru or consultant.
- Q. So after 1992, E-mail became user
- friendly, is that what I'm understanding you to say?
- A. User friendly -- that E-mail became more
- 7 user friendly because of the nature of the product and
- 8 became utilized on an ever increasing basis in
- 9 combination with the expansion of our LAN environment
- that had existed prior to that but, again, not in the
- 11 numbers that we're talking about throughout each
- departmental functional area of the company.
- Q. What about other systems, were there
- 14 similar expansions?
- 15 A. I'm -- please.
- 16 Q. Besides the LAN and the number of PC's
- that have expanded or were greatly expanded after 1992,
- were there other areas that similarly showed a great
- 19 expansion?
- 20 A. Yes, there were that I had indicated. For
- 21 example, the Marlin system is a very recent system. I
- 22 would consider that an improvement just as I would the
- 23 increase in the number. The functionality associated
- with we've been describing or referencing 250
- 25 applications has been increasing in areas that they are

- 1 very recent such as Marlin is a very recent system. We
- 2 described AIM as a very recent system. Some of the
- 3 other systems have progressed but not being brand new.
- 4 I would consider those as being gradually enhanced.
- Do you have any other new systems, brand
- 6 new systems?
- 7 A. Brand new from?
- 8 Q. Similar to Marlin and AIM, the ones you
- 9 were just talking about?
- 10 A. A system would be -- our customer services
- 11 area, it has a new system.
- Q. Any others?
- 13 A. The manufacturing area has several new
- 14 systems.
- 15 Q. Beside -- putting manufacturing aside?
- 16 A. The personnel area has a new system, and
- 17 the financial area has a major module of a new system
- 18 that is, in fact, new. Those are the major ones.
- 19 There could be others. Those are the major ones that
- 20 come to mind across the company.
- MR. JANECEK: I don't have any other
- 22 questions.
- 23 EXAMINATION
- 24 BY MS. BIXENSTINE:
- Q. I have a few follow-up questions. Mr.

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- 1 Martin, as you know, I'm Kim Bixenstine, and I
- 2 represent the defendants in this case, and I have a few
- 3 questions to clarify the record for this deposition.
- I believe you testified earlier that
- 5 certain affiliates of R. J. Reynolds Tobacco Company
- 6 have access to certain top line summary financial
- 7 information of R. J. Reynolds Tobacco Company; is that
- 8 right?
- 9 A. That is correct.
- 10 Q. Do all of the affiliates in the R. J. R.
- 11 Nabisco family, which number approximately 150, have
- 12 access to R. J. Reynolds Tobacco Company's top line
- 13 summary financial information?
- 14 A. No, they do not.
- Q. What affiliates of R. J. Reynolds Tobacco
- 16 Company would have access to that top line summary
- 17 financial information of R. J. Reynolds Tobacco
- 18 Company?
- 19 A. That top line information is made
- 20 available in connection with management status, and
- 21 that would be Tobacco International, R. J. Reynolds
- Tobacco International, R. J. Reynolds Tobacco Company,
- Nabisco Brands, and R. J. R. Nabisco, meaning the
- 24 parent corporation.
- Q. Is it fair to say then, sir, that there is

- sharing of top line financial information only among
- the top tier subsidiaries of R. J. R. Nabisco, Inc. and
- R. J. R. Nabisco, Inc., the parent company?
- A. Yes. And it's very top level information.
- Q. Can R. J. R. Nabisco, Inc. tap into any of
- 6 the financial systems of R. J. Reynolds Tobacco
- 7 Company?
- A. Please one more time.
- 9 Q. Can it access the financial systems of R.
- 10 J. Reynolds Tobacco Company other than this top line
- 11 summary financial information you have described?
- A. No, it can not.
- 13 Q. Is that top line summary financial
- information available to them only when R. J. Reynolds
- 15 Tobacco Company makes it available to them -- to R. J.
- 16 R. Nabisco, Inc.?
- 17 A. Yes, it is.
- 18 Q. You have testified today at length about
- 19 certain applications that R. J. Reynolds Tobacco
- 20 Company uses for its sales and marketing functions.
- 21 Can any of the affiliates of R. J. Reynolds Tobacco
- 22 Company access the information in those systems such as
- 23 the SIS system, the sales information system, the
- 24 Marlin system, the MSA system, the AIM system?
- MR. JANECEK: Objection. Vague and

- ambiguous. You're talking about after they submitted
- their request under the procedures that he outlined
- 3 earlier?
- 4 MS. BIXENSTINE: Excuse me?
- 5 MR. JANECEK: Are you talking about if
- 6 those affiliates or the individuals within those
- 7 affiliates have submitted the request procedure that he
- 8 was outlining earlier?
- 9 MS. BIXENSTINE: No.
- 10 Can the affiliates access that information
- in the systems that you testified to that are used by
- the sales and marketing functions?
- 13 No, they cannot.
- 14 Q. And if they submitted a so called request
- 15 or -- strike that.
- Do individuals employed by other companies
- that are subsidiaries of R. J. R. Nabisco, Inc. ever
- 18 submit requests for information contained in Reynolds'
- 19 sales and marketing application systems?
- 20 A. No, they do not. Each company has its own
- 21 systems, and the access is within those companies, and
- that is not a request that I have seen from someone
- 23 else to have access to.
- Q. So in other words, there isn't a sharing
- of marketing and sales information between and among

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1	Reynolds	Tobacco	Cor	npan	v i	and	its	af	fil	iates

- 2 MR. JANECEK: Objection to the form of the
- 3 question. It's leading.
- 4 A. The affiliates do not have access to our
- 5 -- our, being R. J. Reynolds' Tobacco Company -- sales
- 6 and marketing information or their associated
- 7 databases.
- 8 Q. Does Reynolds Tobacco have access to any
- 9 such databases that may be maintained by any of its
- 10 affiliates?
- 11 A. No, we do not.
- 12 Q. I'd like to move to the exhibits that were
- marked as Exhibits 3, 4, and 5 which were identified in
- response to Schedule B(1)(a), the listing of retail
- stores that sellers sold Camel cigarettes in
- 16 California.
- Does Reynolds have a complete listing of
- 18 every retail store in California that sells its
- 19 products?
- A. No, we do not.
- Q. The exemplar from the sales information
- 22 system that has been marked as Exhibit 3, if the court
- reporter could hand it to you -- strike that.
- The sales information system, would that
- 25 contain an exhaustive list of every retail store in

# CONFIDENTIAL California that sells Reynolds product?

- A. No, it would not.
- Q. So if one printed out the entire list from
- 4 which Exhibit 3 comes, it would not be an exhaustive
- 5 list of every retail store in California that sells
- 6 Reynolds products?

- 7 A. No, it would not.
- 8 Q. Now, with respect to Exhibit 5, which is
- 9 an exemplar from the AIM system, if one printed out
- 10 every retail store in California on the AIM system,
- would that be an exhaustive list of every retail store
- in California that sells Reynolds products?
- A. No, it would not.
- Q. Mr. Martin, you testified about the MARC
- system which or -- strike that. Is that system or am I
- 16 correctly summarizing your testimony that that system
- 17 contains the names of consumers who purchased Reynolds
- 18 product or potential consumers of Reynolds products?
- 19 A. That is correct.
- Q. Does Reynolds take any steps to ensure
- 21 that all the individuals contained in that database or
- that related system are over the age of 18 years old?
- A. Yes, we do.
- Q. What steps does Reynolds take to ensure
- that everyone on the MARC system and database is over

- 1 the age of 18?
- A. This is a complex process, but they -- an
- 3 individual's name is associated with an address, and
- 4 that information comes in what we refer to as a file.
- 5 That name file and with that address could come with
- 6 information through a mail-in or through a sales person
- 7 in the field that would have an age and a signature
- 8 card associated with it that would clearly state that
- 9 the person signing the card verifies the information is
- 10 correct.
- Additionally, if we would receive a name
- that would not have a card, then the process that
- Reynolds would go through is called a rescreening
- 14 process that would request the individual to fill out
- and sign a card verifying that their information is
- 16 correct including the age. That process is identified
- as occurring in individuals that we do not have
- 18 signature cards for that have verified their age, then
- 19 are uniquely identified as well.
- 20 Each time that information is used in
- 21 connection with something that the marketing department
- would like to accomplish such as the mailing of
- 23 information or some solicitation, then the initial
- 24 process of generating that mail file goes through this
- age verification process that is part of the system to

- 1 verify that we have to the best of our knowledge a
- 2 confirmed indication of the individual's age.
- 3 Q. Do the signature cards that you've
- 4 described contain any information about whether the
- 5 individual is a smoker?
- A. Yes, they do. Part of the information is
- 7 the frequency that you purchase products and the brands
- 8 that you would purchase as an example.
- 9 Q. Mr. Martin, I'd like to clarify something
- 10 with regard to what has been marked as Deposition
- 11 Exhibit 10.
- 12 A. Could I clarify one thing with regard to
- 13 the age process?
- 14 Q. Yes.
- 15 A. In that process, if it was identified in
- 16 some manner that it was verified that a person had
- 17 misstated their age or they were not of the appropriate
- 18 age, they would not be put on the database at all. So
- 19 the only people that were on the database are those
- that the process of verifying has occurred and that
- 21 from the standpoint of age verification has taken
- 22 place.
- Q. With respect to Exhibit 10, which I'm
- handing you, this I believe you testified is an
- exemplar of information from the MSA system showing the

- 1 market share of shipments by Reynolds to its
- distributors throughout the U.S. and in California for
- 3 Camel; is that right?
- 4 A. That is correct.
- 5 Q. Distributors to whom Reynolds sells its
- 6 product were located in California -- strike that.
- 7 Can distributors to whom Reynolds sells
- 8 its product sell cigarettes to retailers who are
- 9 located outside of California?
- 10 A. Oh, yes, they most definitely can.
- 11 Q. Can distributors who are located outside
- of the state of California sell Reynolds cigarettes to
- 13 retailers who are within the state of California?
- 14 A. Yes, they can.
- Q. So does Exhibit 10 fairly reflect market
- share for Camel with respect to retail sales of
- 17 cigarettes either for the nation as a whole or in
- 18 California?
- A. No, it doesn't because it is with regard
- 20 to shipments, not with regard to retailer. This is R.
- J. Reynolds' shipment to distributors in California,
- not the distributors to retail connections.
- Q. Sir, with respect to E-mail, before the
- implementation of the Enterprise LAN to which you
- 25 testified, could employees of R. J. Reynolds Tobacco

- 1 Company use electronic mail to communicate with anyone
- else at R. J. Reynolds Tobacco Company?
- A. Yes, they could, but it was very, very
- 4 limited in its functionality and really in its use
- 5 because it was not user friendly.
- 6 Q. Was it the implementation of the
- 7 Enterprise LAN that facilitated the use of E-mail by
- 8 most people within the company?
- 9 A. The implementation of the Enterprise LAN
- 10 was one of the key factors in making that accessible to
- a broader base in combination with the E-mail software
- 12 itself.
- 13 Q. Mr. Martin, does everyone at R. J.
- 14 Reynolds Tobacco Company who has access to the calendar
- 15 software use it?
- 16 A. No, they do not.
- MS. BIXENSTINE: I have no further
- 18 questions.
- 19 RE-EXAMINATION
- 20 BY MR. JANECEK:
- Q. Mr. Martin, I have a few questions. With
- respect to your identification of 250 applications
- 23 within R. J. R., were those applications -- were you
- 24 identifying those applications within R. J. Reynolds
- 25 Tobacco Company?

- 1 A. Please repeat the company.
- Q. You testified that there were over 250
- 3 applications and/or databases that R. J. R. had
- 4 available to it. Are those solely within R. J. R.'s
- 5 ownership, not any affiliates?
- A. Yes, they are.
- 7 Q. What would be the number of applications
- 8 if you were to count all of the affiliates'
- 9 applications?
- MS. BIXENSTINE: Objection. It's beyond
- 11 the scope of this deposition. He's employed by R. J.
- Reynolds Tobacco Company, and I don't know if he has
- any knowledge about the applications of the affiliates.
- 14 Q. You testified that all of the affiliates
- have different applications than R. J. R.; is that
- 16 correct?
- MS. BIXENSTINE: Objection to the form of
- 18 the question.
- A. Would you repeat the question, please?
- Q. Ms. Bixenstine asked you if the
- 21 applications or the systems of the affiliates were all
- separate, apart, from R. J. Reynolds Tobacco, and you
- testified that they were; is that correct?
- A. That is correct.
- Q. You also testified that no affiliate could

- ever have access to any database owned by R. J.
- 2 Reynolds; is that correct?
- MS. BIXENSTINE: Objection.
- 4 A. No. I testified that no affiliate had
- 5 access to R. J. Reynolds Tobacco Company's information.
- 6 There's not a business requirement. Technically
- 7 feasible is one thing. With regard to the business
- 8 practice is another, and the business practice is
- 9 because it's not required by the business necessity,
- 10 people outside of R. J. Reynolds Tobacco Company and
- 11 sister companies do not have access to the information
- we're describing.
- Q. So if Sports Marketing Enterprises, Inc.
- 14 needed access to the MARC system, it could not have
- 15 such access?
- MS. BIXENSTINE: Objection to the form of
- the question. Sport Marketing is now a division of R.
- 18 J. Reynolds Tobacco Company.
- A. Would you repeat?
- Q. Prior to Sports Marketing becoming a
- 21 division of R. J. Reynolds Corporation when it was
- 22 Sport Marketing Enterprises, Inc., if they needed
- 23 access to the marketing databases, could they get such
- 24 access for business reasons?
- A. I have considered Sports Marketing as part

- of the R. J. Reynolds Tobacco Company family as opposed
- 2 to the corporate definition of an affiliate as we are
- 3 referring to Tobacco International versus R. J. R.
- 4 Nabisco versus Nabisco Brands.
- 5 For business reasons and in support of the
- 6 Tobacco Company, is that technically feasible and
- 7 doable? Yes, it is. Remember the authorization
- 8 process. So consequently, that's something that would
- 9 have to be put in place and would have to be
- 10 accomplished before they would be granted access to
- 11 that information.
- 12 Q. Are you aware of any instance in which
- such access has been granted in the past?
- A. No. None come to mind right now.
- 15 Q. Is it your testimony that no such access
- has ever been granted in the past?
- MS. BIXENSTINE: Objection.
- 18 A. No. My response was that none come to
- 19 mind at this time.
- 20 Q. You testified about the steps taken to
- 21 ensure that individuals in the MARC system are older
- than 18. Is it your testimony that none of the
- 23 individuals identified in the MARC system could
- 24 possibly be younger than 18 years of age?
- 25 A. Repeat that question again, please.

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- 1 Q. Is it your testimony that no person
- 2 identified in the MARC system could possibly be younger
- 3 than 18 years of age?
- A. Through the verification process, in fact,
- if a consumer had created a fraud by indicating that
- 6 the information contained on that signature card was,
- 7 in fact, true when, in fact, it was false in reality,
- 8 then that is a potential occurrence.
- 9 Q. Are you aware that that has happened in
- 10 the past?
- MS. BIXENSTINE: Objection to the form of
- 12 the question.
- 13 Could you please clarify the question?
- Q. Are you aware of any instance in which a
- 15 signature card stating that some person was 18 years or
- older was not, in fact, 18 years or older?
- 17 A. I am aware where the age verification
- process has identified that the ages were in incorrect.
- 19 I am not aware of where anyone was, in fact, identified
- 20 as and verified that it was under 18. If, in fact,
- 21 that does occur or would occur, then that would be
  - 22 taken care of.
  - 23 I'm just not aware of all the transactions
  - that occur. The mechanism to prevent that and to
  - 25 accommodate that if it occurs is, in fact, in place

- within the age verification process, and that's what
- 2 it's for is to verify the age.
- 3 Q. Mr. Martin, you earlier testified that
- 4 Reynolds keeps absolutely no information on the market
- 5 share of individuals who purchase Camel cigarette that
- are younger than 18 years of age. Do you recall that?
- 7 MS. BIXENSTINE: Objection to the form of
- 8 the question.
- 9 A. No, I do not recall that.
- 10 Q. Are you aware of whether Reynolds keeps
- information, any information, on the market share of
- individuals who purchase Camel cigarettes who are
- younger than 18 years of age?
- A. No, I am not aware of any information.
- Q. Would it surprise you to learn that R. J.
- 16 Reynolds through discovery has produced documents
- identifying market segments of individuals who purchase
- 18 Camel cigarettes who are younger than 18 years of age?
- 19 A. I am not aware of every piece of
- 20 information that is within R. J. Reynolds Tobacco
- 21 Company. That is a fact. And I was not aware if that
- 22 had occurred until you just stated that.
- Q. Would it surprise you to know that such
- 24 documents have been produced?
- 25 MS. BIXENSTINE: Objection. Asked and

- 2 A. Repeat the question.
- MS. BIXENSTINE: You're surprised -- is he
- 4 surprised we produced documents, if they existed?
- 5 MR. JANECEK: No. Is he surprised that
- such documents are maintained by Reynolds?
- 7 MS. BIXENSTINE: This is documents that
- 8 show market share for under age, not market research
- 9 conducted by them?
- MR. JANECEK: Market share of underaged
- 11 individuals.
- MS. BIXENSTINE: Not market research
- 13 conducted by them?
- MR. JANECEK: Whether it's market research
- or not. Market share of individuals who purchased
- 16 Camel cigarettes that are underaged.
- 17 MS. BIXENSTINE: And you're asking the
- 18 question is he surprised that there's that information?
- MR. JANECEK: Yes.
- MS. BIXENSTINE: Objection to the
- 21 relevance of this. What Mr. Martin's state of mind is
- 22 is absolutely and completely irrelevant to the issues
- 23 in this lawsuit.
- A. That's a difficult question to answer. It
- is more complex than a yes or no. Not knowing what the

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- information you are referencing -- I have no basis to
- 2 be surprised or not surprised by that. I accepted what
- 3 you had said. I think that is more complicated than a
- 4 yes or no question.
- I stated I was not aware of any
- 6 information with regard to the subject that you're
- 7 discussing, and I am not aware of every bit of
- 8 information that is embedded within R. J. Reynolds
- 9 Tobacco Company that is there.
- 10 Q. To the best of your knowledge, where would
- such information be located if not in the I.R.
- 12 department?
- MS. BIXENSTINE: Objection. Asked and
- answered, and this is beyond the scope of redirect.
- A. Earlier when a similar question was asked,
- 16 I responded to the best of my knowledge that that
- sounded as if it were a marketing question and that
- would be the potential area where such information
- 19 clarification from your perspective could occur.
- MR. JANECEK: I have no further questions.
- MS. BIXENSTINE: Mr. Martin will exercise
- his right to review the transcript and sign it.
- (Whereupon, at 6:30 p.m., the
- 24 deposition of MARVIN RAY MARTIN was
- adjourned.)

### CONFIDENTIAL

1	STATE OF NORTH CAROLINA )
2	) ss
3	COUNTY OF FORSYTH )
4	I, BRENDA S. LAMM, the officer before whom
5	the foregoing deposition was taken, do hereby certify:
6	That, prior to being examined, the witness
7	named in the foregoing deposition, to wit, MARVIN RAY
8	MARTIN was by me duly sworn to testify the truth, the
9	whole truth, and nothing but the truth;
10	That said deposition was taken down by me
11	in machine shorthand at the time and place therein
12	named, and thereafter reduced to typewriting under my
13	direction, and the same is a true, correct, and
14	complete transcript of said proceedings.
<b>15</b>	I further certify that I am not interested
16	in the event of the action.
17	WITNESS MY HAND this 3rd day of January,
18	1996.  OFFICIAL SEAL OFFICIAL SEAL
19	Notary Public, North Carolina COUNTY OF FORSYTH BRENDA S. LAMM BRENDA S. LAMM
20	My Commission Expires July 2, 2000  BRENDA S. LAMM
21	Court Reporter for the State of North Carolina
22	the State of North Carolina
23	My commission expires July 2, 2000
24	
25	

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	PAGE L		CHANGE/CORRECTION
1	6	8	"is" - "are"
2	10	5	"15" - "are"
3	10	10	"is" -> "are"
4		2	add "the item you are referring to." after is
5		2	delete ", that you referred to."
6	11	12	insert "throughout our Company" after "maintained"
7	11_1	12	insert "(g)" after "to"  "Right" -> "I understand"
8	11	19	"Right" -> "I understand"
9			"Right" - "I understand"
10	12	<u>Z</u> .	"Information resources" -> "Information Resources" *
11	12	3	insert "," ofter "design" delete "and".
12			insert "and maintenance" after "implementation"
13	12	<u>ه</u>	"R.J." - "R.J. Reynolds *
14	14	23	delete "and"
15	15	18	"of" = "involving"
16	15	18	insect "new" ofter "both"
17	16	/	"Borden" - Boyden"
18	16	4	insert "the field of " after "in"
19	16	<u></u>	insert "some" after "took" and delete "in the course"
2.0			insect "level" after "graduate" and "did" after "but"
21	16	7	insert "receive" after "not"
22			inser+ "users in engineering" after "related"
23	17	9	"of" - s "about"
24	17	13	delete "called" after "is"
			add "a B.S. in " prior to "Engineering"

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change/correction  I 21 15 delete "some"  2 21 17 "Adabase" > ADABAS  3 U W "Adabase" > ADABAS"  4 21 22 "Mail" > "Mail,"  5 22 15 "that" > it"  7 22 17 delete would"  8 22 15 "that" > "calendaring and scheduling"  10 22 25 "They" > "calendaring and scheduling"  11 23 1 insert "terminals" after "those"  12 23 2 "Could" > "maybe able to"  13 23 2 "those" > "it"  14 23 16 "and the" = "or"  15 24 8 insert "clarify the question"  17 24 17 "what" > "programs"  18 25 1 "software" > "software"  19 25 2 "that" > "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" > "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" > "large number"  24 25 20 "that is utilized" > "padcages that we whilzed  25 25 21 insert "all of" after "Name"			
2 21 17 "Adabase" -> ADABAS"  2 12 "Mail' -> "Mail,"  2 2 3 "the other" -> "another"  2 2 15 "that" -> "it"  2 2 16 dumb terminal in ""  2 2 16 "personal or professional" -> "personal professional  2 2 15 "They" -> "Calendaring and scheduling"  10 22 5 "They" -> "Calendaring and scheduling"  11 23 1 insert "terminals after "those"  12 23 2 "Could" -> "maybe able to"  13 23 2 "those" -> "/t"  14 23 16 "and the "-> "Orgital"  15 23 16 "and the "-> "or"  16 24 8 insert "clarity the question"  17 24 17 "what" -> "programs"  18 25 1 "Software" -> "software."  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" -> "large number"  24 25 20 "that is utilized" -> "padcages that are utilized"		PAGE LINE	CHANGE/CORRECTION
21 22 "Mail" = "Mail,"  22 23 "the other" = "another"  22 15 "that" = "it"  22 16 dumb terminal in ""  22 17 delete "would"  22 18 "They" = "calendaring and scheduling"  10 22 25 "They" = "calendaring and scheduling"  11 23 1 insert "terminals" after "those"  12 23 2 "Could" = "maybe able to"  13 23 2 "those" = "it"  14 23 16 "and the " = "or"  15 23 16 "and the " = "or"  16 24 8 insert "clarity the gaestion"  17 24 17 "what" = "programs"  18 25 1 "software" = "software"  19 25 2 "that" = "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" = "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" = "large number"  24 25 20 "that is utilized" = "packages that are utilized" = "packa	1	21 15	delete "some"
22 15 "He other" == "another"  16 22 15 "that" == 'it"  17 22 17 delete 'would"  18 22 18 dumb terminal in ""  19 22 19 "personal or professional" == "personal professional"  10 22 25 "They" == "calendaring and scheduling"  11 23 1 insert "terminals" after "those"  12 23 2 "Could" == "maybe able to"  13 23 2 "those" == "it"  14 23 16 "and the " == "or"  15 23 16 "and the " == "or"  16 24 8 insert "clarity the guestion"  17 24 17 "what" == "programs"  18 25 1 "Software" == "software."  19 25 2 "that" == "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" == "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" == "large number"  24 25 20 "that is utilized" == "packages that are utilized" == "packages	2	21 17	"Adabase" -> ADABAS
"the other" = "another"  16 22 15 "that" = 'it"  17 22 17 delete "would"  18 22 18 dumb terminal in ""  19 22 19 "personal or professional" = "personal professional"  10 22 25 "They" = "calendaring and scheduling"  11 23 1 insert "terminals" after "those"  12 23 2 "Could" = "maybe able to"  13 23 2 "those" = "it"  14 23 16 "digital" = "Oigital"  15 23 16 "and the" = "or"  16 24 8 insert "clarity the gaestion"  17 24 17 "what" = "programs"  18 25 1 "Software" = "software"  19 25 2 "that" = "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" = "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" = "large number"  24 25 20 "that is utilized" = "padcages that are utilized"	3	<u>u</u> w	"Adabase" - "AOABAS"
16 22 15 "that" -> "it"  17 22 17 delete "would"  18 22 18 dumb terminal in ""  19 22 19 "personal or professional" -> "personal professional  10 22 25 "They" -> "Calendaring and scheduling"  11 23 1 insert "terminals" after "those"  12 23 2 "Could" -> "maybe able to"  13 23 2 "those" -> "it"  14 23 16 "digital" -> "Oigital"  15 23 16 "and the" -> "Or"  16 24 8 insert "clarify the guestion"  17 24 17 "what" -> "programs"  18 25 1 "Software" -> "software"  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -> "large number"  24 25 20 "that is utilized" -> "Dadcages that are utilized"	4	21 22	"Mail" - "Mail,"
delete "would"    22 18 dumb terminal in ""    22 19 "personal or professional" == "personal professional    22 25 "They" == "calendaring and scheduling"    23 1 insert "terminals" after "those"    23 2 "Could" == "maybe able to"    23 2 "those" == "it"    23 16 "digital" == "Orgital"    23 16 "and the " == "or"    24 8 insert "clarity the question"    24 17 "what" == "programs"    25 2 "that" == "software" == "software"    25 3 insert "another is" after "and"    25 4 "engineering" == "the Engineering Department"    25 2 "list" == "large number"    26 25 20 "list" == "large number"    27 26 26 "that is utilized" == "padcages that are utilized" == "padcages that	5	22 3	"the other" - another"
delete "would"  be a lette "would"  controlled by the serving of the serving and scheduling and	6	22 15	"that" -> "it"
22 16 dumb terminal in ""  9 22 19 "personal or professional" = "personal professional  10 22 25 "They" = "calendaring and scheduling"  11 23 I insert "terminals" after "those"  12 23 2 "Could" = "maybe able to"  13 23 2 "those" = "it"  14 23 16 "digital" = "Oigital"  15 23 16 "and the" = "or"  16 24 8 insert "clarify the question"  17 24 17 "what" = "programs"  18 25 I "software" = "software"  19 25 2 "that" = "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" = "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "fist" = "large number"  24 25 20 "that is utilized" = "packages that we utilized" = "package	<sup>*</sup> 7		delete "would"
22 19 "personal or professional" = "personal professional"  10 22 25 "They" = "calendaring and scheduling"  11 23 1 insert "terminals" after "those"  12 23 2 "Could" = "maybe able to"  13 23 2 "those" = "it"  14 23 16 "digital" = "Orgital"  15 23 16 "and the" = "or"  16 24 8 insert "clarify the question"  17 24 17 "what" = "programs"  18 25 1 "software" = "software"  19 25 2 "that" = "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" = "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" = "large number"  24 25 20 "that is utilized" = "packages that are u	8	22 18	
"They" = "calendaring and scheduling"  12 23 1 insert "terminals" after "those"  12 23 2 "Could" = "maybe able to"  13 23 2 "those" = "it"  14 23 16 "digital" = "Digital"  15 23 16 "and the" = "or"  16 24 8 insert "clarity the question"  17 24 17 "what" = "programs"  18 25 1 "software" = "software"  19 25 2 "that" = "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" = "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" = "large number"  24 25 20 "that is utilized" = "padcages that we while			
12 23 2 "Could" - "maybe able to"  13 23 2 "those" - "it"  14 23 16 "digital" - "Digital"  15 23 16 "and the" - "or"  16 24 8 insert "clarity the question"  17 24 17 "what" - "programs"  18 25 1 "Software" - "software."  19 25 2 "that" - "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" - "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" - "large number"  24 25 20 "that is utilized" - "packages that we utilized"	10	_ ^	
13 23 2 "those" -> "it"  14 23 16 "digital" -> "Digital"  15 23 16 "and the " -= "or"  16 24 8 insert "clarity the guestion"  17 24 17 "what" -> "programs"  18 25 1 "Software" -> "software."  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -> "large number"  24 25 20 "that is whilized" -> "Dadcages that are whilized"	11	23 1	$\mathcal{L}$
13 23 2 "those" -> "it"  14 23 16 "digital" -> "Digital"  15 23 16 "and the " -= "or"  16 24 8 insert "clarity the guestion"  17 24 17 "what" -> "programs"  18 25 1 "Software" -> "software."  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -> "large number"  24 25 20 "that is whilized" -> "Dadcages that are whilized"	12	23 2	"could" - maybe able to"
14 23 16 "digital" -> "Digital"  15 23 16 "and the" -> "or"  16 24 8 insert "clarity the question"  17 24 17 "what" -> "programs"  18 25 1 "Software" -> "software."  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" -> "large number"  24 25 20 "that is utilized" -> "padeages that are utilized"	13	23 2	"those" - " it"
15 23 16 "and the" == "or"  16 24 8 insert "clarify the question"  17 24 17 "what" == "programs"  18 25 1 "Software" == "software."  19 25 2 "that" == "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" == "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" == "large number"  24 25 20 "that is utilized" == "padeages that are utilized"	14	23/6	"digital" -> "Digital"
16 24 8 insert "clarity the question"  17 24 17 "what" -> "programs"  18 25 1 "Software" -> "software."  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -> "large number"  24 25 20 "that is utilized" -> "padcages that are utilized"	15		
18 25 1 "Software" -> "software"  18 25 1 "Software" -> "software"  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -> "large number"  24 25 20 "that is utilized" -> "padeages that are utilized"	16	- /	
18 25   "Software" -> "Software."  19 25 2 "that" -> "One"  20 25 3 insert "another is" after "and"  21 25 4 "engineering" -> "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "list" -> "large number"  24 25 20 "that is utilized" -> "Dadages that are utilized"	17	24 17	
20 25 3 insert "another is" after "and"  21 25 4 "engineering" - "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -= "large number"  24 25 20 "that is utilized" -= "padcages that are utilized"		25 1	
20 25 3 insert "another is" after "and"  21 25 4 "engineering" - "the Engineering Department"  22 25 8 insert "is LAN based" after "Project"  23 25 20 "/ist" -= "large number"  24 25 20 "that is utilized" -= "padcages that are utilized"	19	25 2	"that" -> "One"
21 25 4 "engineering" - "the Engineering Department" 22 25 8 Insert "is LAN based" after "Project" 23 25 20 "/ist" -= "large number" 24 25 20 "that is utilized" -= "paddages that are utilized"		25 3	insert "another is" after "and"
23 25 20 "/ist" -= "large number" 24 25 20 "that is utilized" -= "paddages that are utilized"	21	25.4	"engineering" -> "the Engineering Department"
23 25 20 "/ist" -= "large number" 24 25 20 "that is utilized" -= "paddages that are utilized"		25 8	insert "is LAN based" ofter "Project"
24 25 20 "that is utilized" - "packages that are utilize	23	25 20	"/ist" -= "/arge number"
25 25 21 insert "all of" after "name"	24	25 20	"that is utilized" - "nadeages that are utilize
		25 21	insect "all of" after "name"

	PAGE LINE	CHANGE/CORRECTION
1	2521	"majors" -> "major ones"
2	25 22	insect "standpoint" after "support"
3	25 23	insert "functions" after "business"
4	26 5	"Referring" - "I am referring"
5	26 5	"that" - "as"
6	27 2	"are" - 5" 15"
7	27 3	"are" - 5" 15"
8		"type" - " type;"
y <b>9</b>	29 10	
10	29 13	"Customer information systems and marketing
11		- "Customer Information and Marketing Systems"
12	29 15	"sales" - Sales"
13	29 16	"Systems" - "Systems"
14		"administrative" - "Administrative"
15	29 19	"financial services" - Financial Services"
16	29 24	"the putting in place" - "establishing"
17		"Our" -s . the"
1.8	30 /	delete "our major"
1,9	<u>30 /</u>	"resources" - "Resources."
20	30 4	"leaf systems" - "leaf Systems"
21	<u>30 5</u>	"padeaging systems" - "Padeaging Systems"
22	30 8	"manufacturing" -= "Manufacturing"
23	<u>30 9</u>	"systems" to "Systems" "services" to "Services"
24	30 15	"services" to "Services"
25	<u> 31                                   </u>	

	PAGE LINE	CHANGE/CORRECTION
1		"a(e" - = "is"
2	33 20	delete "providing that and"
3	35 24	delete "Currently"
. <b>4</b>	36 /	delete "somewhat"
5	36 5	insert commas before and after "as an examp
6	365	"that" = " the technology environment"
Sere* 7	38 8	"that" -> "the"
8	39 11	"driver" - drivers"
9	39 17	"install" -= "overall"
10	39 17	"capacity" - "capacity."
11	39 17	"to" -> "To"
12		"networked" -> "networked."
13	40 7	"with" - "With"
14	40 8	"local area network" -> "Local Area Network"
15	40 /3	delete the second "I"
16	40 17	"that" - "When".
17	40 20	"focused on" - " a focus"
18	40 24	delete first "early"
19	40 24	"began" - "with"
20	416	delete tirst "I do not
21	4/6	add "recall" after "not"
22	47 14	add "that" after "tool"
23	47 14	add "important and its" after "15"
24	49 20	add "system" after "other"
25	49 22	"the other" - "another factor"
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	PAGE LINE	CHANGE/CORRECTION
1	49 22	add "issues" after "technologe"
2	49 23	add "issues" after "technology" add "even" after first "to "
3	49 25	"sales" - 9 "Sales"
4	50 1	"department" - "Department"
5	50 15	" everyone " - ? everyone's level".
6		"Sales" - Sales"
7	50 16	"that" -= "access"; "department" = "Department"
8 <b>8</b>	50 19	
9	50 20	"department" - " Department"
10	51 21	insert "job" after "Their"
11	5122	"to" -> "for"
12	51 24	"sales" - "Sales"
13	51 25	_do, " → "do."
14	51 25	"and part" - "Part"
15	52 4	"at different points" -> "to the different
16		individuals"
17	52 5	"that" - "such functionality"
18		"and its" -9 " It's"
19		delete "the"
20	528	"they're" - " the employees are
21	52 17	12:47 -> 11:47
22	53 3	delete "they"
23	53 6	"requires positions" -> "require workstations" "PC's terminals" -> "PC's. Terminals"
24	53 22	"PC's terminals" -> "PC's. Terminals"
25		delete "that"
		<u>,                                    </u>

	PAGE LINE	CHANGE/CORRECTION
1	53 25	"appropriate." - D'appropriately complete a task
2	56 4	"they" - employees
3	56 5	" Of " _ " _ "
4		"hired," - hired."
5		"and its" -> " It's"
6	56 23	insect "has terminals." after "that"
7		"there are" -> "are there"
8	57 3	after "has" "one" - 7 "a terminal"
9	57 11	"collect" - s "collect,"
10	57 12	"aspect to" - s "aspect, and"
<b>11</b>	57 22	insert "repeat the question." after "you"
12	58 10	"individuals" - "individuals'"
13	58 11	"They" - Passwords"
14	58 12	delete "the" after "of"
15	58 13	"password is with regard to" - "passwording is specific."
16	58 13	"each" - "Each"
 -17	58 15	"property" - "property."
18	58 15	"and" - " It's"
19		"reset" -> "reset."
20	59 3	second "that" -> " such action"
21	594	"and " - ? ", "
22	59 23	
23.	60 (	"of those" - " the access and password"
24	61 9	"capabilities" - "capabilities"  "has" - "has,"
25 <sup>.</sup>	61 9	"has" - "has,"
		18

	PAGE LINE	CHANGE/CORRECTION
1	61 11	"digital" - 9 " Digital"
2	61 14	"it would be" - "is"
3	61 15	"form" -> "form."
4	61 16	"that" - " The form"
5		insect "to the data owner" after "relationship"
6		delete "for the"
7	61 17	comma before and after "business need"
8		delete "is"
9		"that is there" - "where they're assigned"
10		"/n" -> ", in"
11		"general" - "general,"
12	/	"point" - "point,"
× 13	62 6	"central supply" - "Central Supply."
14		"where" - 9 "There"
15	62 7	"their" - "share"
16	62 7	delete "is"
17	62 8	"get" - " receive"
1,8	62 8	"orders" - "orders."
19	62 8	"and they" - o "clerks"
20	62 8	insert "Common" after "have"
21	62 10	"that" - "access"
22	62 11	second "that" - ", each"
		delete "are"
24	62 13	"those" -9 "access"
25	62 18	delete "that is not"

	PAGE LINE	CHANGE/CORRECTION
1	63 21	"that is there" - "supported"
2	63 22	"those" - access"
3	64 2	"545tems" -> "545tems."
4	64 2	"which" - "There"
5	64 3	delete "on"
6	64 7	"job," -= "job, and"
<b>7</b>	64 8	"that," - "what's necessary."
8	648	"and in" - "In"
9	64 25	"It" - " complete listings of all individuals"
10	65 3	"It" - "The program"
11	65 4	"it." - "E-mail."
12	65 5	"it" -= "the program"
13	65 8	delete "business in"
` <sup></sup> 14	67 6	"they're" - "requests are"
15		"that" = "access,"
16	67 10	"associated with that." - ", both are required."
17	67 10	They" - "Individuals"
18	67 19	"they" -= "security individuals"
19	68 7	"that." - "compiling a list."
2:0	70 8	"simply" - s "simple and"
21	70 21	"that" -> "back up"
22	70 24	"PC" _ "PC's"
23	72 16	"storage" - "storage,"
24	72 17	"and that's direct access storage device";  -> "(that's Direct Access Storage Device)"
25		- " (that's Direct Access Storage Device)

	PAGE LINE	CHANGE/CORRECTION
1	72 24	"depending" -> "depend"
2	72 25	"depending" - "depend"
3	72 25	"media," - "media."
4	72 25	"that could" - " It could"
5	72 25	insert "backups" before "are"
6	73 1	delete "and" before "basically"
7	73 2	insert "process" after "on-line"
8	73 3	"I mean, that" _ a" That"
, 9		"place. What was" - "place-"
10	75 11	"you would have" -> "Causes"
11	7s 13	"business" - s"business."
12	75 13	"so that once" - "Once"
13	75 17	Comma before "as"
14	75 18	Comma after "Failure"
15	75 18	"that you would lose" -> "Causing the loss of"
16	75 19	insert "computing" before "resources"
17	75 20	delete "and that way"
18	75 21	insert "procedures are" after "retention"
19	75 21	delete "is"
20		"information." - "Information Resources
21	75 25	"would" - s "could"
22		"then its served" - " then it's served"
23	78 16	"they" -> "it"
24	78 25	"reuse of" - "reusing" Comma before "and" and after "three"
25	82 14	Conna before "and" and after "three"

	PAGE LINE	CHANGE/CORRECTION
1	82 19	Comma before "such"
2	85 50	"have," - "have all information,"
3	82 21	"retained" - "retain"
. 4	82 24	Comma before and after "in essence"
5	83 2	"Ones," -= "ones."
6	83 2	"and then even if "- " If"
* <b>7</b>	83 3	"it's" - s" retention is"
 8	83 3	"endpoint" -= " standpoint.".
9	83 3	"again" - o "again,"
1,0	83 4	"end point" - "stand point"
11	84 12	"storage" - "storage"
12	84 12	"media" _ 9 " media, "
13	84 24	delete "one"
14	85 IZ	"type" - "oriented"
15	87 14	"that" - a " a file"
16	88 6	"retained." - " retained"
17	88 6	delete "But"
18	88 8	"Occur," _= " occur."
∞ ,19	88 8	"and sometimes" - "Sometimes this is"
20	88 9	insert "that" after "information"
21	88 14	"of that" - s"data"
22	F8 17	delete "a want of"
23	88 17	"requirements" -= "requirement"
24	92 20	"requirements" -> "requirement"  "information" -> " situation"
25	93 22	"and" -> "for"

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	PAGE LINE	CHANGE/CORRECTION
1	94 6	delete is that we".
2	947	delete "do"
3	94 7	"as opposed" -> "as compared"
4	94 10	"That is done" -> "Such data storage is"
5	94 11	"recovery in" > "recovery. In"
6	94 12	"Occur or does occur" -> "occur, does occur and
7	94 14	"information that" > "information. Such informati
8	94 15	"earlier" -> "earlier."
.a.* ** <b>9</b>	94 16	"simply because that's" -> " simply"
<sup>3</sup> 10	94 17	delete "daily there's over "
11	9417	"21,000" -> "2100"
12	94 18	"are" -> "being"
13	94 20	"it would" > "problems"
14	94 21	"that does" > "problems do"
15	9422	"We do the" -> "we"
16	94 23	"backup of" -> "backup"
17	94 23	"of the" > "why the"
18	9424	"backup; and it" > "backup. Recovery"
19	9424	deleté "to"
20	94 25	insert commas before and after "because we
21		do that daily"
22	95 12	insert "somewhere else" after "use"
23	95 14	"Bringing" -> "Recovering"
24	95 14	"of" > "for"
25	95 15	"and that's usually" - will normally involv
		CA"
		and the second s

	PAGE LINE			
1		"One of the" -> " one of or"	·	
2	95 17	insert " restoring"		
3		insert " sure about " after "not"		
4		"to" -> "For it to"		
5	·	"not" -> "not done"		
6		"on is" -> "on"		
7		"does" -> "do"		Ė
8		"locations" -> "Location"		
9		"is" -> "being"		
10	100 21	"if" -> "unless"		-
11		"Messages" - "message"		
12		"to" -> "or"		
13	100 22	insert "all" after "see"		3
14		"returned" -> "responded"		į
15		"the" -7 "our"		ĺ
16	101 16	"party" -> "party we are discus	'sing"	
17	104 8	insert "is" before within		1
18	104 8	insect "capability" after "that"		
19	104 9	"people" - 9 " Or For every person" "the" -> "for all"	**************************************	e s
20	104 9			date.
21	104 10	"true but I" - "true. I"		and the formation of the
22	104 11	" that throughout the" -7 "e-mail"	's all	
23		inclusive of "		18. A.
24	104/2	detete "I mean"		4.5
25	105 25	"is in that" -> "contains the	518	
			348	1
		TEARNEY & TEARNEY	342	)
			2	,

	PAGE LINE	CHANGE/CORRECTION
1		"Occurs of" -> "occurs"
2	106 12	Commas before "if" and after "systems"
3	106 24	second "in" -> "and"
4	106 25	delete "of"
5	107 1	insert "people" after "appropriate"
<b>6</b>	107 1	"it" -> "re configuring"
7	108 22	"did" -> "actually designed"
8	108 23	"those" - "softwase"
9		"utilizations" > "for utilization"
10		"Owners" -> "Owners"
11	109 22	"That's when " -> "That is the basis
12		on which "
13		"And that" -> "That"
14	109 25	"which would be where "->"who"
15	110 1	"that database is maintained"
16		"maintain the Latabase supporting the
17		application, the request is reviewed and
18		would be granted as appropriate."
19	110 1	delete "if you would of why"
20	110 2	delete entire line 2
21	1/0 3	delete entire line 3
22	11011	"goes through," -> "is completed,"
23	110 11	detete "then"
24	110 12	"they are, in fact " > "the requestor is"
25	110 12	"+o" -> "or"
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	PAGE LINE CHANGE/CORRECTION
1	110 24 " stated about E-mail systems being"
2	
3	110 24 delete " 40h"
4	110 25 delete "can'+ "
5	111 1 "do that" -> "communicate"
6	111 4 "company" -> "company"
7	111 4 "would grant" -> "would need to grant"
8	III 4 delete "access saying"
, <b>9</b>	111 5 delete "it's okay for us to pass. You get
10	III 8 "organization" -> "organization."  III 9 "and" -> "Data owners"
11	111 9 "and" -> "Data owners"
12	111 10 "Whose primary function it is to use that
13	particular" -> "they use to support their
14	primary job function "
15	111 11 delete "system."
16	111 12 "Finance people and various" => "different"
17	111 17 "something that is" - in a different department.
18	111 18 delete "different"
19	112 19 delete "that"
20	112 22 "that" -7 "that database"
21	113 2 "the" - "their"
22	113 3 "do" -> "in"
23	113 4 ", to provide information," -> (to provide
24	information)
25	113 5 "electronically, and that" > "electronically.
	(hat"

	PAGE LINE	CHANGE/CORRECTION (" )"
1	1136	"examples that, Navy" > "examples, U.S. Navy"
2	113 8	get to" -> "access"
3		"sales" -> "Sales"
4		'that track the sales that'-> "like track
5		Our sales, that is why"
6		"sales" - "Sales"
7		"it does" > "these databases do"
8	115 22	delete "everyor databases for"
9		"objection" -> "object"
1.0		"its" -> "their"
11	Z .	"cigarettes" > "cigarettes,"
12		"of who sells" -> " We sell"
13		"Marlin" -> "Marlin,"
14		"event" -> "sense"
15		"from the distributor" - "for the distributor,"
16		"in the event that one" -> "one"
17	119 20	"sales department," - "Sales Department."
18	119 20	"is geographically, and they" -> "They"
		"stores, their" -> " stores or their"
20	119 25	delete "or"
21	1201	"fron" -> "for"
22	120 15	"Isit" -> "It is"
23	121 22	commas after "itself" and "database"
24	123 2	"Viewing and the - " viewing. The"
25	123 3	"viewing, and the " - " viewing. The"  delete " but it's "

	PAGE LINE	CHANGE/CORRECTION
1	123 7	"to inquiry" -> "to an inquiry"
2	123 10	delete "On-line"
3	123 11	"Viewing if > = If"
. 4	123 14	"that" -> "the original"
5	123 21	delete " of those"
6		_delete "that"
7		delete " is involved,"
8	123 24	insert "long term" after "pertinent"
9	124 1	"View that" - 7 "create that some view"
10		delete "that"
11	124 6	delete " we store"
12		"in home" -> "inhouse on"
13	124 13	"that" - 7" the need"
14	125 4	"was" -> "is"
15	125 4	"it's" -> "tape is"
16	125 12	delete "it is not"
1.7	125 15°	"into" -> "onto"
18	128 18	"operates that " -> "operates,"
19	128 19	"and all" -> "and in all"
20	128 22	"An example would be" > "as an example,"
21	128 25	delete "or are"
22	129 3	"improve which" -> "improve. It"
23	130 /	delete "and"
24	130 24	"sales" -> "Sales"
25	130 25	"information system" -> "Information System"
		, vi

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	PAGE LINE	CHANGE/CORRECTION
1	1315	insert "accounts" after "active"
2	1321	Commas before "or" and before "call"
3	132 23	"way. I" -> "way as I"
4	132 24	"meant selling J.R." -> "meant R.J."
5	1344	"sales information system" -> "Sales Information
<b>`</b> 6		System"
7	134 6	"Will be" > "were"
8	134 6	delete "on"
9	135 10	"documents in that it's" > "documents. Its"
10	136 14	insert "places" after " several"
11	137 7	"Would" > "discussed"
12		"they are" -> " there are"
13	140 11	delete "within"
14	140 12	Commas before "in" and "identify"
15	140 13	delete", in fact,"
16	140 15	"stores and etc. and" = "stores etc."
17	140 15	"they" > "They"
18		delete", in fact,"
19	141 7	"It was the " -> " The"
20	142 8	insert "in 1994 was different" after "process"
		"as" -> "is"
22	143 16	"different than it" > "different. It"
		comma before "where"
		"It is an" > "an"
25	146 15	"as="15"
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	PAGE LINE	CHANGE/CORRECTION
1	148 19	delete "with
2	157 13	delete "could"
3	157 23	"Within Marlinis" -> "is Marlinas"
4	157 25	delete "it's a different"
5	158 7	delete "Iam "
6	162 22	"gave" -> "given"
7	162 23	"and I didn't" -> "and if I did"
8	163 5	"that" > "of different Calculations"
9	163 6	insert "about earlier"
10	163 6	delete "Where"
11		"receive" > receive."
12	163 8	"which in fact" > " It"
13	164 22	delete "during this time frame"
14	164 24	delete "in the state of the distributor was"
1,5	167 11	insert "time dependent after" four"
16		"separate" > "separately"
17	167 12	délete "dependent"
18	167 12	"even-separate" > "regardless of the
19		situation"
20	167 12	"it" -> "information"
21	167 14	delete line 14
22	167 15	"categories or each" - "Each"
23	167 17	delete "if you will is"
24	167 18	"documents and that's" - "documents. That's"
25 <sup>.</sup>	167 22	commas after "DASD" and "realtime"
		<u>ν</u>

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### ERRATA SHEET

	PAGE LINE CHANGE/CORRECTION
1	167 22 "take Storage" -> "tape storage,"
2	167 23 "for the" > "15 required."
3	168 15 "such for" -> "such as for"
4	171 13 Comma after "backup"
5	171 14 comma after " of"
6	171 20 "that" -> "information"
7	171 21 "Copy" > "Copy and"
8	17122 insert "form" after "common"
9	Dr 5 insert "like" after "not"
<b>10</b>	172 6 "is that" > " that is"
11	1727 insert "networked" after "other"
12	173 5 "basis where it" -> "bacis. luhere work"
13	173 12 insert "what" after "in"
14	173 23 'digital" > "Digital"
15	173 25 insert "level" after "local"
16	183 18 " Johnson" -> "Johniston"
.17	188 6 "financing" -> "finance and"
18	190 10 delete "that t-mail"
19	194 19 "that" -> "E-mail"
20	194 21 "system" -> "systems"
21	194 23 "starts that" -> "starts the process"
22	195 1 "be the" -> "have as the"
23	199 24 "With" -> "with."
	199 25 "applications" - "applications,"
25	204 15 "sellers sold" -> "sell or sold"

m. R. mitin

### ERRATA SHEET

	PAGE LINE	CHANGE/CORRECTION
1	208 20	"retailer" -> "retailers"
2	202 22	"connections" > "shipments"
3	210 1	"COMPERI" = " QUECTION"
4		"sport" > " Sports"
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